

Business Results for the first Half of Fiscal Year ending March, 2010

November 11, 2009 NTN corporation

FACT BOOK(cosolidated)

1.Net sales and Income

| | ions | |
|--|------|--|
| | | |
| | | |

| | FY2007,1st half | FY2007,Full year | FY2008,1st half | FY2008,Full year | FY2009,1st half |
|-----------------------------|-----------------|------------------|-----------------|------------------|-----------------|
| Sales | 260,984 | 533,984 | 320,607 | 527,099 | 206,660 |
| Sales | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Operating income | 24,257 | 49,611 | 19,710 | 9,478 | -5,618 |
| Operating income | 9.3% | 9.3% | 6.1% | 1.8% | -2.7% |
| Ordinary income | 21,318 | 43,231 | 19,568 | 8,731 | -7,609 |
| Ordinary income | 8.2% | 8.1% | 6.1% | 1.7% | |
| Extraordinary income(loss) | 269 | 1,081 | -4,650 | -18,836 | 722 |
| Extraordinary income (ioss) | 0.1% | 0.2% | -1.5% | -3.6% | 0.3% |
| Net income | 13,114 | 27,431 | 8,535 | -8,985 | -5,084 |
| Net income | 5.0% | 5.1% | 2.7% | -1.7% | -2.5% |

2. Sales by Business Segment

(Millions of yen)

| _ | | | | | | (Willions of you) |
|---|---------------------|-----------------|------------------|-----------------|------------------|-------------------|
| | | FY2007,1st half | FY2007,Full year | FY2008,1st half | FY2008,Full year | FY2009,1st half |
| | Bearing | 165,368 | 338,452 | 227,666 | 376,381 | 146,481 |
| | | 63.4% | 63.4% | 71.0% | 71.4% | 70.9% |
| | CVJs | 81,258 | 165,072 | 78,029 | 124,445 | 50,035 |
| | | 31.1% | 30.9% | 24.3% | 23.6% | 24.2% |
| | Precision Equipment | 14,357 | 30,460 | 14,912 | 26,271 | 10,142 |
| | | 5.5% | 5.7% | 4.7% | 5.0% | 4.9% |
| Г | Total | 260,984 | 533,984 | 320,607 | 527,099 | 206,660 |
| 1 | | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

3. Sales by Region

(Millions of ven)

| | | | | | (Willions of yen) |
|---------------|-----------------|------------------|-----------------|------------------|-------------------|
| | FY2007,1st half | FY2007,Full year | FY2008,1st half | FY2008,Full year | FY2009,1st half |
| Japan | 104,108 | 220,134 | 113,630 | 194,848 | 69,069 |
| Japan | 39.9% | 41.3% | 35.4% | 37.0% | 33.4% |
| North America | 70,335 | 135,808 | 67,268 | 109,288 | 39,895 |
| NOITH America | 27.0% | 25.4% | 21.0% | 20.7% | 19.3% |
| Europe | 45,433 | 93,623 | 92,956 | 141,674 | 60,416 |
| Europe | 17.4% | 17.5% | 29.0% | 26.9% | 29.3% |
| Asia & Other | 41,108 | 84,418 | 46,754 | 81,288 | 37,279 |
| Asia & Other | 15.7% | 15.8% | 14.6% | 15.4% | 18.0% |
| Total | 260,984 | 533,982 | 320,609 | 527,099 | 206,660 |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

4. Sales by Region & Business Segment

(Millions of ven)

| | | | | | | (Willions of yen) |
|---------------|---------------------|-----------------|------------------|-----------------|------------------|-------------------|
| | | FY2007,1st half | FY2007,Full year | FY2008,1st half | FY2008,Full year | FY2009,1st half |
| | Bearing | 68,056 | 141,791 | 73,619 | 125,554 | 43,898 |
| Japan | CVJs | 25,050 | 54,816 | 28,228 | 48,151 | 17,395 |
| · | Precision Equipment | 11,002 | 23,526 | 11,783 | 21,143 | 7,776 |
| | Total | 104,108 | 220,134 | 113,630 | 194,848 | 69,069 |
| | Bearing | 38,474 | 75,274 | 40,705 | 68,226 | 24,276 |
| North America | CVJs | 30,979 | 59,204 | 26,021 | 40,165 | 15,158 |
| NOTHI AMENCA | Precision Equipment | 883 | 1,331 | 542 | 898 | 461 |
| | Total | 70,335 | 135,808 | 67,268 | 109,288 | 39,895 |
| | Bearing | 26,091 | 54,187 | 75,506 | 116,066 | 48,248 |
| Europe | CVJs | 17,927 | 36,158 | 15,875 | 23,051 | 11,031 |
| · | Precision Equipment | 1,415 | 3,278 | 1,575 | 2,557 | 1,137 |
| | Total | 45,433 | 93,623 | 92,956 | 141,674 | 60,416 |
| | Bearing | 32,748 | 67,200 | 37,837 | 66,537 | 30,059 |
| Asia & Other | CVJs | 7,302 | 14,894 | 7,905 | 13,079 | 6,451 |
| | Precision Equipment | 1,058 | 2,324 | 1,012 | 1,673 | 769 |
| | Total | 41,108 | 84,418 | 46,754 | 81,288 | 37,279 |
| | Bearing | 165,368 | 338,452 | 227,666 | 376,381 | 146,481 |
| Total | CVJs | 81,258 | 165,072 | 78,029 | 124,445 | 50,035 |
| | Precision Equipment | 14,357 | 30,460 | 14,912 | 26,271 | 10,142 |
| | Total | 260,984 | 533,984 | 320,607 | 527,099 | 206,660 |

(Millions of yen)

| | FY2007,1st half | FY2007,Full year | FY2008,1st half | FY2008,Full year | FY2009,1st half |
|------------------------|-----------------|------------------|-----------------|------------------|-----------------|
| Japan Sales | 173,171 | 362,344 | 188,113 | 311,883 | 107,193 |
| Operating income | 12,494 | 26,126 | 8,672 | -1,656 | -10,495 |
| | 7.2% | 7.2% | 4.6% | -0.5% | -9.8% |
| North America sales | 68,771 | 132,439 | 64,673 | 104,919 | 39,397 |
| Operating income | 2,855 | 5,799 | 1,715 | -148 | -1,145 |
| , , , | 4.2% | 4.4% | 2.7% | -0.1% | -2.9% |
| Europe Sales | 45,984 | 94,601 | 99,297 | 151,822 | 64,944 |
| Operating income | 3,013 | 6,873 | 4,640 | 2,577 | 1,376 |
| , , , | 6.6% | 7.3% | 4.7% | 1.7% | 2.1% |
| Asia & Other Sales | 39,667 | 81,221 | 41,471 | 70,598 | 32,519 |
| Operating income | 3,284 | 7,131 | 3,444 | 5,359 | 3,037 |
| 1 | 8.3% | 8.8% | 8.3% | 7.6% | 9.3% |
| Sales | -66,610 | -136,621 | -72,947 | -112,124 | -37,394 |
| Operating income | 2,609 | 3,682 | 1,239 | 3,347 | 1,608 |
| | | | | | |
| Sales Total | 260,984 | 533,984 | 320,607 | 527,099 | 206,660 |
| Operating income total | 24,257 | 49,611 | 19,710 | 9,478 | -5,618 |
| 1 | 9.3% | 9.3% | 6.1% | 1.8% | -2.7% |

6.Capital expenditure, Depreciation and Cash flow

(Millions of yen)

| | | | | | (WILLIOUS OF YELL) |
|---------------------|-----------------|------------------|-----------------|------------------|--------------------|
| | FY2007,1st half | FY2007,Full year | FY2008,1st half | FY2008,Full year | FY2009,1st half |
| Capital expenditure | 28,807 | 59,505 | 31,821 | 49,595 | 15,300 |
| Depreciation Japan | 10,813 | 23,979 | 12,532 | 26,762 | 12,140 |
| Oversea | 7,874 | 15,567 | 10,275 | 18,996 | 8,577 |
| Depreciation Total | 18,687 | 39,546 | 22,807 | 45,759 | 20,717 |
| Cash flow | 31,801 | 66,977 | 31,342 | 36,774 | 15,633 |

[Cash flow] = [Net income] + [Depreciation]

7.R&D expenditures

(Millions of yen)

| | FY2007,1st half | FY2007,Full year | FY2008,1st half | FY2008,Full year | FY2009,1st half |
|---------------------|-----------------|------------------|-----------------|------------------|-----------------|
| R&D expenditures | 7,263 | 15,005 | 9,232 | 17,401 | 7,318 |
| Ratio against sales | 2.8% | 2.8% | 2.9% | 3.3% | 3.5% |

8.Inventories

(Million of yen)

| | FY2007,1st half | FY2007,Full year | FY2008,1st half | FY2008,Full year | FY2009,1st half |
|--------------------------|-----------------|------------------|-----------------|------------------|-----------------|
| Inventories | 109,345 | 109,969 | 145,873 | 140,466 | 125,836 |
| Inventory turnover ratio | × 4.8 | × 4.9 | × 4.4 | × 3.8 | × 3.3 |

9.Interest Bearing Debt

(Millions of ven)

| | | | | | (WILLIOUS OF YELL) |
|-------|-----------------|------------------|-----------------|------------------|--------------------|
| | FY2007,1st half | FY2007,Full year | FY2008,1st half | FY2008,Full year | FY2009,1st half |
| Loan | 142,936 | 148,354 | 180,637 | 235,995 | 221,325 |
| Bonds | 64,519 | 64,519 | 64,519 | 40,000 | 40,000 |
| Total | 207,455 | 212,873 | 245,156 | 275,995 | 261,325 |

10.Main Management Index

| | FY2007,1st half | FY2007,Full year | FY2008,1st half | FY2008,Full year | FY2009,1st half |
|--------------------------------|-----------------|------------------|-----------------|------------------|-----------------|
| Ordinary Income/Total Assets | 6.9% | 7.0% | 5.5% | 1.3% | -2.4% |
| ROA | 4.2% | 4.4% | 2.4% | -1.3% | -1.6% |
| ROE | 12.3% | 13.1% | 7.6% | -4.3% | -5.5% |
| Shareholder's Equity Ratio | 34.7% | 33.3% | 29.6% | 28.2% | 30.9% |
| Shareholder's Equity per Share | Yen465.08 | Yen445.98 | Yen451.49 | Yen376.77 | Yen365.87 |
| Net income per Share | Yen27.93 | Yen58.43 | Yen18.19 | -Yen19.14 | -Yen10.62 |

11.Number of employees

| | FY2007,1st half | FY2007,Full year | FY2008,1st half | FY2008,Full year | FY2009,1st half |
|---------|-----------------|------------------|-----------------|------------------|-----------------|
| Japan | 7,145 | 7,228 | 7,535 | 7,539 | 7,631 |
| Oversea | 11,492 | 11,732 | 15,230 | 13,140 | 10,454 |
| Total | 18,637 | 18,960 | 22,765 | 20,679 | 18,085 |

12.Exchange rate

(Unit: yen)

| | | | | | | | (Unit: yen) |
|---|---|------|-----------------|------------------|-----------------|------------------|-----------------|
| | | | FY2007,1st half | FY2007,Full year | FY2008,1st half | FY2008,Full year | FY2009,1st half |
| | ۸ | US\$ | 119.40 | 114.44 | 106.12 | 100.71 | 95.53 |
| | V | EURO | 162.33 | 161.59 | 162.80 | 144.07 | 133.21 |
| | V | S \$ | 78.48 | 77.40 | 76.86 | 70.28 | 65.61 |
| | E | US\$ | 115.43 | 100.19 | 103.57 | 98.23 | 90.21 |
| | n | EURO | 163.38 | 158.19 | 149.05 | 129.84 | 131.72 |
| ı | d | S \$ | 77.46 | 72.56 | 72.35 | 64.66 | 63.69 |

FACT BOOK(unconsolidated)

1.Net sales and Income

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|-----|----|-----|------|----|----|------|
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| | IV | ш | ши | 15 | w | VEII |

| | | | | | (Willions of your) |
|----------------------------|------------------|-------------------|------------------|-------------------|--------------------|
| | FY2007, 1st half | FY2007, Full year | FY2008, 1st half | FY2008, Full year | FY2009, 1st half |
| Sales | 172,040 | 359,856 | 186,864 | 315,032 | 107,208 |
| Sales | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Operating income | 9,913 | 18,901 | 4,372 | -4,054 | -9,913 |
| Operating income | 5.8% | 5.3% | 2.3% | -1.3% | -9.2% |
| Ordinary income | 13,986 | 24,483 | 9,387 | 5,248 | -6,786 |
| Ordinary income | 8.1% | 6.8% | 5.0% | 1.7% | |
| Extraordinary income(loss) | 269 | 1,844 | -5,029 | -20,551 | 322 |
| Extraordinary income(loss) | 0.2% | 0.5% | -2.7% | -6.5% | 0.3% |
| Net income | 9,547 | 17,486 | 2,826 | -9,778 | -4,308 |
| iver income | 5.5% | 4.9% | 1.5% | -3.1% | -4.0% |

2. Sales by Business Segment

(Millions of yen)

| FY2007, 1st half | FY2007, Full year | FY2008, 1st half | FY2008, Full year | FY2009, 1st half |
|------------------|---|---|--|---|
| 110,747 | 230,519 | 124,379 | 213,773 | 72,443 |
| 64.4% | 64.1% | 66.6% | 67.9% | 67.6% |
| 43,692 | 91,801 | 44,944 | 72,610 | 25,632 |
| 25.4% | 25.5% | 24.1% | 23.0% | |
| 17,601 | 37,536 | 17,541 | 28,649 | |
| 10.2% | 10.4% | 9.4% | 9.1% | 8.5% |
| 172,040 | 359,856 | 186,864 | 315,032 | 107,208 |
| 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| | 110,747 64.4% 43,692 25.4% 17,601 10.2% 172,040 | 110,747 230,519 64.4% 64.1% 43,692 91,801 25.4% 25.5% 17,601 37,536 10.2% 10.4% 172,040 359,856 | 110,747 230,519 124,379 64.4% 64.1% 66.6% 43,692 91,801 44,944 25.4% 25.5% 24.1% 17,601 37,536 17,541 10.2% 10.4% 9.4% 172,040 359,856 186,864 | 110,747 230,519 124,379 213,773 64.4% 64.1% 66.6% 67.9% 43,692 91,801 44,944 72,610 25.4% 25.5% 24.1% 23.0% 17,601 37,536 17,541 28,649 10.2% 10.4% 9.4% 9.1% 172,040 359,856 186,864 315,032 |

3. Sales in Japan and export

(Millions of yen)

| | FY2007, 1st half | FY2007, Full year | FY2008, 1st half | FY2008, Full year | FY2009, 1st half |
|-----------------|------------------|-------------------|------------------|-------------------|------------------|
| Calaa in Janaa | 102,976 | _ | | | |
| Sales in Japan | 59.9% | · · | , | , | |
| Export sales | 69,064 | 142,212 | 74,548 | 122,092 | 39,088 |
| Export sales | 40.1% | 39.5% | 39.9% | 38.8% | 36.5% |
| (North America) | (24,120) | (48,871) | (23,395) | (36,934) | (11,306) |
| (North America) | (14.0%) | (13.6%) | (12.5%) | (11.7%) | |
| (Europe) | (21,262) | (44,353) | (25,432) | (38,920) | (11,679) |
| (Lurope) | (12.4%) | (12.3%) | (13.6%) | (12.4%) | (10.9%) |
| (Asia & Other) | (23,682) | (48,988) | (25,721) | (46,237) | (16,103) |
| (Asia & Other) | (13.8%) | (13.6%) | (13.8%) | (14.7%) | (15.1%) |
| Total | 172,040 | 359,856 | 186,864 | 315,032 | 107,208 |
| i otai | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

4. Capital expenditure, Depreciation and Cash flow

(Millions of yen)

| | FY2007, 1st half | FY2007, Full year | FY2008, 1st half | FY2008, Full year | FY2009, 1st half |
|---------------------|------------------|-------------------|------------------|-------------------|------------------|
| Capital expenditure | 10,208 | 21,290 | 13,214 | 20,500 | 6,770 |
| Depreciation | 7,563 | 16,226 | 8,006 | 16,973 | 7,748 |
| Cash flow | 17,110 | 33,712 | 10,832 | 7,195 | 3,440 |
| 10 1 1 1 1 1 | 1 10 | • | | | |

[Cash flow] = [Net income] + [Depreciation]

5. R&D expenditures

(Millions of yen)

| | FY2007, 1st half | FY2007, Full year | FY2008, 1st half | FY2008, Full year | FY2009, 1st half |
|---------------------|------------------|-------------------|------------------|-------------------|------------------|
| R&D expenditures | 6,639 | 13,749 | 6,865 | 12,880 | 5,412 |
| Ratio against sales | 3.9% | 3.8% | 3.7% | 4.1% | 5.0% |

6.Inventories

(Millions of ven)

| | | | | | (WILLIOUS OF YOU) |
|--------------------------|------------------|-------------------|------------------|-------------------|-------------------|
| | FY2007, 1st half | FY2007, Full year | FY2008, 1st half | FY2008, Full year | FY2009, 1st half |
| Inventories | 42,472 | 43,259 | 46,540 | 45,800 | 43,799 |
| Inventory turnover ratio | X8.1 | × 8.3 | × 8.0 | × 6.9 | × 4.9 |

7.Interest Bearing Debt

(Millions of yen)

| | | | | | (William of your) |
|-------|------------------|-------------------|------------------|-------------------|-------------------|
| | FY2007, 1st half | FY2007, Full year | FY2008, 1st half | FY2008, Full year | FY2009, 1st half |
| Loan | 39,020 | 53,120 | 56,120 | 104,620 | 112,070 |
| Bonds | 64,519 | 64,519 | 64,519 | 40,000 | 40,000 |
| Total | 103,539 | 117,639 | 120,639 | 144,620 | 152,070 |

8.Main Management Index

| | FY2007, 1st half | FY2007, Full year | FY2008, 1st half | FY2008, Full year | FY2009, 1st half |
|--------------------------------|------------------|-------------------|------------------|-------------------|------------------|
| Ordinary Income/ Total Assets | 6.5% | 5.6% | 4.1% | 1.2% | -3.2% |
| ROA | 4.4% | 4.0% | 1.2% | -2.3% | -2.0% |
| ROE | 10.6% | 9.9% | 3.2% | -5.8% | -5.1% |
| Shareholder's Equity Ratio | 41.9% | 39.3% | 38.5% | 38.8% | 41.4% |
| Shareholder's Equity per Share | Yen387.01 | Yen376.67 | Yen375.41 | Yen339.91 | Yen338.56 |
| Net income per Share | Yen20.33 | Yen37.25 | Yen6.02 | -Yen20.83 | -Yen9.00 |

9. Number of employees

| FY2007, 1st half | FY2007, Full year | FY2008, 1st half | FY2008, Full year | FY2009, 1st half |
|------------------|-------------------|------------------|-------------------|------------------|
| 5,519 | 5,400 | 5,493 | 5,485 | 5,578 |