# Financial Results For the Six Months Ended September 30, 2011 [Japanese Accounting Standards] (Consolidated)

November 4, 2011

| NTN Corporation   |   |                   |
|-------------------|---|-------------------|
| Security Code:    | 6472  |                   |
| Listings:         | Tokyo and Osaka Stock Exchanges               |                   |
| URL:              | http://www.ntn.co.jp/                         |                   |
| Representative:   | Shigeyoshi Takagi, President                  |                   |
| Contact:          | Keiji Ohashi, General Manager, General Affai  | rs Department     |
| Telephone:        | +81-6-6443-5001                               |                   |
| Scheduled submis  | ssion date of quarterly financial statements: | November 11, 2011 |
| Scheduled comme   | encement date of dividend payment:            | December 5, 2011  |
| Supplementary ma  | aterial of the financial results:             | Prepared          |
| Investor meeting: |   | Scheduled         |

1. Consolidated Financial Results for the Six Months Ended September 30, 2011 (April 1, 2011 to September 30, 2011)

(Amounts rounded down to the nearest million yen) (Percentage figures represent quarter-on-quarter changes)

(1) Operating Results

|  | Net sale    | Net sales Operating inco |             | come | Ordinary in | come | Net income  |       |
|--|-------------|--------------------------|-------------|------|-------------|------|-------------|-------|
|  | million yen | %                        | million yen | %    | million yen | %    | million yen | %     |
| Six months ended<br>September 30, 2011   | 266,066     | 2.0                      | 10,722      | 2.3  | 8,652       | 0.5  | 3,725       | -48.7 |
| Six months ended<br>September 30, 2010         260,764         26.2         10,476         —         8,604         —         7,262         — |             |                          |             |      |             | —    |             |       |
| Note: comprehensive income: Six months ended September 30, 2011: -9,475 million yen (—%)   |             |                          |             |      |             |      |             |       |

Six months ended September 30, 2010: -4,239 million yen (-%)

|  | Net income per share | Diluted net income per share |
|--|----------------------|------------------------------|
|  | yen                  | yen                          |
| Six months ended<br>September 30, 2011 | 7.01                 | _                            |
| Six months ended<br>September 30, 2010 | 13.66                | _                            |

(2) Financial Position

|   | Total assets | Net assets  | Shareholders' equity ratio |  |
|---|--------------|-------------|----------------------------|--|
|   | million yen  | million yen | %                          |  |
| Six months ended September 30, 2011   | 619,623      | 200,036     | 30.4                       |  |
| Year ended March 31, 2011   | 632,000      | 210,352     | 31.6                       |  |
| Note: Shareholders' equity Six months ended September 30, 2011: 188,284 million yen |              |             |                            |  |

Six months ended September 30, 2011: 188,284 million yen

Year ended March 31, 2011: 199,921 million yen

### 2. Dividends

.

|                            |                | Dividends per share |                |                |       |  |  |
|----------------------------|----------------|---------------------|----------------|----------------|-------|--|--|
|                            | at 1st quarter | at 2nd quarter      | at 3rd quarter | at fiscal year | Total |  |  |
| (Record date)              | end            | end                 | end            | end            |       |  |  |
|                            | yen            | yen                 | yen            | yen            | yen   |  |  |
| Year ended March 31, 2011  | _              | 5.00                | -              | 5.00           | 10.00 |  |  |
| Year ending March 31, 2012 | _              |                     |                |                |       |  |  |
| Year ending March 31, 2012 |                | 5.00                | _              | 5.00           | 10.00 |  |  |
| (forecast)                 |                |                     |                |                |       |  |  |

Notes: Adjustment from the previously published forecast of dividends: None

#### 3. Forecast of Consolidated Earnings for the Year Ending March 31, 2012 (April 1, 2011 to March 31, 2012) (Percentage figures represent year-on-year changes)

|           |             |     |              |                                  | (i ercentage | , ilguies | s represent y | cal-on-ye               | ear changes |
|-----------|-------------|-----|--------------|----------------------------------|--------------|-----------|---------------|-------------------------|-------------|
|           | Net sale    | es  | Operating in | Operating income Ordinary income |              | come      | Net inco      | Net income<br>per share |             |
|           | million yen | %   | million yen  | %                                | million yen  | %         | million yen   | %                       | yen         |
| Full year | 575,000     | 8.5 | 30,000       | 22.2                             | 26,000       | 23.2      | 14,000        | -2.8                    | 26.33       |
|           |             |     |              |                                  | -,           |           | ,             | -                       |             |

Notes: Adjustment from the previously published forecast of earnings: Adjusted

4. Other Information

(1) Significant changes in subsidiaries during the period (Scope of consolidation): None

(2) Adoption of accounting method specific to the preparation of consolidated guarterly financial statements: Adopted

Notes: For more details, see "2. Information regarding Summary Information (Other Information)" on page 3 of the attached document.

(3) Changes in accounting principles and accounting estimates and retrospective restatement

| 1) | Changes in accountin | a principles | due to amendm | ent to accounting | standards: | None |
|----|----------------------|--------------|---------------|-------------------|------------|------|
|    |                      |              |               |                   |            |      |

| 2) Changes other than above:        | None |
|-------------------------------------|------|
| 3) Changes in accounting estimates: | None |
| 4) Retrospective restatement:       | None |

4) Retrospective restatement:

(4) Number of shares issued and outstanding (Common stock)

- 1) Number of shares issued and outstanding at end of the period (treasury stock included): Six months ended September 30, 2011: 532,463,527 shares Year ended March 31, 2011: 532,463,527 shares
- 2) Number of treasury stock at end of the period: Six months ended September 30, 2011: 833,042 shares Year ended March 31, 2011: 824,400 shares
- 3) Average number of shares outstanding during the quarter: Six months ended September 30, 2011: 531,635,926 shares Six months ended September 30, 2010: 531,683,397 shares

\* Presentations related to implementation of guarterly review process

This financial results report for the First Quarter is exempt from quarterly review under the Financial Instruments and Exchange Act of Japan. As of the date of disclosure, the quarterly review process for the financial statements under the Financial Instruments and Exchange Act has not been completed.

\* Notes

The above forecast incorporates certain assumptions and projections based upon which the future outlook and plans by NTN (the Company) as announced in this document are formulated. Actual results may differ from the above forecast depending on various conditions.

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1. Qualitative Information of Consolidated Financial Statements for the Six months ended September 30, 2011 (1) Qualitative Information regarding Consolidated Operating Results

During the period for accumulated consolidated results through the current first half (April 1, 2011 to September 30, 2011), the Japanese economy showed signs of recovery from the aftermath of the Great East Japan Earthquake, but the future of the economy remains uncertain due to the prolonged period of the strong yen. In terms of the global economy, the pace of the recovery is slowing down as a whole.

Against this backdrop, the NTN Group is expanding the business on a global scale by placing emphasis on growth markets and, at the same time, promoting expansion of sales in the fields of industrial machinery and aftermarket applications, as we seek to achieve the medium-term management plan, "Global Advance 2013" covering the three years starting from this April.

The Group's net sales for the current first half of the total period of consolidation increased to 266,066 million yen (up 2.0 % from the same period in the previous year). In terms of income, increased sales led to operating income of 10,722 million yen (up 2.3% from the year-earlier period) and ordinary income of 8,652 million yen (up 0.5 % from the year-earlier period). After posting extraordinary losses of 743 million yen as earthquake-related expenses, 740 million yen as loss on revaluation of investment securities and 580 million yen as business restructuring expenses, net income for the current first half was recorded at 3,725 million yen (down 48.7 % from the year-earlier level).

Sales by geographical segment were as follows:

(1) Japán

With regard to sales volume, the sales in automotive applications decreased overall due to a decline in customer demand as a result of the Great East Japan Earthquake. In general industrial machinery applications, sales for construction machinery and machine tools applications increased and there was also an increase in sales in the aftermarket. In addition, export sales increased with respect to all regions thanks to the recovery of customer demand. As a result, sales for the current first half increased to 163,339 million yen, up 3.9 % from the year-earlier level. In terms of income for the segment, increased sales helped the segment income reach 4,042 million yen (up 47.3 % from the same period in the previous year) despite the negative impact of the strong yen.

(2) Americas

With regard to sales volume, the sales in automotive applications increased overall thanks to the recovery of customer demand. In general industrial machinery applications, there was an increase in sales for construction machinery application, and sales in the aftermarket also increased. However, due to the negative impact of higher yen, sales for the current first half increased to 56,429 million yen, up 0.6 % from the same period in the previous year and the segment income fell to 228 million yen, down 83.4 % from the previous-year level.

(3) Europe

With regard to sales volume, the sales in automotive applications increased overall thanks to the recovery of customer demand. In general industrial machinery applications, there were an increase in sales for general machinery and agricultural machinery applications, and sales in the aftermarket also increased. As a result, sales for the current first half increased by 8.0 % from the same period in the previous year to 74,662 million yen. In terms of income for the segment, the increased sales led to the increased segment income of 2,601 million yen (2.8 % increase from the previous-year level). (4) Asia and other areas

With regard to sales volume, sales for automotive applications increased in the aggregate due to an increase in customer demands both in China and other Asian areas. In general industrial machinery applications, there was an increase in sales for wind power generation, railway rolling stock and construction machinery applications, and sales in the aftermarket also increased. As a result, sales increased by 3.2 % from the same period in the previous year to 41,734 million yen, but, in spite of such an increase in sales, the segment income decreased to 2,805 million yen or down 20.5 % from the previous-year level due to the negative impact of the strong yen.

Operating results by business application are as follows:

(1) Automotive applications

Despite increased sales in Europe, sales volume in Japan dropped due to a decline in customer demands seen in the aftermath of the Great East Japan Earthquake. As a result, sales decreased by 4.7 % from the same period in the previous year to 163,400 million yen. The decrease in sales led to the operating loss of 1,496 million ven (operating income of 1,336 million ven for the same period of the previous year).

 (2) Industrial machinery applications
 Sales increased in the respective regions of Japan, Americas, Europe, Asia and other areas thanks to the overall recovery of demands in construction machinery, machine tools and agricultural machinery applications. As a result, sales reached 54,618 million yen, up 14.2 % from the same period last year. The increased sales helped operating income reach 2,343 million yen, up 201.2 %from the same period last year.

(3) Aftermarket applications

Sales increased in the respective regions of Japan, Americas, Europe, Asia and other areas thanks to the recovery of customer demand. As a result, sales reached 48,047 million yen, up 15.6 % from the same period last year. The increased sales helped operating income reach 9,874 million yen, up 18.1 % from the previous-year level.

(2) Qualitative Information regarding Consolidated Financial Position

(Assets, Liabilities, and Net assets)

Total current assets at September 30, 2011 amounted to311,554 million yen, a decrease of 7,140 million yen or 2.2 % from the previous consolidated fiscal year end. Major factors included a decrease of 5,064 million yen in short-term loans receivable and a decrease of 3,175 million yen in cash and bank deposits. Total fixed assets at the current first half end amounted to 308,068 million yen, a decrease of 5,238 million yen or 1.7 % from the previous consolidated fiscal year end. The major factor was a decrease of 5,046 million yen in property, plants and equipment. As a result, total assets amounted to 619,623 million yen, a decrease of 12,377 million yen or 2.0% from the previous consolidated fiscal year end.

Total current liabilities at September 30, 2011 amounted to 267,598 million yen, a decreased of 2,025 million yen or 0.8% from the previous consolidated fiscal year end. The major factor was a decrease of 3,347 million yen in notes and accounts payable. Total long-term liabilities at the current first half end amounted to 151,987 million yen, a decrease of 37 million yen or 0.0% from the previous consolidated fiscal year end. As a result, total liabilities amounted to 419,586 million yen, a decrease of 2,062 million yen or 0.5% from the previous consolidated fiscal year end.

Total net assets were 200,036 million yen, a decrease of 10,316 million yen or 4.9% from the previous consolidated fiscal year end. The major factor was a decrease of 11,320 million yen in translation adjustments.

#### (Cash Flows)

Net cash provided by operating activities was 4,655 million yen, a decrease of 19,723 million yen or 80.9 % from the same period of the previous year. This was mainly due to income associated with 6,480 million yen of operating income before taxes and minority interests and 16,721 million yen of depreciation and amortization against expenditures associated with 12,394 million yen of increase in inventories, and 4,936 million yen of incomes taxes paid.

Cash used in investment activities increased by 9,408 million yen or 57.6% from the same period in the previous year to 25,742 million yen. This was mainly due to expenditure of 22,361 million yen in the purchase of property, plants and equipment as well as expenditure of 2,300 million yen in payment for purchase of stock of equity-method affiliates.

Net cash provided by financial activities was 10,434 million yen (expenditure of 5,826 million yen in the same period of the previous year). This was mainly due to income associated with 6,942 million yen of an increase in long-term loans and 4,414 million yen of an increase in short-term loans.

As a result of these cash flows and including foreign exchange gain of 2,013 million yen and an increase of 107 million yen in cash and cash equivalents from newly consolidated subsidiaries, cash and cash equivalents as of the end of the current six months of the consolidated accounting period amounted to 31,549 million yen, a decrease of 8,532 million yen or 21.3% from the end of the previous consolidated fiscal year.

#### 2. Information regarding Summary Information (Other Information)

(1) Adoption of accounting method specific to the preparation of quarterly consolidated financial statements (calculation of tax expenses)

Tax expenses are calculated by multiplying quarterly income before income taxes by an effective tax rate reasonably estimated based on income before income taxes for the full fiscal year, including the Six months ended September 30, 2011, after the application of tax effect accounting.

However, in cases where calculating tax expenses using a reasonably estimated effective tax rate yields a result that is notably lacking rationality, then, tax expenses are calculated using the statutory effective tax rate. Moreover, income taxes adjustments are shown in income and other taxes.

# 3. Consolidated Financial Statements for the Six Months (1) Balance Sheets

| (1) Balance Sheets                     |                       | (In million vo                             |
|--|-----------------------|--|
|  | As of March 31, 2011  | (In million ye<br>As of September 30, 2011 |
| Assets                                 | 710 01 March 01, 2011 |  |
| Current assets                         |                       |  |
| Cash and bank deposits                 | 33,415                | 30,24                                      |
| Notes and accounts receivable-trade    | 109,721               | 106,70                                     |
| Securities                             | 3,000                 | 3,00                                       |
| Finished goods & purchased goods       | 73,762                | 75,30                                      |
| Work in process                        | 39,063                | 40,75                                      |
| Raw materials & supplies               | 24,159                | 24,42                                      |
| Deferred tax assets                    | 6,132                 | 6,07                                       |
| Short-term loans receivable            | 5,305                 | 24   |
| Other                                  | 24,782                | 25,36                                      |
| Allowance for doubtful accounts        | -647                  | -54  |
| Total current assets                   | 318,694               | 311,55                                     |
| Fixed assets                           | ·                     |  |
| Property, plant and equipment          |                       |  |
| Buildings and structures, net          | 64,172                | 64,63                                      |
| Machinery, equipment and vehicles, net | 131,375               | 120,80                                     |
| Other, net                             | 50,583                | 55,64                                      |
| Total property, plant and equipment    | 246,131               | 241,08                                     |
| Intangible fixed assets                | 2,989                 | 2,61                                       |
| Investments and other assets           |                       |  |
| Investment securities                  | 38,265                | 37,19                                      |
| Deferred tax assets                    | 24,214                | 25,38                                      |
| Other                                  | 1,839                 | 1,96                                       |
| Allowance for doubtful accounts        | -132                  | -17  |
| Total investments and other assets     | 64,186                | 64,37                                      |
| Total fixed assets                     | 313,306               | 308,06                                     |
| Total assets                           | 632,000               | 619,62                                     |

| LiabilitiesAs of March 31, 2011As of September 30, 2011LiabilitiesCurrent liabilitiesNotes and accounts payable-trade110,205Short-term loan114,236Accrued income taxes3,743Accrued bonuses for directors and statutory auditors185Other41,252Total current liabilities269,623Long-term liabilities99,047Bonds10,000Long-term loans99,047Accrued retirement benefits for employees30,833Acture retirement benefits for employees30,833Other11,297Total long-term liabilities112,907Shareholders' equity152,024Common stock54,346Additional paid-in capital67,417Additional paid-in capital67,417Additional paid-in capital757Accumulated other comprehensive income-757Net unrealized holding gain on other securities-33,679Accumulated other comprehensive income-34,115Net unrealized holding gain on other securities-2,572Total accumulated other comprehensive income-34,115Minority interests-2,672Total accumulated other comprehensive income-34,115Minority interests-33,679Accumulated other comprehensive income-34,115Accumulated other comprehensive income-34,115Accumulated other comprehensive income-34,115Accumulated other comprehensive income-33,679Accumulated other comprehens   |  |                      | (In million yen)         |
|---|--|----------------------|--------------------------|
| Current liabilitiesNotes and accounts payable-trade110,205106,858Short-term loan114,236116,812Accrued income taxes3,7431,886Accrued bonuses for directors and statutory auditors18579Other41,25241,952Total current liabilities269,623267,598Bonds10,00010,000Long-term liabilities99,047101,086Accrued retirement benefits for employees30,83330,396Reserve for product defect compensation845838Other11,2979,666Total long-term liabilities152,024151,987Total long-term liabilities152,024151,987Total long-term liabilities421,648419,586Net assets54,34654,346Shareholders' equity234,036235,105Accurulated other comprehensive income-757-761Net unrealized holding gain on other securities2,136550Translation adjustments-33,679-44,999Accrued retirement benefits adjustments-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-33,679-44,999Minority interests10,43011,752Total net assets210,352200,036   |  | As of March 31, 2011 | As of September 30, 2011 |
| Notes and accounts payable-trade         110,205         106,858           Short-term loan         114,236         116,812           Accrued income taxes         3,743         1,896           Accrued bonuses for directors and statutory auditors         185         79           Other         11252         41,952           Total current liabilities         269,623         267,598           Long-term loans         99,047         101,086           Accrued retirement benefits for employees         30,833         30,336           Reserve for product defect compensation         845         838           Other         11,297         9,666           Total long-term liabilities         152,024         151,987           Total long-term liabilities         152,024         151,987           Total labilities         421,648         419,586           Net assets         Shareholders' equity         234,036         235,105           Common stock         54,346         54,346         54,946           Additional paid-in capital         67,417         67,417         67,417           Trasury stock         -757         -761         701         701         74,174           Accrumotate other comprehensive income   | Liabilities  |                      |                          |
| Short-term loan         114,236         116,812           Accrued income taxes         3,743         1,896           Accrued bonuses for directors and statutory auditors         185         79           Other         41,252         41,952           Total current liabilities         269,623         267,598           Long-term liabilities         99,047         101,086           Accrued retirement benefits for employees         30,833         30,396           Reserve for product defect compensation         845         838           Other         112,297         9,666           Total long-term liabilities         152,024         151,987           Total long-term liabilities         152,024         151,987           Total labilities         421,648         419,586           Net assets         Shareholders' equity         234,036         54,346           Common stock         54,346         54,346         54,346           Additional paid-in capital         67,417         67,417         67,417           Retained earnings         -757         -761         701         701,4030         114,102           Treasury stock         -757         -761         705         761           Total shareholder   | Current liabilities                                  |                      |                          |
| Accrued income taxes3,7431,896Accrued bonuses for directors and statutory auditors18579Other41,25241,952Total current liabilities269,623267,598Long-term liabilities10,00010,000Long-term loans99,047101,086Accrued retirement benefits for employees30,83330,396Reserve for product defect compensation845838Other11,2979,666Total long-term liabilities152,024151,987Total liabilities421,648419,586Net assets54,34654,346Shareholders' equity54,34654,346Common stock54,34654,346Additional paid-in capital67,41767,417Retained earnings1113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752200,036Total net assets210,352200,036  | Notes and accounts payable-trade                     | 110,205              | 106,858                  |
| Accrued bonuses for directors and statutory auditors18579Other41,25241,952Total current liabilities269,623267,598Long-term liabilities10,00010,000Long-term loans99,047101,086Accrued retirement benefits for employees30,83330,396Reserve for product defect compensation845838Other11,2979,666Total long-term liabilities152,024151,987Total long-term liabilities152,024151,987Total labilities421,648419,586Net assets54,34654,346Shareholders' equity67,41767,417Common stock54,34654,346Additional paid-in capital67,41767,417Total shareholders' equity234,036235,105Accurulated other comprehensive income-33,679-44,999Accrued retirement benefits adjustments-33,679-44,999Accrued tetirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036  |  |                      |                          |
| Other41,25241,952Total current liabilities269,623267,598Long-term liabilities10,00010,000Bonds10,00010,000Long-term loans99,047101,086Accrued retirement benefits for employees30,83330,396Reserve for product defect compensation845838Other11,2979,666Total labilities152,024151,987Total labilities152,024151,987Total labilities421,648419,586Net assets54,34654,346Shareholders' equity67,41767,417Common stock54,34654,346Additional paid-in capital67,41767,417Retained earnings113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accurulated other comprehensive income-33,679-44,999Accrued retirement benefits adjustments-33,679-44,999Accrued retirement benefits adjustments-33,679-44,999Accrued ther comprehensive income-34,115-46,820Minority interests10,43011,752200,036Total accumulated other comprehensive income-34,115-46,820Minority interests210,352200,03610,352   | Accrued income taxes                                 | -, -                 | <b>)</b>                 |
| Total current liabilities269,623267,598Long-term liabilities99,047101,000Long-term loans99,047101,086Accrued retirement benefits for employees30,83330,396Reserve for product defect compensation845838Other11,2979,666Total long-term liabilities152,024151,987Total long-term liabilities152,024151,987Total long-term liabilities421,648419,586Net assets421,648419,586Shareholders' equity67,41767,417Common stock54,34654,346Additional paid-in capital67,41767,417Retained earnings113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income2,136550Net unrealized holding gain on other securities-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036   | Accrued bonuses for directors and statutory auditors |                      |                          |
| Long-term liabilitiesBonds10,000Long-term loans99,047Accrued retirement benefits for employees30,833Reserve for product defect compensation845Other11,297Total long-term liabilities152,024Total liabilities421,648Additional paid-in capital67,417Retained earnings113,030Total shareholders' equity-757Common stock-761Total shareholders' equity234,036Accurulated other comprehensive income-33,679Net unrealized holding gain on other securities-33,679Total accumulated other comprehensive income-34,115Minority interests-34,115Total net assets210,352200,036200,036  | Other  | 41,252               | 41,952                   |
| Bonds         10,000         10,000           Long-term loans         99,047         101,086           Accrued retirement benefits for employees         30,833         30,396           Reserve for product defect compensation         845         838           Other         11,297         9,666           Total long-term liabilities         152,024         151,987           Total liabilities         421,648         419,586           Net assets         54,346         54,346           Shareholders' equity         67,417         67,417           Common stock         54,346         54,346           Additional paid-in capital         67,417         67,417           Retained earnings         113,030         114,102           Treasury stock         -757         -761           Total shareholders' equity         234,036         235,105           Accumulated other comprehensive income         -33,679         -44,999           Accurulated other comprehensive income         -2,572         -2,371           Total accumulated other comprehensive income         -34,115         -46,820           Minority interests         10,430         11,752           Total net assets         210,352         200,036 <td>Total current liabilities</td> <td>269,623</td> <td>267,598</td> | Total current liabilities                            | 269,623              | 267,598                  |
| Long-term loans99,047101,086Accrued retirement benefits for employees30,83330,396Reserve for product defect compensation845838Other11,2979,666Total long-term liabilities152,024151,987Total liabilities421,648419,586Net assets421,648419,586Shareholders' equity54,34654,346Common stock54,34654,346Additional paid-in capital67,41767,417Retained earnings113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036  | Long-term liabilities                                |                      |                          |
| Accrued retirement benefits for employees30,83330,396Reserve for product defect compensation845838Other11,2979,666Total long-term liabilities152,024151,987Total liabilities421,648419,586Net assets421,648419,586Shareholders' equity54,34654,346Common stock54,34654,346Additional paid-in capital67,41767,417Retained earnings113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income2,136550Net unrealized holding gain on other securities2,3679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036  | Bonds  | 10,000               | 10,000                   |
| Reserve for product defect compensation845838Other11,2979,666Total long-term liabilities152,024151,987Total liabilities421,648419,586Net assets421,648419,586Shareholders' equity67,41767,417Common stock54,34654,346Additional paid-in capital67,41767,417Retained earnings113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036   | Long-term loans                                      | 99,047               | 101,086                  |
| Other11,2979,666Total long-term liabilities152,024151,987Total liabilities421,648419,586Net assets421,648419,586Shareholders' equity54,34654,346Additional paid-in capital67,41767,417Retained earnings113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income-33,679-44,999Accrued retirement benefits adjustments-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036   | Accrued retirement benefits for employees            | 30,833               | 30,396                   |
| Total long-term liabilities152,024151,987Total liabilities421,648419,586Net assets5hareholders' equity54,34654,346Common stock54,34654,34654,346Additional paid-in capital67,41767,417Retained earnings113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income2,136550Net unrealized holding gain on other securities-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036   | Reserve for product defect compensation              | 845                  | 838                      |
| Total liabilities421,648419,586Net assetsShareholders' equityCommon stock54,34654,346Additional paid-in capital67,41767,417Retained earnings113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income2,136550Translation adjustments-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036  | Other  | 11,297               | 9,666                    |
| Total liabilities421,648419,586Net assetsShareholders' equityCommon stock54,34654,346Additional paid-in capital67,41767,417Retained earnings113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income2,136550Translation adjustments-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036  | Total long-term liabilities                          | 152,024              | 151,987                  |
| Shareholders' equityCommon stock54,346Additional paid-in capital67,417Retained earnings113,030Treasury stock-757Total shareholders' equity234,036Accumulated other comprehensive income2,136Net unrealized holding gain on other securities-33,679Translation adjustments-2,572Total accumulated other comprehensive incomeMinority interests10,430Minority interests210,352Total net assets210,352   |  | 421,648              | 419,586                  |
| Common stock54,34654,346Additional paid-in capital67,41767,417Retained earnings113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income2,136550Net unrealized holding gain on other securities-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036   | Net assets   | · · · · ·            | · · · · ·                |
| Common stock54,34654,346Additional paid-in capital67,41767,417Retained earnings113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income2,136550Net unrealized holding gain on other securities-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036   | Shareholders' equity                                 |                      |                          |
| Retained earnings113,030114,102Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income2,136550Translation adjustments-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036   |  | 54,346               | 54,346                   |
| Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income2,136550Translation adjustments-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036  | Additional paid-in capital                           | 67,417               | 67,417                   |
| Treasury stock-757-761Total shareholders' equity234,036235,105Accumulated other comprehensive income2,136550Net unrealized holding gain on other securities2,136550Translation adjustments-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036   | Retained earnings                                    | 113,030              | 114,102                  |
| Accumulated other comprehensive incomeNet unrealized holding gain on other securities2,136Translation adjustments-33,679Accrued retirement benefits adjustments-2,572Total accumulated other comprehensive income-34,115Minority interests10,430Total net assets210,352200,036  |  | -757                 | -761                     |
| Accumulated other comprehensive incomeNet unrealized holding gain on other securities2,136Translation adjustments-33,679Accrued retirement benefits adjustments-2,572Total accumulated other comprehensive income-34,115Minority interests10,430Total net assets210,352200,036  | Total shareholders' equity                           | 234,036              | 235,105                  |
| Net unrealized holding gain on other securities2,136550Translation adjustments-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036   |  | · · · · ·            | · · · ·                  |
| Translation adjustments-33,679-44,999Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036  |  | 2,136                | 550                      |
| Accrued retirement benefits adjustments-2,572-2,371Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036   |  | -33.679              | -44,999                  |
| Total accumulated other comprehensive income-34,115-46,820Minority interests10,43011,752Total net assets210,352200,036  |  |                      | -2.371                   |
| Minority interests         10,430         11,752           Total net assets         210,352         200,036   | •  |                      |                          |
| Total net assets         210,352         200,036  | •  |                      |                          |
|   | •  |                      |                          |
|   | Total liabilities and net assets                     | 632,000              | 619,623                  |

# (2) Consolidated Statement of Operation and Consolidated Statement of Comprehensive Income (Consolidated Statement of Operation)

|   |                      | (In million yen)    |
|---|----------------------|---------------------|
|   | Six months ended     | Six months ended    |
|   | September 30, 2010   | September 30, 2011  |
|   | (April 1, 2010 –     | (April 1, 2011 –    |
|   | September 30, 2010)  | September 30, 2011) |
| Net sales   | 260,764              | 266,066             |
| Cost of sales   | 216,789              | 220,268             |
| Gross profit  | 43,974               | 45,797              |
| Selling, general and administrative expenses                | <sup>~1</sup> 33,498 | <sup>1</sup> 35,075 |
| Operating income  | 10,476               | 10,722              |
| Non-operating income  |                      |                     |
| Interest income   | 101                  | 133                 |
| Dividend income   | 249                  | 410                 |
| Equity in earnings of unconsolidated subsidiaries           | 257                  | 503                 |
| Technical fee income  | 460                  | 453                 |
| Other _   | 1,123                | 724                 |
| Total non-operating income                                  | 2,193                | 2,225               |
| Non-operating expenses                                      |                      |                     |
| Interest expenses   | 1,673                | 1,659               |
| Foreign exchange loss                                       | 1,034                | 986                 |
| Other _   | 1,355                | 1,648               |
| Total non-operating expenses                                | 4,064                | 4,295               |
| Ordinary income   | 8,604                | 8,652               |
| Extraordinary gains   |                      |                     |
| Gains on sale of investment securities                      | 1,511                | —                   |
| Gains on negative goodwill                                  | 1,202                | —                   |
| Gains on allotment of shares                                | <sup>*2</sup> 298    | —                   |
| Total extraordinary gains                                   | 3,012                | _                   |
| Extraordinary losses  |                      |                     |
| Earthquake-related expenses                                 | _                    | <sup>*3</sup> 743   |
| Loss on revaluation of investment securities                | 153                  | 740                 |
| Restructuring expenses                                      | _                    | *4 580              |
| Loss on sale of fixed assets                                | _                    | 107                 |
| Total extraordinary losses                                  | 153                  | 2,171               |
| Operating income before income taxes and minority interests | 11,464               | 6,480               |
| Income and other taxes                                      | 3,438                | 2,196               |
| Income before minority interests                            | 8,025                | 4,284               |
| Minority interests in subsidiaries                          | 763                  | 559                 |
| Current net income  | 7,262                | 3,725               |
| -   | 1,202                | 5,725               |

# (Consolidated Statement of Comprehensive Income)

| (Consolidated Statement of Comprehensive income               | =)                  |                     |
|---|---------------------|---------------------|
|   |                     | (In million yen)    |
|   | Six months ended    | Six months ended    |
|   | September 30, 2010  | September 30, 2011  |
|   | (April 1, 2010 –    | (April 1, 2011 –    |
|   | September 30, 2010) | September 30, 2011) |
| Income before minority interests                              | 8,025               | 4,284               |
| Other comprehensive income                                    |                     |                     |
| Net unrealized holding gain on securities                     | -2,525              | -1,586              |
| Deferred gains or losses on hedges                            | 66                  | _                   |
| Translation adjustments                                       | -9,619              | -12,592             |
| Accrued retirement benefits adjustments                       | 261                 | 201                 |
| Equity in equity-method affiliates                            | -447                | 218                 |
| Total other comprehensive income                              | -12,265             | -13,759             |
| Comprehensive income  | -4,239              | -9,475              |
| (Breakdown)   |                     |                     |
| Comprehensive income attributable to owners of parent company | -4,253              | -8,980              |
| Comprehensive income attributable to minority interests       | 14                  | -495                |

# (3) Statements of Cash Flows

|  | Six months ended<br>September 30, 2010<br>(April 1, 2010 –<br>September 30, 2010) | (In million yen<br>Six months ended<br>September 30, 2011<br>(April 1, 2011 –<br>September 30, 2011) |
|--|---|--|
| Net cash provided by operating activities                              |   |  |
| Operating income before income taxes and minority interests            | 11,464  | 6,480  |
| Depreciation and amortization  | 17,815  | 16,721   |
| Gains on negative goodwill   | -1,202  | _  |
| Increase/decrease in allowance for doubtful accounts                   | 4   | 21   |
| Increase/decrease in accrued retirement benefits for directors         | 76  | -106   |
| and statutory auditors   |   |  |
| Increase/decrease in accrued retirement benefits for employees         | 635   | 435  |
| Increase/decrease in reserve for product defect compensation           | -892  | 11   |
| Increase/decrease in accrued payments due to the change in             | -199  | -164   |
| retirement benefit plan  | 050   | <b>5</b> 40  |
| Interest and dividend income<br>Interest expenses                      | -350<br>1,673   | -543<br>1,659  |
| Foreign currency translation adjustments / Foreign exchange            | -17   | -1,117   |
| losses/gains   | -17   | -1,117   |
| Equity in earnings/losses of non-consolidated subsidiaries             | -257  | -503   |
| Gains or loss on sale of fixes assets                                  |   | 107  |
| Gains or loss on revaluation of investment securities                  | 153   | 740  |
| Decrease/increase in trade receivables                                 | -7,170  | -3.643   |
| Decrease/increase in inventories                                       | -2,872  | -12,394  |
| Increase/decrease in trade payables                                    | 7,690   | -1,157   |
| Other  | 2,273   | 3,167  |
| Subtotal   | 28,822  | 9,713  |
| Interest and dividend income received                                  | 625   | 1,549  |
| Interest paid  | -1,627  | -1,671   |
| Income taxes paid  | -3,442  | -4,936   |
| Net cash provided by operating activities                              | 24,378  | 4,655  |
| Net cash used in investing activities                                  |   |  |
| Increase in time deposits  | -395  | -2,842   |
| Decrease in time deposits<br>Purchase of property, plant and equipment | 255<br>-11,573  | 2,352<br>-22,361   |
| Purchase of intangible fixed assets                                    | -11,573<br>-243   | -22,301  |
| Purchase of investment securities                                      | -158  | -220<br>-0   |
| Proceeds from sale of investment securities                            | 1,564   | _  |
| Payment for purchase of stock of equity-method affiliates              |   | -2,300   |
| Payment for purchase of subsidiaries' stock                            | -5,908  | -473   |
| Proceeds from liquidation of subsidiaries                              | 5,566   | 112  |
| Decrease/increase in short-term loans receivable, net                  | 3   | 63   |
| Other  | 120   | -64  |
| Net cash used in investing activities                                  | -16,334   | -25,742  |
| Net cash provided by financing activities                              | - ,   |  |
| Increase/decrease in short-term loans, net                             | -10,003   | 4,414  |
| Proceeds from long-term loans  | 30,733  | 9,360  |
| Repayment of long-term loans   | -4,324  | -2,418   |
| Payment for redemption of bonds  | -20,000   | -  |
| Proceeds from issuance of shares to minority shareholders              | _   | 2,044  |
| Dividend payment   | -2,126  | -2,658   |
| Repayment of lease payable   | -93   | -95  |
| Other  | -11   | -213   |
| Net cash provided by financing activities                              | -5,826  | 10,434   |
| Effect of exchange rate changes on cash and cash equivalents           | 1,664   | 2,013  |
| Increase/decrease in cash and cash equivalents                         | 3,882   | -8,639   |
| Cash and cash equivalents, at beginning of the year                    | 32,758  | 40,081   |
| Increase in cash and cash equivalents from newly consolidated          | -   | 107  |
| subsidiaries   | 00.011  | 04 540   |
| Cash and cash equivalents, at end of the year                          | 36,641  | 31,549   |

# (4) Notes to Consolidated Financial Statements (Consolidated Balance Sheet)

| (Consolidated Balance Sheet   | )  |   |                            |  |
|---|--|---|----------------------------|--|
| Six months ended Septembe   |  | Six months ended September 30, 2011   |                            |  |
| (April 1, 2010 – September 3  |  | (April 1, 2011 – September 30, 2011)  |                            |  |
| *1 Major items and the relevant am  | •  | *1 Major items and the relevant amounts of selling  |                            |  |
| costs and general and administrativ   | e costs are as   | costs and general and administrative costs are as follows:  |                            |  |
| Salaries and allowances<br>Transportation<br>Research and development<br>Rent<br>Depreciation and amortization<br>*2 Gain on allotment of shares of 2 | 12,015 million yen<br>6,396<br>3,673<br>1,048<br>1,126 | Salaries and allowances12,712 million yenTransportation6,469Research and development4,440Rent1,139Depreciation and amortization1,095  |                            |  |
| shown in extraordinary gains is from<br>following the demutualization of the<br>Life Insurance Company.   | n shares allotted                                      |   |                            |  |
| -   |  | <ul> <li>*3 In the current first half of the total period of consolidation, 743 million yen of earthquake-related expense is reported as extraordinary losses. This consists of 726 million yen of fixed costs attributable to the period during which production level is less than normal and 17 million yen of other expenses.</li> <li>*4 Loss from the closure of the former Takarazul Works was accounted for as business restructurin expenses updiabled and an extraordinary losses updiabled.</li> </ul> | le<br>Ika<br>Ing           |  |
|   |  | expense and included in extraordinary losses whe<br>the production at the facility was ended as<br>March-end, 2009. However, because addition<br>engineering work was necessary, the expenditure<br>580 million yen for the work is accounted for<br>business restructuring expense and included<br>extraordinary losses during the current first half of th<br>total period of consolidation.<br>The vacant lot is scheduled to be sold after soil<br>amelioration. However, as it is difficult to provide       | at<br>of<br>as<br>in<br>he |  |
|   |  | reasonable estimates of the gains and expenses at<br>this point, neither of them is not shown in this repor   |                            |  |

(5) Going Concern Assumption None

# (6) Segment Information

- I. Six months ended September 30, 2010 (April 1, 2010 September 30, 2010)
- 1. Information related to sales, income or losses, assets, liabilities and other items for individual reporting segments

| (In million ye                      |         |          |             |                            |         |                         | n million yen)  |
|-------------------------------------|---------|----------|-------------|----------------------------|---------|-------------------------|-----------------|
|                                     |         | Rep      | orting segm | ent                        |         |                         | Balance         |
|                                     | Japan   | Americas | Europe      | Asia and<br>other<br>areas | Total   | Adjustments<br>(Note) 1 | sheet<br>amount |
| Net sales                           |         |          |             |                            |         |                         |                 |
| Sales to external<br>customers      | 101,107 | 54,704   | 67,649      | 37,303                     | 260,764 | _                       | 260,764         |
| Inter-segment sales or<br>transfers | 56,043  | 1,370    | 1,454       | 3,134                      | 62,003  | - 62,003                | -               |
| Total                               | 157,150 | 56,074   | 69,104      | 40,438                     | 322,767 | - 62,003                | 260,764         |
| Segment income (operating income)   | 2,744   | 1,370    | 2,530       | 3,530                      | 10,175  | 300                     | 10,476          |

Notes: 1. "Adjustments" refers to elimination of all inter-segment transactions.

2. Major countries or regions in each segment: Americas: U.S.A., Canada, South and Central America Europe: Germany, France, United Kingdom Asia and other areas: China, Thailand, India, and others

2. Information on impairment loss of fixed assets or goodwill

(Significant gains from negative goodwill)

The Company raised its ownership in NTN-SNR ROULEMENTS, a consolidated subsidiary, to 80% after acquiring additional 29% ownership interest on April 22, 2010. This resulted in recognition of negative goodwill in the Japan segment. The event created a gain of 1,202 million yen for the quarter.

- II. Six months ended September 30, 2011 (April 1, 2011 September 30, 2011)
- Information related to sales, income or losses, assets, liabilities and other items for individual reporting segments
   (In million ven)

|                                     |                   |          |        |                            |         | (1)                     | i million yen)  |  |
|-------------------------------------|-------------------|----------|--------|----------------------------|---------|-------------------------|-----------------|--|
|                                     | Reporting segment |          |        |                            |         | Balance                 |                 |  |
|                                     | Japan             | Americas | Europe | Asia and<br>other<br>areas | Total   | Adjustments<br>(Note) 1 | sheet<br>amount |  |
| Net sales                           |                   |          |        |                            |         |                         |                 |  |
| Sales to external<br>customers      | 99,917            | 54,857   | 72,851 | 38,438                     | 266,066 | -                       | 266,066         |  |
| Inter-segment sales or<br>transfers | 63,422            | 1,571    | 1,810  | 3,295                      | 70,100  | - 70,100                | -               |  |
| Total                               | 163,339           | 56,429   | 74,662 | 41,734                     | 336,167 | - 70,100                | 266,066         |  |
| Segment income (operating income)   | 4,042             | 228      | 2,601  | 2,805                      | 9,678   | 1,043                   | 10,722          |  |

Notes: 1. "Adjustments" refers to elimination of all inter-segment transactions.

2. Major countries or regions in each segment: Americas: U.S.A., Canada, South and Central America Europe: Germany, France, United Kingdom Asia and other areas: China, Thailand, India, and others

(7) Notes Related to Significant Changes in Shareholder's Equity None

- (8) Significant Subsequent Events
- 1. Disposal of Important Assets

Following the closing down of the former Takarazuka Works, the Company sold the buildings and lands for the dormitory and company-owned houses for employees that had become idle capital (the date of the disposal contract: September 22, 2011, the date of delivery: October 28, 2011). Due to the disposal of these assets, proceeds from the sale of fixed assets of 1,097 million yen will be accounted for as extraordinary loss in the third quarter of the fiscal year ending March 30, 2012.

#### 2. Issuance of Corporate Bonds

The Company has made a comprehensive resolution at its Board of Directors Meeting held on October 20, 2011 with regard to the offering of domestic unsecured straight bonds. The details of the resolution are as follows:

(1) Upper limit of the total amount of bonds to be offered: 10 billion yen

- (2) Upper limit of the interest rate of bonds to be offered: 1.0% per annum or less
- (3) Amount to be paid in for bonds to be offered: 100 yen per par value of 100 yen
- (4) Timing of offering: within three 3 months of the resolution at the Board of Directors Meeting
- (5) Method of redemption of bonds to be offered: bulk redemption on the maturity date
- (6) Term of redemption: 5 years
- (7) Purpose of the fund to be raised: to be appropriated to the funds for investment and lending

# 4. Supplemental Information

(1) Earnings by business segment

#### Six months (from April 1, 2010 to September 30, 2010)

|                             |              |                      | (In I        | million yen) |
|-----------------------------|--------------|----------------------|--------------|--------------|
|                             | Automotive   | Industrial machinery | Aftermarket  | Total        |
|                             | applications | applications         | applications |              |
| Sales to external customers | 171,397      | 47,808               | 41,557       | 260,764      |
| Operating income            | 1,336        | 778                  | 8,360        | 10,476       |

Six months (from April 1, 2011 to September 30, 2011)

|                             |              |                      | (In I        | million yen) |
|-----------------------------|--------------|----------------------|--------------|--------------|
|                             | Automotive   | Industrial machinery | Aftermarket  | Total        |
|                             | applications | applications         | applications |              |
| Sales to external customers | 163,400      | 54,618               | 48,047       | 266,066      |
| Operating income or loss    | -1,496       | 2,343                | 9,874        | 10,722       |

(In million yon)

(2) Sales by geographic segment

Six months (from April 1, 2010 to September 30, 2010)

|        |          |        |                      | (In million yen) |
|--------|----------|--------|----------------------|------------------|
| Japan  | Americas | Europe | Asia and other areas | Total            |
| 94,038 | 57,804   | 63,700 | 45,220               | 260,764          |

## Six months (from April 1, 2011 to September 30, 2011)

|   |        |          |        |                      | (In million yen) |
|---|--------|----------|--------|----------------------|------------------|
| Ja  | pan    | Americas | Europe | Asia and other areas | Total            |
|   | 91,548 | 58,160   | 69,065 | 47,291               | 266,066          |
| Notes: 1. Sales are reported based on customers' locations based on country or region |        |          |        |                      |                  |

1. Sales are reported based on customers' locations based on country or region

Segmentation into country or region is done according to geographic proximity

3. Major countries or regions in each segment: Americas: U.S.A., Canada, South and Central America Europe: Germany, France, United Kingdom Asia and other areas: China, Thailand, India, and others