#### <P-1> **Financial Results** For the Year Ended March 31, 2010 - Consolidated

# **NTN** Corporation



## 1. Consolidated Financial Results for the Year Ended March 31, 2010

# (1) Operating Results

#### (April 1, 2009 to March 31, 2010)

¥

May 13, 2010

Net sa illion yen 152,745	%		age figure	down to the r s represent yo Ordinary i million yen	ear-on-ye ncome	ear change Net i	s) ncome	
illion yen	%	Operating	income	Ordinary i	ncome	Net i		
illion yen	%			-			ncome	
-		million yen	%	million ven	0/			
152,745				minori yen	%	million ye	en %	
152,745			(0= 0)	(0.17)		(0.0.1.1)		
	(14.1)	) 1,399	(85.2)	(647)	-	(2,014)	-	
527.099	(1.3)	9.478	(80.9)	8 731	(79.8)	(8 985)	_	
027,000	(1.0)	5,770	(00.5)	0,701	(75.0)	(0,000)		
Net income per share in		Diluted net income per sha	Return o		income	e/Total	Operatin income/Net	•
yen		yen		%	0	%	%	
(4.00)		_		(1.1)	(0	.1)	0.3	
(19.14)		_		(4.7)	1	.4	1.8	
le	t income share yen (4.00) (19.14)	t income per share yen (4.00) (19.14)	t income per share Diluted net income per sha yen yen (4.00) –	t income per Diluted net income per share Retu yen yen (4.00) – (19.14) –	t income per share Diluted net income per share ven % (4.00) - (1.1) (19.14) - (4.7)	t income per biluted net income per share Diluted net income per share yen % (4.00) - (1.1) (0 (19.14) - (4.7) 1	t income per share Diluted net income per share Ven v	t income per share Diluted net income per share Return on equity Ordinary income/Total assets yen yen % % % % % % % (4.00) - (1.1) (0.1) 0.3 (19.14) - (4.7) 1.4 1.8

Note: Equity method investment gains or losses:

Year ended March 31, 2010: (120) million yen Year ended March 31, 2009: 563 million yen

# (2) Financial Position

	Total assets	Net assets	Shareholders'equit ratio	$^\prime$ Net assets per share
	million yen	million yen	%	yen
Year ended March 31, 2010	618,801	214,550	32.2	374.19
Year ended March 31, 2009	627,613	192,222	28.2	376.77

Note: Shareholders' equity

Year ended March 31, 2010: 198,951 million yen

Year ended March 31, 2009: 176,974 million yen

## (3) Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	million yen	million yen	million yen	million yen
Year ended March 31, 2010	43,970	(25,558)	(18,562)	32,758
Year ended March 31, 2009	21,375	(62,917)	44,551	30,995

#### 2. Dividends

		Div	vidends per sl	nare		Total dividends	Dividend payout	Dividends on net
(Record date)	at 1st quarter end	at 2nd quarter end	at 3rd quarter end	at fiscal year end	Total	paid (full year)	ed)	assets (Consolidat ed)
	yen	yen	yen	yen	yen	million yen	%	%
Year ended March 31, 2009	_	9.00	_	4.00	13.00	6,102	-	3.2
Year ended March 31, 2010	_	4.00	_	4.00	8.00	4,253	_	2.1
Year ending March 31, 2011 (forecast)	-	5.00	_	5.00	10.00		56.0	

#### 3. Forecast of Consolidated Earnings for the Year Ending March 31, 2011

#### (April 1, 2010 to March 31, 2011)

(Percentage figures represent year-on-year changes and interim-on-interim period changes)

	Net sales	5	Operating inc	ome	Ordinary inco	ome	Net incom	е	Net income per share
	million yen	%	million yen	%	million yen	%	million yen	%	yen
Interim	245,000	18.6	6,700	-	4,000	-	2,300	-	4.33
Full year	510,000	12.6	20,000	-	15,000	-	9,500	-	17.87

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#### 4. Other Information

(1) Significant changes in subsidiaries during the period (Scope of consolidation): None

(2) Changes in accounting principles, procedure, and method of disclosure used to prepare the financial results

1) Changes in accordance with amendments of accounting standards: Yes

2) Changes other than above: None

Note: For details, see "Changes in Significant Information Regarding the Preparation of Consolidated Financial Statements" on page 16

(3) Number of shares issued and outstanding (Common stock)

Number of shares issued and outstanding at end of the period (treasury stock included):

Year ended March 31, 2010: 532,463,527 shares

Year ended March 31, 2009: 470,463,527 shares

Number of treasury stock at end of the period:

Year ended March 31, 2010: 773,007 shares

Year ended March 31, 2009: 750,862 shares

Note: For number of shares serving as basis for calculation of net income per share (consolidated), see "Par share data" on page 24

## Reference: Overview of Financial Results on Non-Consolidated basis For the Year Ended March 31, 2010 - Non-consolidated

#### 1. Financial Results for the Year Ended March 31, 2010 (April 1, 2009 - March 31, 2010)

(1) Operating Results

			(Perce	ntage fig	gures repres	ent year	r−on−year ch	anges)
	Net sa	Net sales		Operating income		Ordinary income		me
	million yen	%	million yen	%	million yen	%	million yen	%
Year ended								
March 31, 2010	251,266	(20.2)	(14,522)	-	(8,620)	-	(6,430)	-
Year ended								
March 31, 2009	315,032	(12.5)	(4,054)	_	5,248	(78.6)	(9,778)	-

	Net income per share	Diluted net income per share
	yen	yen
Year ended March 31, 2010	(12.78)	-
Year ended March 31, 2009	(20.83)	_

## (2) Financial Position

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
	million yen	million yen	%	yen
Year ended				
March 31, 2010	429,994	177,185	41.2	333.25
Year ended				
March 31, 2009	412,017	159,659	38.8	339.91

Note: Shareholders' equity

Year ended March 31, 2010: 177,185 million yen Year ended March 31, 2009: 159,659 million yen

#### \* Notes

The above forecast incorporates certain assumptions and projections based upon which the future outlook and plans by NTN (the Company) as announced in this document are formulated. Actual results may differ from the above forecast depending on various conditions. For additional information, please refer to "1. Operating Results" from page 3 to 5.

#### 1. Operating Results

#### 1) Analysis of Operating Results

#### (Operating Results for the Fiscal Year Ended March 31, 2010)

During the fiscal year under review, the economy in Japan continued to be in a difficult state, affected by a prolonged inventory adjustment in some manufacturers and a high level of unemployment rate, though a steady recovery in the automotive industry is seen, assisted by the economic stimulus measures taken by the government The Asian economy is on a recovery track led by China. US and Europe, however, continue to face severe economic conditions like Japan affected by the high level of unemployment, though some recovery is seen, helped by their economic packages.

Against this backdrop, the NTN Group (the Group) has started measures including business expansion in the industrial machinery sector and cost reduction in order to build up a strong corporate structure to achieve *results not dependant on sales volume*, which is the goal of the new medium-term management plan, "NTN 2010 for the Next Step", covering two years from April 2009.

The Group's net sales for the period decreased 14.1 % from a year earlier to 452,745 million yen.

Although effort has been made in cutting costs, operating income fell 85.2 % year on year to 1,399 million yen, and an ordinary loss of 647 million yen was recorded, impacted by a drop in sales and unfavorable foreign exchange. After posting an extraordinary gain of 722 million yen from sale of subsidiary stock, and extraordinary losses (including business restructuring expenses of 141 million yen, impairment loss of 350 million yen, cost related to restructuring affiliated companies of 1,183 million yen, and a loss from devaluation of affiliated company stock of 238 million yen), net loss came to 2,014 million yen

#### Sales by business segment were as follows:

#### (1) Bearings

In general industrial machinery applications, bright signs were seen in increased sales for rolling stock and aircraft as well as in a sales increase for construction machines in China and other part of Asia. The company, however, experienced an overall decrease in sales in every market, impacted by the worldwide lack of demand for the products and unfavorable foreign exchange. In automotive applications, sales increased in China and other part of Asia assisted by a recovery in demand from customers and start of volume production at new projects. The Group's total sales of bearings fell, however, fell due to the unfavorable impact of foreign exchange rates and  $\epsilon$ decrease in demand in Japan's market. As a result, sales decreased 16.5 % from a year earlier to 314, 283 million yen

#### (2) Constant-velocity Joints (CVJs)

Sales of CVJs in Europe and China increased, assisted by a recovery in demand from customers and starts of volume production for new projects. The company-wide sales of CVJs, however, dropped due to an unfavorable impact of foreign exchange rates and a decline in demand at the other markets. As a result, the Group's total sales decreased 7.1 % from a year earlier to 115,656 million yen.

#### (3) Precision equipment and other products

Impacted by capital investment cut down at our customers, sales of the sector fell 13.2 % from a year earlier to 22,806 million yen.

#### Sales by geographical segment were as follows:

#### (1)Japan

Sales in both general industrial machinery and automotive applications dropped due to declines in overall demand and export business, though sales of large bearings for replacement market saw some increase. As a result, the Group's net sales for the period decreased 19.3 % from a year earlier to 251,554 million yen Operating income was negative 11,658 million yen, impacted by a drop in sales, and unfavorable foreign exchange rates.

#### (2) Americas

Sales in both industrial machinery and automotive applications fell due to declines in demand of bearings for construction machines, production cut down by automakers, and unfavorable foreign exchange rates As a result, the Group's net sales for the period decreased 15.2 % from a year earlier to 89,005 million yen Operating income moved back to the black in the amount of 707 million yen against a drop in sales and unfavorable foreign exchange impact. Strenuous efforts to improve profitability accomplished this result

#### (3) Europe

Sales for CVJs increased, helped by a recovery of demand from automotive customers and starts of volume production for new projects. However, sales in both industrial machinery and automotive applications fell due to unfavorable foreign exchange rates and a drop in demand for bearings used in agricultural machines As a result, the net sales for the period decreased 9.8 % from a year earlier to 136,995 million yen. Operating income increased 59.3 % from a year earlier to 4,106 million yen against a drop in sales and unfavorable foreign exchange impact. The effort to improve profitability accelerated the increased profits as the Company intended.

#### (4) Asia and other areas

In China and other part of Asia, sales for automotive applications increased, helped by a recovery of demand from customers and starts of volume production. Sales for industrial machinery applications, however, fell in both China and other Asian regions, impacted by unfavorable foreign exchange rates and a drop of fluid dynamic bearings from dissolution of the joint venture business. As a result, sales for the period decreased 0.9 % from a year earlie to 69,966 million yen. Operating income increased 33.7 % from a year earlier to 7,166 million yen against unfavorable foreign exchange impact. The company-wide effort to increase profitability improved performance steadily in every quarter in this fiscal year.

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(Outlook for the Year Ending March 31, 2010)

Looking ahead, economic recovery is expected to continue, backed by emergency economic-stimulus measures implemented in many countries.

In these circumstances, the Company now moves into the second year of *NTN 2010 for the Next Step*, a medium-term business plan, and implements the various measures laid out therein For the full year ending March 31, 2011, the Group forecasts consolidated net sales of 510 billion yen, operating income of 20 billion yen, ordinary income of 15 billion yen and net income of 9.5 billion yen. These forecasts are based on foreign exchange rate assumptions of ¥90/US\$1.00 and ¥120/EUR1.00

# 2) Analysis of Financial Position

## (Assets, Liabilities, and Net assets)

Total current assets at March 31, 2010 amounted to 288,725 million yen, a year-on year increase of 10,572 million yen, or 3.8 %. Major factors included a 20,725 million yen increase in notes receivable and accounts receivable, and a 7,495 million yen decrease in finished goods & purchased goods. Total fixed assets at the fiscal year-enc amounted to 330,076 million yen, a year-on-year decrease of 19,383 million yen, or 5.5 %. Major factors includec a 27,853 million yen decrease in property, plant and equipment, and a 8,734 million yen increase in investment securities. As a result, total assets were 618,801 million yen, an decrease of 8,812 million yen, or 1.4 % from a year earlier.

Total current liabilities at March 31, 2010 amounted to 265,872 million yen, a year-on-year decrease of 18,474 million yen, or 6.5 %. Major factors included a 46,181 million yen decrease in short- term loans, a 17,602 million yer increase in notes and accounts payable, and 10,000 million yen increase in bonds due within one year

Total long-term liabilities at the fiscal year-end amounted to 138,378 million yen, a year-on-year decrease of 12,666 million yen, or 8.4 %. Major factors included a 20,000 million yen decrease in bonds, and a 11,824 million yen increase in long-term loans. As a result, total liabilities were 404,251 million yen, a decrease of 31,140 million yen, or 7.2 % from a year earlier.

Total net assets were 214,550 million yen, a year-on-year increase of 22,328 million yen, or 11.6 %. Major factors included a 12,007 million yen increase in common stock and capital surplus respectively from issuance of stock (62 million shares).

## (Cash Flows)

Net cash provided by operating activities was 43,970 million yen, a year-on-year increase of 22,595 million yen, or 105.7%. This mainly reflected a 40,702 million yen decrease in depreciation and amortization, a 18,566 million yen increase in trade payables, and a 11,165 million yen decrease in inventories, which more than offset a 23,390 million yen increase in trade receivables.

Cash used in investment activities decreased 37,359 million yen, or 59.4 % year-on-year, to 25,558 million yen. This was mainly due to the outlay of 25,400 million yen for the acquisition of property, plant, and equipment Net cash used for financing activities was 18,562 million yen, while 44,551 million yen net cash was provided a year earlier. This was mainly due to 23,883 million yen received from stock issuance, and a 17,303 million yen net increase in long-term loans, which more than offset a 45,447 million yen net decrease in short-term loans, and a 10,000 million yen outlay for redemption of bonds.

As a result of these cash flows, and including foreign exchange gain of 1,913 million yen, cash and cash equivalents at the end of the fiscal year amounted to 32,758 million yen, an increase of 1,762 million yen, or 5.7%, from the end of the previous fiscal year.

	Year ended March 31, 2007	Year ended March 31, 2008	Year ended March 31, 2009	Year ended March 31, 2010
Shareholders' equity ratio (%)	34.2	33.3	28.2	32.2
Shareholders' equity ratio based on current market value (%)	78.3	50.7	20.7	36.3
Cash flows to interest-bearing				
debt ratio (annual)	3.4	3.2	12.9	5.3
Interest coverage ratio (times)	11.6	11.5	3.8	10.2

(Reference) Cash flow indicators for the years ended March 31, 2007 to March 31, 2010

Notes: Shareholders' equity ratio: Shareholders' equity / Total assets

Shareholders' equity ratio based on current market value: Market capitalization / Total assets Cash flows to interest-bearing debt ratio: Interest-bearing debt /Operating cash flows Interest coverage ratio: Operating cash flows / Interest payments

- · Each of these was calculated based on the consolidated statements
- Market value on the stock is calculated based on the closing stock price at the end of the respective accounting period above multiplied by the number of shares issued and outstanding as of the end of the respective accounting period above (after deducting treasury stock).
- Operating cash flow is taken from the cash flows from operating activities in the consolidated statements of cash flows. Interest-bearing debt refers to all debts included in the consolidated balance sheets for which interest is paid. The amount for Interest payments was taken from interest expenses paid in the consolidated statements of cash flows.

# <P-5> 3) Dividend Policy and Dividends for the Current and Next Fiscal Year

The Company considers rewarding its shareholders an issue of foremost importance. Regarding dividends, from a medium- and long-term perspective, the Company's goal is to provide a steady and sustainable dividend, which it will determine on the basis of its consolidated performance, dividend payout ratio, and business environment. Retained earnings are used to fund future business development in Japan and overseas.

With regard to the year-end dividend for the fiscal period under review, the Company intends to pay 4 yen per share. Adding it to the interim dividend, 4 yen, the total annual dividend per share will be 8 yen. With regard to the dividend payment forecast for the fiscal year ending March 31, 2011, the Company intends to pay 10 yen annually, a 2 yen increase per share from a year earlier (5 yen interim and at year-end).

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#### 2. The Group Overview

The NTN Group consists of NTN Corporation (the Company), 62 subsidiaries, and 22 affiliated companies (as of March 31, 2010). The Group's main business is manufacturing and sales of bearings, constant-velocity joints, and precision equipment and its business divisions are classified accordingly.

•Domestic manufacturing is mainly handled by the Company, but some production is consigned to domestic affiliated companies, from whom the Company purchases products. Part of the Company's parts processing operation is also consigned to domestic affiliated companies.

•Domestic sales is mainly handled by the Company, but is also partly made through domestic affiliated companies.

•Overseas manufacturing is handled by the Company's overseas affiliates, with some semi-finished goods supplied by the Company.

•Overseas sales are conducted by the Company, by its overseas sales subsidiaries which procure goods from the Company or from its overseas manufacturing subsidiaries, and by its overseas manufacturing subsidiaries directly.

NTN-NIDEC(THAILAND)CO.,LTD. and NTN-NIDEC (ZHEJIANG) CORP. are no longer the Company's subsidiaries as the Company sold the interest it held in both companies in August 2009.

NTN-BCA CORP. is now under the process of dissolution according to a resolution to close it at the board meeting held on December 25, 2009.

Seohan-NTN Bearing, a joint venture established in January 2010, is among the Corporation's equity method affiliates.

CHANGZHOU NTN-GUANGYANG CORP. is no longer an equity method affiliate as the Company sold the interest it held in April 2010, following the board resolution made before the end of the fiscal year under review.

# 3. Management policy

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 Basic Management Policy, (2) Goals and Objectives, (3) Medium to Long Term Management These three subjects are omitted in this section as there are no significant changes from the disclosures made in the Financial Results for the Year Ended March 31, 2007 (reported on May 14, 2007) for
 and (2), and the Financial Results for the Year Ended March 31, 2009 (reported on May 13, 2009) for (3). These reports are available through the following URL.

(Company Website)

http://www.ntn.co.jp

(Tokyo Stock Exchange Website (information search site on the listed companies)) http://www.tse.or.jp/listing/compsearch/index.html

#### (4) Management Issues to be Addressed

The Company prepared a new medium-term management plan, *NTN 2010 for the Next Step*, covering 2 years from April 2009, and has been working on speedy implementation of the measures laid out in the plan to build up a strong corporate structure to achieve results not dependent on sales volume.

As for measures related to sales, the Company is forming teams dedicating to each business line to expand business in the industrial machinery and aftermarket sectors. The Company is also working to strengthen business in bearings for aircraft, rolling stock, as well as for wind turbine, which will contribute to global environmental preservation.

On the production front, the Company works to reduce inventories by shortening lead time and to cut cost and increase production capacity by promoting production at the optimal global site.

With regard to large bearings for industrial machinery applications, the Company has been expanding production capacity in the area of Noto, Ishikawa prefecture by starting operations at NTN Houdatsushimizu Corporation in October 2009, and NTN SHIKA CORPORATION in January 2010. The Company also has established a joint venture, Seohan–NTN Bearing Co. Ltd.(Gyeongju), with Seohan in January 2010. It has strong business relations with Hyundai Group of Korea. The new company plans to start manufacture and sales of large bearings used for wind turbines in March 2011. It is the first company to produce such bearings in Korea. In the US, the Company also intends to increase production capacity for CVJs and hub bearings in response to the recovery in demand for automotive parts.

With regard to research and development, the Company will contribute to low-fuel consumption, safety, and reducing CO2 emissions reduction of autos. This goal will be achieved by utilizing High-Resolution Rotational Sensors which have been jointly developed with SNR, and developing module products such as intelligent in-wheel units for EV. The Company is also delving into elemental technology, and strengthening its research and development function for products such as large bearings for industrial machinery applications by opening its R&D CENTER for elemental technologies in MIE prefecture in June 2009.

In the emerging countries such as China, Thailand, India, and Brazil where demand for bearings are rapidly increasing, the Company will grow business rapidly through local personnel, using locally procurable materials and equipment. In China, the Company starts construction of Technical Center of NTN China (Shanghai) to strengthen its design and evaluation testing function, which will help expand business. The Company also intends to drastically increase production capacity at the currently-operating manufacturing companies for ball bearings, needle roller bearings, journal bearings, and CVJs. Furthermore, in August 2010, the Company will establish a joint venture with Luoyang LYC Bearing Co., which is a leading bearing manufacturing company in China. The joint venture will manufacture and sell bearings for automotive applications. NTN and Luoyang LYC plan to expand a sales network in China through sales collaboration. In addition, SNR started production of CVJs at its Romanian plant in October 2009, and intends to expand capacity to manufacture hub bearings at its Brazilian plant.

With regard to enhancing earnings, the Company works to drastically improve asset utilization.

The Company seeks to improve personnel cost efficiency by enhancing machine utilization rates, minimizing capital expenditures, and raising productivity through more efficient manual work.

In order to effectively follow the measures explained above, the Company established the Automotive Business Headquarters and the Industrial Business Headquarters in February 2010. Both Headquarters carry sales, engineering, and production functions unified within its respective organization. This realignment is expected to reinforce NTN's business infrastructure to improve operating efficiency and increase profit.

# <p-8> 4. Consolidated Financial Statements

(1) Balance Sheets

			(In million	yen)
	As of N	larch 31, 2009	As of	March 31, 201
Assets				
Current assets				
Cash and bank deposits		28,047		27,632
Notes and accounts receivable-trade		79,942		100,667
Securities				7,000
Finished goods & purchased goods		76,418		68,923
Work in process		41,185		36,668
Raw materials & supplies		22,863		21,072
Deferred tax assets		4,453		6,225
Short-term loans receivable		5,010		303
Other		20,419		20,590
Allowance for doubtful accounts		(186)		(358
Total current assets		278,153		288,725
		270,100		200,720
Fixed Assets				
Property, plant and equipment				
Buildings and structures		147,371		154,51
Accumulated depreciation		(81,696)		(85,359
Buildings and structures, net	*1 *4	65,674	*1 *4	69,15
Machinery, equipment and vehicles		570,543		568,432
Accumulated depreciation		(402,309)		(419,414
Machinery, equipment and vehicles, net	*1 *4	168,234	*4	149,01
Land	<u>*1 *4</u>	29,118	*1 *4	29,99
Construction in progress		18,197		6,582
Other		51,038		51,780
Accumulated depreciation		(43,844)		(45,960
Other, net	*4	7,194	*4	5,819
Total property, plant and equipment		288,419		260,566
Intangible fixed assets				
Other		4,181		3,612
Total intangible fixed assets		4,181		3,612
Investments and other assets				
Investment securities	*3	32,172	*3	40,906
Deferred tax assets		22,600		23,129
Other		2,363		1,980
Allowance for doubtful accounts		(276)		(118
Total investments and other assets		56,859		65,89
Total fixed assets		349,459		330,076
otal assets		627,613		618,801

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	(In million yen)					
	As of N	/larch 31, 2009	As of	March 31, 2010		
Liabilities						
Current liabilities						
Notes and accounts payable-trade		72,604		90,206		
Short-term loans	*1	163,320	*1	117,139		
Bonds due within one year		10,000		20,000		
Accrued income taxes		2,389		2,636		
Accrued bonuses for directors and statutory auditors		26		15		
Other		36,006		35,874		
Total current liabilities		284,346		265,872		
Long-term liabilities						
Bonds		30,000		10,000		
Long-term loans	*1	72,675		84,499		
Accrued retirement benefits for employees		32,277		30,258		
Reserve for product defect compensation		1,539		1,339		
Accrued defined pension		5,236		3,633		
Negative goodwill		1,157		36		
Other		8,158		8,611		
Total long-term liabilities		151,044		138,378		
Total liabilities		435,391		404,251		
et assets						
Shareholders' equity						
Common stock		42,339		54,346		
Capital surplus		55,410		67,417		
Retained earnings		105,524		100,247		
Treasury stock		(728)		(736)		
Total shareholders' equity		202,547		221,274		
Valuation and translation adjustments						
Net unrealized holding gain on securities		(405)		3,628		
Deferred gains or losses on hedges		-		(66)		
Translation adjustments		(25,166)		(25,885)		
Total Valuation and translation adjustments		(25,572)		(22,323)		
Minority interests		15,247		15,598		
Total net assets		192,222		214,550		
Fotal liabilities and net assets		627,613		618,801		

# <P-10> (2) Statements of Operations

			(In million	
	Year ende	d March 31, 2009	Year	ended March 31 2010
Net sales		527,099		452,745
Cost of sales	*1	445,252	*1	387,742
Gross profit		81,847		65,003
Selling, general and administrative expenses				
Freight		11,839		10,297
Sales commissions		978		960
Provision for doubtful accounts		-		316
Salaries and benefit		26,263		23,478
Retirement benefit expense		1,845		1,772
Provision of reserve for director retirement		26		15
Rent expenses		2,340		2,195
Travel		1,446		1,126
Taxes & dues		1,180		1,142
Depreciation expense		2,666		2,580
Research and development		8,688		7,590
		15,094		12,127
Total selling, general and administrative expenses	*1	72,368	*1	63,603
Operating income		9,478		1,399
Non-operating income				
Interest income		455		285
Dividend income		603		306
Depreciation of negative goodwill		1,238		1,131
Equity in earnings of unconsolidated subsidiaries		563		-
Exchange gains		1,918		-
Royalty		-		855
Other		3,505		2,068
Total non-operating income		8,285		4,646
Non-operating expenses				
Interest expenses		5,309		3,964
Equity in losses of unconsolidated subsidiaries		-		120
Other		3,723		2,607
Total non-operating expenses		9,032		6,692
Ordinary income		8,731		(647)

	Year ende	d March 31, 2009	Year	ended March 31 2010
Extraordinary gains				
Refund of custom duty belonging to prior years		359		-
Profit from sale of subsidiary stock		_		722
Total extraordinary gains		359		722
Extraordinary losses				
Restructuring expenses	*3	1,112	*3	141
Impairment loss	*2	3,064	*2	350
Loss on devaluation of investment securities		13,921		-
Costs related to business restructuring of affiliated				
companies		498		1,183
Reserve for product defect compensation		600		-
Loss from devaluating affiliated company stock		_		238
Total extraordinary losses		19,195		1,913
Income before income taxes and minority interests		(10,103)		(1,837)
Income and other taxes		4,469		4,391
Refund of income taxes		(1,227)		(714)
Income taxes adjustment		(4,663)		(5,762)
Total income and other taxes		(1,421)		(2,086)
Minority interests in subsidiaries		303		2,262
Net income		(8,985)		(2,014)

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	(1	n million yen)
Ye	ar ended March 31, 2009	Year ended March 3 2010
Shareholders' equity		
Common stock		
Balance at March 31, 2009	42,339	42,339
Changes during the period		
New issue of stock	_	12,006
Total changes during the period	_	12,006
Balance at March 31, 2010	42,339	54,346
Additional paid-in capital		
Balance at March 31, 2009	55,410	55,410
Changes during the period		
New issue of stock	-	12,006
Total changes during the period	-	12,006
Balance at March 31, 2010	55,410	67,417
Retained earnings		
Balance at March 31, 2009	125,048	105,524
Increase from accounting changes at foreign subsidiarie		, _
Changes during the period		
Distribution of retained earnings	(8,917)	(4,005)
Net income	(8,985)	(2,014)
Decrease from fiscal changes at consolidated subsid		(_,••••,
Increase from acquiring non-consolidated subsidiarie		_
Decrease from settling retirement benefit liability	20,	
at foreign subsidiaries	(2,274)	742
Total changes during the period	(20,005)	(5,277)
Balance at March 31, 2010	105,524	100,247
Treasury stock	100,024	100,247
Balance at March 31, 2009	(722)	(728)
	(122)	(720)
Changes during the period	(281)	(13)
Purchase of treasury stock		(13)
Sale of treasury stock	276	4
Total changes during the period	(5)	(8)
Balance at March 31, 2010	(728)	(736)
Total shareholders' equity	000.070	000 5 47
Balance at March 31, 2009	222,076	202,547
Increase from accounting changes at foreign subsidiari	es 482	-
Changes during the period		
New issue of stock	-	24,103
Distribution of retained earnings	(8,917)	(4,005)
Net income	(8,985)	(2,014)
Decrease from fiscal changes at consolidated subsid		-
Increase from acquiring non-consolidated subsidiarie	es 207	-
Decrease from settling retirement benefit liability		
at foreign subsidiaries	(2,274)	742
Purchase of treasury stock	(281)	(13)
Sale of treasury stock	276	4
Total changes during the period	(20,011)	18,727
Balance at March 31, 2010	202,547	221,274

	(In million yen)		
Yea	ar ended March 31, 2009 Y	ear ended March 2010	
Valuation and translation adjustment			
Net unrealized gains/losses on other securities	(1,939)	(405	
Balance at March 31, 2009			
Changes during the period			
Net changes in items other than shareholders'			
capital during the period	1,533	4,034	
Total changes during the period	1,533	4,034	
Balance at March 31, 2010	(405)	3,628	
Deferred gains or losses on hedges			
Balance at March 31, 2009	_		
Changes during the period			
Net changes in items other than shareholders'			
capital during the period	_	(66	
Total changes during the period	_	(66	
Balance at March 31, 2010	_	(66	
Translation adjustments			
Balance at March 31, 2009	(10,794)	(25,166	
Changes during the period			
Net changes in items other than shareholders'			
capital during the period	(14,372)	(718	
Total changes during the period	(14,372)	(718	
Balance at March 31, 2010	(25,166)	(25,88	
Total valuation and translation adjustments		·	
Balance at March 31, 2009	(12,733)	(25,57)	
Changes during the period			
Net changes in items other than shareholders'			
capital during the period	(12,838)	3,249	
Total changes during the period	(12,838)	3,249	
Balance at March 31, 2010	(25,572)	(22,323	
Minority interests			
Balance at March 31, 2009	7,056	15,24	
Changes during the period			
Net changes in items other than shareholders'			
capital during the period	8,190	35	
Total changes during the period	8,190	35	
Balance at March 31, 2010	15,247	15,598	
Total net assets			
Balance at March 31, 2009	216,399	192,222	
Increase from accounting changes at foreign subsidiarie	es 482		
Changes during the period			
New issue of stock	-	24,013	
Distribution of retained earnings	(8,917)	(4,00	
Net income	(8,985)	(2,014	
Decrease from fiscal changes at consolidated subsid			
Increase from acquiring non-consolidated subsidiarie	s 207		
Decrease from settling retirement benefit liability	(0.074)	7.4	
at foreign subsidiaries	(2,274)	742	
Purchase of treasury stock	(281)	(1:	
Sale of treasury stock	276	2	
Net changes in items other than shareholders'	(4,648)	3,600	
Total changes during the period	(24,659)	22,328	
Balance at March 31, 2010	192,222	214,550	

			(In million yen)
	Yea	r ended March	Year ended March
		31, 2009	31, 2010
Cash flows from operating activities:			
Net income before income taxes and minority interests		(10,103)	(1,837)
Depreciation and amortization		45,759	40,702
Impairment loss		3,064	350
Amortization of negative goodwill		(1,238)	(1,131)
Increase/decrease in allowance for doubtful accounts		(200)	26
Increase/decrease in accrued retirement benefits for			
directors and statutory auditors		(163)	(10)
Increase/decrease in accrued retirement benefits for			
employees		73	(1,619)
Increase/decrease in reserve for product defect			
compensation		161	(200)
Increase/decrease in accrued payments due to the			
change in retirement benefit plan		(2,183)	(1,978)
Interest and dividend income		(1,059)	(591)
Interest expenses		5,309	3,964
Foreign currency translation adjustments / Foreign			
exchange losses/gains		758	229
Gain or loss in equity of non-consolidated subsidiaries			
and affiliates		(563)	120
Gain or loss from devaluating investment securities		13,921	-
Gain or loss in equity of non-consolidated subsidiaries			
and affiliates		-	238
Profit or loss from sale of subsidiaries' stock		_	(722)
Decrease/increase in trade receivables		45,254	(23,390)
Decrease/increase in inventories		(14,338)	11,165
Increase/decrease in trade payables		(49,890)	18,566
Other		(767)	6,940
Subtotal		33,791	50,819
Interest and dividend income received		1,823	1,135
Interest paid		(5,699)	(4,303)
Income taxes paid		(8,539)	(3,681)
Net cash provided by operating activities		21,375	43,970
Cash flows from investing activities:		21,070	+0,070
Increase in time deposits		(3,728)	(1,143)
Decrease in time deposits		2,335 (54,272)	1,228 (25,400)
Purchase of property, plant and equipment		(34,272)	
Proceeds from sale of property, plant and equipment			25
Purchase of intangible fixed assets		(609)	(541)
Purchase of investment securities		(2,303)	(1,899)
Proceeds from sale of investment securities		191	-
Payment for purchase of subsidiaries' stock		(1,751)	-
Payment for acquisition of subsidiaries stock resulting in		(0.007)	
changes of consolidation scope	*2	(2,987)	-
Proceeds from sale of subsidiaries stock resulting in			
changes of consolidation scope		-	*2 2,421
Decrease/increase in short-term loans receivable, net		0	(294)
Other		92	46
Net cash used in investing activities		(62,917)	(25,558)

		(In million yen)
	Year ended March	Year ended March
	31, 2009	31, 2010
Cash flows from financing activities		
Increase/decrease in short-term loans, net	45,291	(45,447)
Proceeds from long-term loans	35,545	19,527
Repayment of long-term loans	(2,339)	(2,224)
Proceeds from issuing bonds	10,000	-
Payment for redemption of bonds	(10,000)	(10,000)
Payment for redemption of corporate bonds with equity warrant	(24,519)	-
Proceeds from issuing common stock assigned to minority		
shareholders	24	-
Proceeds from Issuing common stock	-	23,883
Dividend payment	(8,917)	(4,005)
Repayment of lease payable	-	(149)
Other	(535)	(146)
Net cash provided by financing activities	44,551	(18,562)
Effect of exchange rate changes on cash and cash equivalents	(4,703)	1,913
Increase/decrease in cash and cash equivalents	(1,693)	1,762
Cash and cash equivalents, at beginning of the year	32,536	30,995
Increase in cash and cash equivalents from acquiring		
non-consolidated subsidiaries	153	-
Cash and cash equivalents, at end of the year	*1 30,995	*1 32,758

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- (5) Going Concern Assumption None
- (6) Significant Information Regarding the Preparation of Consolidated Financial Statements Disclosure has been omitted as there have been no significant change in information disclosed in recent financial statements submitted on June 26, 2009.
- (7) Changes in Significant Information Regarding the Preparation of Consolidated Financial Statements

Year ended March 31, 2009	Year ended March 31, 2010
(April 1, 2008 – March 31, 2009)	(April 1, 2009 – March 31, 2010)
(Accounting standard for measuring inventories)	(, <b>1</b> ,, <b>1</b>
Previously, inventories held the ordinary course of	
business were stated at cost determined	
principally by the weighted average method.	
However, effective this fiscal year, the	
"Accounting Standard for Measurement of	
Inventories" (ASBJ Statement No. 9: July 5, 2006)	
has been applied, and these inventories are stated	
at cost by the weighted average method. (For the	
value stated on the balance sheet, book value is	
written down on the decreased profitability.)	
The effect of this application on operating income,	
ordinary income, and income before income taxes and	
minority interests is immaterial.	
(Practical solution on unification of accounting	
policies applied to foreign subsidiaries for	
consolidated financial statements)	
Effective this fiscal year, the "Practical	
Solution on Unification of Accounting Policies	
Applied to Foreign Subsidiaries for Consolidated	
Financial Statements" has been adopted. Some	
necessary revisions have been made to the	
consolidated financial statements.	
The effect of this application on operating income,	
ordinary income, and income before income taxes	
and minority interests is immaterial.	
(Accounting Standard for Lease Transactions)	
Previously, finance lease transactions that do not	
transfer ownership were accounted for in a manner	
similar to accounting treatment for ordinary rental	
transactions. However, effective this fiscal	
year, under the "Accounting Standard for Lease	
Transactions "(ASBJ Statement No. 13: revised	
March 30, 2007) and "Guidance on Accounting	
Standard for Lease Finance," lease transactions	
that do not transfer ownership, which started prior	
to April 1, 2008, continue to be accounted as	
operating leases.	
The effect of this application on operating income,	
ordinary income, and income before income taxes	
and minority interests is immaterial.	
	(Accounting Standard for Retirement Benefits)
	Effective this fiscal year, the "Partial Revision of
	the Accounting Standard for Retirement Benefits (No.
	3)″(ASBJ Statement No. 19: July 31,2008) has been
	adopted.
	The effect of this application on operating income,
	ordinary income, income before income taxes and
	minority interest, and retirement benefit obligations
	is immaterial.

## (8) Notes to Consolidated Financial Statements (Consolidated Balance Sheet)

,00	nsolidated Balance Sheet)			
No.	Year ended March 31, 2009		Year ended March 31, 2010	
	(April 1, 2008 - March 31, 2009)		(April 1, 2009 – March 31, 2010)	)
*1	Assets pledged as collateral and liability	/ ···· >	Assets pledged as collateral and liability	/ ···· \
		(million yen)		(million yen)
	(1) Pledged assets	050	(1) Pledged assets	200
	Buildings and structures	352	Buildings and structures	328
	Machinery, equipment, and	00	Land	298
	vehicles	22	Total	626
	Land	298		
	Total	674		
	(2) Liability and amount		(2) Liability and amount	
	Liability, for which building/structures,		Liability, for which building/structures	s. and
	machinery/equipment/vehicles, and		land are pledged as collateral	,
	land are pledged as collateral			
	Short-term loan	627	Short-term loan	600
	Long-term loan	9		
	Total	637		
2	Liabilities on guarantee		Liabilities on guarantee	
		(million yen)		(million yen)
	Back letter of management		Back letter of management	
	Back letter of management, provided for		Back letter of management, provided for	
	bank loan by non-consolidate affiliates		bank loan by non-consolidate affiliates	
	NTN de Mexico, S.A	162	NTN de Mexico, S.A	153
*3	Notes on non-consolidated subsidiaries and		Notes on non-consolidated subsidiaries and	
	affiliates	(million yen)	affiliates	(million yen)
	Investment securities (stocks)	10,526	Investment securities (stocks)	10,975
*4	Receipt of government subsidies		Receipt of government subsidies	
	Reduction of value due to government		Reduction of value due to the government	
	subsidies received for assets acquired in		subsidies received for the assets acquired i	n
	previous years:		the previous years:	
		(million yen)		(million yen)
	Buildings and structures	175		500
	Machinery, equipment, and		Machinery, equipment, and	
	vehicles	437	vehicles	555
	Land	721	Land	721
	Other	1	Other	4
	Reduction of the values stated above		Reduction of the values stated above	
	reflected on the Consolidated Balance	Sheet.	reflected on the Consolidated Balance	e Sheet.

о.		ear ended Mar				ear ended Mar			
0.	(Apr	il 1, 2008 – M	arch 31, 200	)9)	(Apr	il 1, 2009 – Ma	arch 31, 201	0)	
1	Research and de	velopment exp	pense includ	led in	Research and de	evelopment ex	pense inclu	ded in	
	general and admi	nistrative exp	ense and		general and adm	inistrative exp	ense and		
	manufacturing co	ost during the	period is		manufacturing c	ost during the	period is		
	17,401 million yei	n.			14,687 million yen.				
2	Asset impairmen			Asset impairment loss					
	Regarding fixed a			-	Regarding fixed			-	
	activities, the Co			t	activities, the C		•		
	as the smallest c	-	-		factory as the s	mallest cash-f	low-generat	ting	
	unit, based on bu	isiness segme	ntation unde	er	unit, based on b	usiness segme	ntation und	er	
	management acc	-			management ac	-			
	with the head off				with the head of				
	and marketing ac	tivities are ca	tegorized as	6	and marketing a	ctivities are ca	ategorized a	S	
	shared assets.				shared assets.				
	The table below				The table below				
	Company revalue		llue down to	the	Company revalued the book values down to the fair market value for the reasons that the Company has no plans to use, or sees no				
	fair market value								
	Company has no	-							
	possibility to rec		-		possibility to rea				
	expected useful			·	reasonable cash flow plan period. Total amount booked as an impairment loss is 3,064 million				
	booked as an imp								
	yen, which is incl The fair market v		-		yen, which is inc The fair market		-		
	net saleable valu				net salable value				
	are not deemed s				are not deemed				
	purposes are val			er.	purposes are va		able for oth	er	
	The impairment I		iro of Takar	azuka	purposes are va	iueu at zero.			
	Works is 1,033 m			azuka					
	Use	Category	Location	Impairment loss	Use	Category	Location	Impairmen <sup>.</sup> loss	
				million yen				million yer	
	Manufacturing facilities,etc.	Buildings and Structures	Hyogo	846	Manufacturing facilities	Machinery and Equipment	China	160	
	Manufacturing	Machinery	Hyogo,	1,212	Manufacturing	Machinery	Shizuoka	9	
	facilities	and Equipment	others	1,212	facilities	and Equipment	GHIZUUNA	9.	
	Manufacturing	Machinery	France	520	Manufacturing	Machinery	France	94	
	facilities	and Equipment	Tanoe	520	facilities	and Equipment			
	Manufacturing	Machinery	India	462	Total			350	
	facilities	and Equipment		702					
	Manufacturing	Vehicles	Hyogo,	21					
	facilities,etc.								

\*3 For the fiscal year under review, the Company recognized restructuring expenses of 1,112 million yen as extraordinary losses, comprising 363 million yen in costs of disposal of fixed assets, 162 million yen in costs of relocation of facilities, and 586 million yen in other assets. The restructuring loss from closure of Takarazuka Works is 925 million yen. For the fiscal year under review, the Company recognized restructuring expenses of 141 million yen as extraordinary losses, comprising 131 million yen in costs of disposal of fixed assets, and 10 million yen in costs of relocation of facilities.

# <P-19> (Consolidated Statements of Changes in Shareholders' Equity)

Year ended March 31, 2009 (April 1, 2008 - March 31, 2009)

1. Type and total number of shares issued and outstanding and Treasury stock

	Number of shares as of March 31, 2008	Increase	Decrease	Number of shares as of March 31, 2009
	thousand shares	thousand shares	thousand shares	thousand shares
Shares issued and outstanding				
Common stock	470,463	-	-	470,463
Total	470,463	-	-	470,463
Treasury stock				
Common shares	1,059	603	912	750
Total	1,059	603	912	750

Notes: \*A 603,000 increase in the number of common shares represents purchase of shares constituting less than one unit. A 912,000 decrease in the number of common shares is due to the sale of shares constituting less than 1,000.

 $\ensuremath{\textbf{2.}}\xspace{1.5mm} \ensuremath{\textbf{Equity}}\xspace{1.5mm} \ensuremath{\textbf{and}}\xspace{1.5mm} \ensuremath{\textbf{subscription}}\xspace{1.5mm} \ensuremath{\textbf{resuremath{\textbf{subscription}}}\xspace{1.5mm} \ensuremath{\textbf{subscription}}\xspace{1.5mm} \ensuremath{\textbf{subscription}}\ensuremath{\textbf{subscription}}\xspace{1.5mm} \ensuremath{\textbf{subscription}}\ensuremath{\textbf{subscription}}\ensuremath{\textbf{subscription}}\ensuremath{\textbf{subscription}}\ensuremath{\textbf{subscription}}\ensuremath{\mbox{subscription}}\ensuremath{\m$ 

# N.A.

# 3. Dividends

(1) Dividend paid

Date of approval	Type of share	Total dividend paid	Dividend per share	Record date	Payable date
		million yen	yen		
Annual general meeting of shareholders on June 27, 2008	Common stock	4694	10	March 31, 2008	June 30, 2008
Board meeting held on October 31, 2008	Common stock	4223	9	September 30, 2008	December 5, 2008

(2) Among the dividends for which the record date falls within the period under review, the portion of the dividend for which the effective date falls in the next fiscal year

Date of approval	Type of share	Total dividend paid	Dividend source	Dividend per share	Record date	Payable date
		million yen		yen		
Annual general meeting of shareholders on June 25, 2009	Common stock	1878	Retained earnings	4	March 31, 2009	June 26, 2009

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Year ended March 31, 2010 (April 1, 2009 - March 31, 2010)

1. Type and total number of shares issued and outstanding and Treasury stock

	Number of shares as of March 31, 2009	Increase	Decrease	Number of shares as of March 31, 2010
	thousand shares	thousand shares	thousand shares	thousand shares
Shares issued and outstanding				
Common stock *1	470,463	62,000	-	532,463
Total	470,463	62,000	_	532,463
Treasury stock				
Common stock *2	750	35	12	773
Total	750	35	12	773

Notes: \*1 A 62,000 thousand share increase in common stock under "Shares issued

and outstanding "represents a new issue of stock (public offering and third-party allocation). \*2 A 35 thousand share increase in common stock under "treasury stock"

represents a purchase of shares constituting less than one unit. A 12 thousand share decrease in the number of common shares is due to a sale of shares constituting less than one unit.

2 Equity warrant and subscription right to treasury stock N.A.

## 3 Dividends

(1) Dividend paid

Date of approval	Type of share	Total dividend paid	Dividend per share	Record date	Payable date
		million yen	yen		
Annual general meeting of shareholders on June 25, 2009	Common stock	1878	4	March 31, 2009	June 26, 2009
Board meeting held on October 29, 2009	Common stock	2126	4	September 30, 2009	December 4, 2009

(2) Among the dividends for which the record date falls within the period under review, the portion of the dividend for which the effective date falls in the next fiscal year

Date of approval	Type of share	Total dividend paid	Dividend source	Dividend per share	Record date	Payable date
		million yen		yen		
Annual general meeting of shareholders on June 25, 2010	Common stock	2,126	Retained earnings	4	March 31, 2010	Scheduled for June 28, 2010

<p-< th=""><th>-21&gt;</th><th></th><th></th><th></th></p-<>	-21>				
	(Cash flows) Year ended March 31, 2009		Year ended March 31, 2010		
No.	(April 1, 2008 – March 31, 2009		(April 1, 2009 – March 31, 2010)		
¥1	Reconciliation of the amounts of cash and		Reconciliation of the amounts of cash and		
тΙ	equivalents at end of the vear stated in	Cash	equivalents at end of the vear stated in	Lasn	
	Consolidated Statements of Cash Flows to	, the	Consolidated Statements of Cash Flows to the		
	amounts of accounts stated in Consolidate		amounts of accounts stated in Consolidat		
	Balance Sheets.	eu	Balance Sheets.	eu	
	Dalarice Sheets.	million von	Dalance Sheets.	million ven	
	Cash and hank densative	million yen 28,047	Cook and hank densaits	27.632	
	Cash and bank deposits	5,010	Cash and bank deposits	7,002	
	Short-term loans receivable	5,010	Securities	7,000	
	Time deposits with original maturities		Time deposits with original maturities	(1 074)	
	of more than three months	(2,052)	of more than three months	(1,874) 32,758	
	Short-term loans receivable	$\langle 0 \rangle$	Cash and cash equivalents	32,758	
	(excl. repurchase agreement)	(8) 30.995			
	Cash and cash equivalents	30,995			
	which became the Company's consolidated companies by acquisition of shares. Breakdown of the assets and liabilities S.N.R. ROULEMENTS and its 8 subsidia which became a consolidated member by share acquisition at the start of con and purchase price and net payment fo Current assets Fixed assets Current liabilities Long-term liabilities Goodwill (negative) <u>Minority interests</u> Total purchase price for acquisition Purchase price paid in previous years Net purchase price of the SNR (A) Cash and cash equivalents of	of aries, solidation, r acquisition. million yen 53,118 31,755 (49,648) (8,512) (110) (13,056) 13,546 (9,436) 4,109	<ul> <li>which are no longer consolidated</li> <li>companies by sales of shares.</li> <li>Breakdown of the assets and liabilities</li> <li>NTN-NIDEC(THAILAND)CO.,LTD. and</li> <li>(ZHEJIANG) CORP., which are no longe</li> <li>consolidated affiliates due to sales of</li> <li>shares, at the time of sale, and sales p</li> <li>and net profit from sale of the shares.</li> <li>Current assets</li> <li>Fixed assets</li> <li>Current liabilities</li> <li>Long-term liabilities</li> <li>Minority interests</li> <li>Profit from sales of shares</li> <li>Sales price of shares</li> <li>Cash and cash equivalents</li> <li>Net receipt from sales</li> </ul>	NTN-NIDEC er	
	SNR (B) Net payment for acquisition of SNR (B) - (A)	1,122 (2,987)			

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# (Segment Information)

# 1. Business segment information

Year ended March 31, 2009	Year ended March 31, 2010		
(April 1, 2008 – March 31, 2009)	(April 1, 2009 – March 31, 2010)		
Business segment information is not provided herein for the following reasons: (1) Machinery Equipment Division sales accounts for more than 90% of total sales.	Business segment information is not provided herein due to the following reasons: (1) Machinery Equipment Division sales accounts for more than 90% of total sales.		
<ul> <li>(2) Operating income of the Machinery Equipment Division accounts for more than 90% of the operating income of all segments.</li> </ul>	<ul> <li>(2) Operating income of the Machinery Equipment Division accounts for more than 90% of the operating income of all segments.</li> </ul>		
<ul> <li>(3) The assets held by the Machinery</li> <li>Equipment Division account for more than</li> <li>90% of total assets of all the segments.</li> </ul>	<ul> <li>(3) The assets held by the Machinery Equipment Division account for more than 90% of total assets of all the segments.</li> </ul>		

# 2. Geographic segment information

							(In m	illion yen)	
			Year ended March 31, 2009 (April 1, 2008—March 31, 2009)						
		Japan	Americas	Europe	Asia and other areas	Total	Elimination	Consolidated total	
I.	Net sales and operating income Net sales								
	(1) External sales	210,266	103,241	149,214	64,376	527,099	-	527,099	
	(2) Inter-segment sales Total	101,607 311,883	1,677 104,919	2,608 151,822	6,221 70,598	<u>112,124</u> 639,224	(112,124) (112,124)	527,099	
	Operating expenses	313,540	105,067	149,245	65,239	633,093	(115,472)	517,621	
	Operating income	(1,656)	(148)	2,577	5,359	6,131	3,347	9,478	
II.	Assets	430,046	109,122	120,579	65,847	725,597	(97,983)	627,613	

			Year ended March 31, 2010 (April 1, 2009—March 31, 2010)						
		Japan	Americas	Europe	Asia and other areas	Total	Elimination	Consolidated total	
I.	Net sales and operating income Net sales								
	(1) External sales	166,818	86,818	134,246	64,862	452,745	-	452,745	
	(2) Inter-segment sales	84,736	2,186	2,749	5,104	94,776	(94,776)	-	
	Total	251,554	89,005	136,995	69,966	547,522	(94,776)	452,745	
	Operating expenses	263,213	88,298	132,888	62,800	547,200	(95,854)	451,346	
	Operating income	(11,658)	707	4,106	7,166	321	1,077	1,399	
II.	Assets	430,145	107,569	115,775	63,324	716,815	(98,013)	618,801	

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- Notes: 1. Countries or regions are classified in each segment by geographic proximity
  - 2. Major countries or regions in each segment:
    - Americas: U.S.A., Canada, South and Central America
    - Europe: Germany, France, United Kingdom
    - Asia and other areas: China, Thailand, India, and others
  - **3**. The total of the assets included in elimination column, before consolidation, are 26,693 million yen for the year ended March 31, 2009, and 36,957 million yen for the year ended March 31, 2010.

# 3. Overseas sales

			(In	million yen)	
	Year ended March 31, 2009 (April 1, 2008 – March 31, 2009)				
	Americas	Europe	Asia and other	Total	
I Overseas sales	109,288	141,674	81,288	332,252	
II Consolidated net sales				527,099	
III Ratio of overseas sales to total consolidated sales (%)	20.7	26.9	15.4	63.0	

			(In	million yen)		
	Year ended M	Year ended March 31, 2010 (April 1, 2009 – March 31, 2010)				
	Americas	Europe	Asia and other	Total		
I Overseas sales	90,017	127,068	79,296	296,382		
II Consolidated net sales				452,745		
III Ratio of overseas sales to total consolidated sales (%)	19.9	28.1	17.5	65.5		

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Notes: 1. Countries or regions are classified in each segment by geographic proximity

2. Major countries or regions in each segment:

Americas: U.S.A., Canada, South and Central America

Europe: Germany, France, United Kingdom

Asia and other areas: China, Thailand, India, and others

3. "Overseas sales" includes sales by the Company and its consolidated subsidiaries to the countries and regions other than Japan.

# <P-24> (Par share data)

Year ended March 31, 2009		Year ended March 31, 2010		
Net assets per share (yen)	376.77	Net assets per share (yen)	374.19	
Net income per share (yen)	(19.14)	Net income per share (yen)	(4.00)	
Diluted net income per share is not reported due		Diluted net income per share is not reported due		
to negative net income per share for the period.		to negative net income per share for the period.		
Residual securities are extant.		In addition, no residual securities existed.		

Note: Net income per share is computed based on the following data:

	Year ended March 31,2009	Year ended March 31,2010
Net income per share		
Net income in consolidated balance sheets (million yen)	(8,985)	(2,014)
Amounts not belonging to common shareholders (million yen)	-	-
Net income available for common shares (million yen)	(8,985)	(2,014)
Average number of shares during the period (thousand shares)	469,433	503,089

(Significant Subsequent Event)

Year ended March 31,2009	Year ended March 31,2010		
(April 1, 2008 – March 31, 2009)	(April 1, 2009 – March 31, 2010)		
	1 Establishment of significant subsidiaries		
	The company decided to establish a		
	subsidiary to manufacture and sell		
	constant velocity joints (CVJs) at Guarulhos,		
	Sao Paulo in Brazil		
	according to the board resolution of May 11, 2010.		
	(1) Corporate name: NTN do Brazil Producao de		
	Semi-Eixos Ltda.		
	(2) Business lines: Manufacture and sales of CVJs		
	(3) Establishment: June 25, 2010 (plan)		
	(4) Acquisition cost: 35,420 thousand R\$		
	(5) Ownership:		
	NTN 70%		
	NTN TRANSMISSIONS EUROPE 30%		

(Omission of disclosure)

Notes on lease transactions, financial products, marketable securities, derivative transactions, retirement benefits, tax effect accounting, and leased property are omitted as they are deemed to be insignificant for the purpose of timely disclosure.

# <P-25>

# 5. Non-Consolidated Financial Statements

# (1) Balance Sheets

	As of March 31,	(In million yen) As of March 31,
	As of March 31, 2009	As of March 31, 2010
sets		
Current assets		
Cash and bank deposits	15,846	13,029
Notes receivable-trade	7,153	5,381
Accounts receivable-trade	47,133	67,852
Securities	_	7,000
Purchased goods and finished goods	21,300	20,679
Work in process	20,255	17,066
Raw materials and supplies	4,243	3,616
Prepaid expenses	127	140
Deferred tax assets	2,097	2,884
Short-term loans receivable	5,007	40
Short-term loans receivable from affiliates	2,320	6,250
Accounts receivable – other	12,629	13,600
Other	3,443	2,557
Allowance for doubtful accounts	(7)	(18
Total current assets	141,551	160,080
Fixed Assets		
Property, plant and equipment		
Buildings	70,654	75,222
Accumulated depreciation	(47,359)	(49,20)
Buildings, net	23,295	26,02
Structures	7,244	7,52
Accumulated depreciation	(5,530)	(5,71
Structure, net	1,714	1,81
Machinery and equipment	273,456	274,54
Accumulated depreciation	(223,290)	(231,05
Machinery and equipment, net	50,165	43,49
Vehicles	2,260	2,70
Accumulated depreciation	(1,935)	(2,08
Vehicles, net	325	62
Tools and furniture	28,606	29,163
Accumulated depreciation	(25,684)	(27,09
Tools and furniture, net	2,921	2,06
Land	21,343	22,38
Construction in progress	5,598	1,54
Total property, plant, and equipment	105,363	97,948
Intangible fixed assets	00	0
Patent	30	3
Leasehold	252	27
Software	1,176	91
Other	66	6
Total intangible assets	1,525	1,27
Investments and other assets		
Investment securities	21,619	29,89
Shares of affiliates	112,675	110,973
Investment in affiliates	5,279	5,27
Long-term loans receivable	18	1
Long-term loans receivable from employees	_	4
Long-term loans receivable from affiliates	3,200	2,80
Receivables from firms in bankruptcy proceedings	51	5
Long-term prepaid expenses	169	10
Deferred tax assets	20,079	20,98
	1,157	1,07
	1,107	1,077
Other	(675)	(50)
Other Allowance for doubtful accounts	(675)	(52)
Other	(675) 163,576 270,466	(52) 170,680 269,914

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	(In million yen)	
	As of March 31, 2009	As of March 31, 2010
Liabilities		
Current liabilities		
Notes payable	8,294	9,661
Accounts payable – trade	55,538	71,478
Short-term loans	50,720	36,120
Bonds due within one year	10,000	20,000
Lease payable	1	108
Accounts payable, other	3,411	431
Accrued expense	9,923	10,344
Income taxes payable	104	262
Advance received	31	54
Deposit received	2,224	4,348
Other	1,136	316
Total current liabilities	141,385	153,127
Long-term liabilities	,	,.
Bonds	30,000	10,000
Long-term loans	53,900	64,400
Lease payable	7	759
Accrued retirement benefits for employees	19,783	19,361
Reserve for product defect compensations	1,539	1,339
Defined benefit payable	4,800	1,559
Other	940	3,821
	110,972	99,681
Total long-term liabilities Total liabilities	252,358	252,808
Net assets	232,330	232,808
Shareholders' equity		
	42,339	54,346
Common stock	42,339	54,540
Capital surplus	EE 260	67.260
Capital reserve	55,362	67,369
Other capital surplus	47 55,410	<u> </u>
Total capital surplus	55,410	07,417
Retained earnings		
Legal reserve	8,639	8,639
Other retained earnings		
Reserve for special depreciation	90	77
Reserve for depreciation of replacement assets	600	590
General reserve	22,009	22,009
Retained earnings carried over	31,699	21,286
Total retained earnings	63,039	52,604
Treasury stock	(728)	(736)
Total shareholders' capital	160,062	173,631
Valuation and translation adjustments		,
Net unrealized holding gain on other securities	(408)	3,620
Deferred gains or losses on hedges	5	(66)
Total Valuation and translation adjustments	(403)	3,554
Total net assets	159,659	177,185
Total liabilities and net assets	412,017	429,994

(2) Statements of Operations		(In million yen)
	Year ended March 31, 2009	Year ended March 31, 2010
Net sales	315,032	251,266
Cost of sales		
Purchased goods-beginning	898	628
Finished goods-beginning	20,250	20,671
Purchase of goods during the period	9,587	7,540
Manufacturing cost during the period	270,328	223,567
Total	301,065	252,407
Purchased goods-end	628	591
Finished goods-end	20,671	20,087
Total cost of sales	279,765	231,728
Gross profit	35,267	19,537
Selling, general and administrative expenses		
Freight	11,925	9,511
Sales commissions	375	213
Advertising	871	341
Directors' remuneration	350	322
Salaries and benefit	10,600	9,470
Retirement benefit expenses	1,446	1,613
Rent expense	1,212	1,181
Travel	707	514
Office supplies	199	127
Communication expense	164	140
Promotion and entertainment	101	68
Enterprise taxes	315	368
Taxes and dues	496	448
Depreciation expense	1,017	1,110
Provision for doubtful accounts	35	-
Entrusted business commission	2,759	2,399
Research and development	4,419	4,010
Miscellaneous expenses	2,324	2,220
Total selling, general and administrative expenses	39,321	34,060
Operating income	(4,054)	(14,522)

	(In million yen)	
	Year ended March 31, 2009	Year ended March 31, 2010
Non-operating income		
Interest received	90	126
Interest on bond	181	99
Dividend received	5,999	4,944
Royalty	2,024	2,022
Exchange gain	2,929	215
Others	1,061	1,227
Total non-operating income	12,288	8,636
Non-operating expenses		
Interest paid	861	1,427
Interest on bond	564	482
Loss on sales of fixed assets	306	-
Others	1,252	824
Total non-operating expenses	2,985	2,733
Ordinary income	5,248	(8,620)
Extraordinary gains		
Profit from sale of subsidiary stock	-	322
Total extraordinary gains	-	322
Extraordinary losses		
Restructuring expenses	1,112	141
Impairment loss	1,365	95
Loss from devaluating investment securities	13,921	-
Loss from devaluating affiliated companies' stock	2,432	1,682
Costs related to restructuring affiliated companies	498	-
Provision for doubtful accounts	622	-
Reserve for product defect compensation	600	-
Total extraordinary losses	20,551	1,920
Income before income taxes and minority interest	(15,303)	(10,218)
Income and other taxes	52	542
Refund of income taxes	(507)	-
Income tax adjustment	(5,069)	(4,330)
Total Income and other taxes	(5,525)	(3,788)
Net income	(9,778)	(6,430)

Υ	/ear ended March 31, 2009	Year ended March 31 2010
Shareholders' equity		
Common stock		
Balance at March 31, 2009	42,339	42,339
Changes during the period		
New issue of stock	_	12,006
Total changes during the period	_	12,006
Balance at March 31, 2010	42,339	54,346
Additional paid-in capital		
Capital reserve		
Balance at March 31, 2009	55,362	55,362
Changes during the period		
New issue of stock	-	12,006
Total changes during the period	_	12,006
Balance at March 31, 2010	55,362	67,369
Other additional paid-in capital		
Balance at March 31, 2009	47	47
Changes during the period		
Total changes during the period	_	_
Balance at March 31, 2010	47	47
Total additional paid-in capital		
Balance at March 31, 2009	55,410	55,410
Changes during the period	,	,
New issue of stock	_	12,006
Total changes during the period	_	12,006
Balance at March 31, 2010	55,410	67,417
Retained earnings	,	•,,
Legal reserve		
Balance at March 31, 2009	8,639	8,639
Changes during the period	-,	0,000
Total changes during the period	_	-
Balance at March 31, 2010	8,639	8,639
Other retained earning	0,000	0,000
Special reserve for additional depreciation of fixed as	sts	
Balance at March 31, 2009	_	90
Changes during the period		
Provision of special reserve for advanced		
depreciation of fixed assets	90	-
Reversal of special reserve for advanced		
depreciation of fixed assets	_	(12)
Total changes during the period	90	(12)
Balance at March 31, 2010	90	77
Reserve for additional depreciation of fixed assets		
Balance at March 31, 2009	611	600
Changes during the period	011	500
Reversal of special reserve for advanced		
depreciation of fixed assets	(11)	(10)
Total changes during the period	(11)	(10)
i otal changes uuting the period	(11)	(10)

	Year ended March 31, 2009	Year ended March 3 2010
General reserve		
Balance at March 31, 2009	22,009	22,009
Changes during the period		
Total changes during the period	-	-
Balance at March 31, 2010	22,009	22,009
Retained earnings carried forward Balance at March 31, 2009	50,474	31,699
Changes during the period	00,171	01,000
Distribution of retained earnings	(8,917)	(4,005)
Provision of special reserve for additional		., ,
depreciation of fixed assets	(90)	-
Reversal of special reserve for additional		
depreciation of fixed assets	_	12
Reversal of reserve for additional		
depreciation of fixed assets	11	10
Net income	(9,778)	(6,430)
Total changes during the period	(18,775)	(10,412)
Balance at March 31, 2010	31,699	21,286
Total retained earnings	04 705	
Balance at March 31, 2009	81,735	63,039
Changes during the period		
Distribution of retained earnings	(8,917)	(4,005)
Provision of special reserve for additional		
depreciation of fixed assets	-	-
Reversal of special reserve for additional		
depreciation of fixed assets	_	-
Reversal of reserve for additional		
depreciation of fixed assets	-	-
Net income	(9,778)	(6,430)
Total changes during the period	(18,695)	(10,435)
Balance at March 31, 2010	63,039	52,604
Treasury stock		
Balance at March 31, 2009	(722)	(728)
Changes during the period		
Purchase of treasury stock	(281)	(13)
Disposal of treasury stock	276	4
Total changes during the period	(5)	(8)
Balance at March 31, 2010	(728)	(736)
Total shareholders' equity		
Balance at March 31, 2009	178,763	160,062
Changes during the period	170,700	100,002
New issue of stock	-	24,013
Distribution of retained earnings	(8,917)	(4,005)
Net income	(9,778)	(6,430)
	(281)	(13)
Purchase of treasury stock	276	
Disposal of treasury stock		4 13,569
Total changes during the period	(18,701)	
Balance at March 31, 2010	160,062	173,631

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	(In million yen)	
	Year ended March 31, 2009	Year ended March 31 2010
Valuation and translation adjustment		
Net unrealized gains/losses on other securities		
Balance at March 31, 2009	(1,951)	(408)
Changes during the period		
Net changes in items other than shareholders'		
capital during the period	1,542	4,028
Total changes during the period	1,542	4,028
Balance at March 31, 2010	(408)	3,620
Deferred earning from hedging		
Balance at March 31, 2009	-	5
Changes during the period		
Net changes in items other than shareholders'		
capital during the period	5	(71)
Total changes during the period	5	(71)
Balance at March 31, 2010	5	(66)
Total valuation and translation adjustments		
Balance at March 31, 2009	(1,951)	(403)
Changes during the period		
Net changes in items other than shareholders'		
capital during the period	1,548	3,957
Total changes during the period	1,548	3,957
Balance at March 31, 2010	(403)	3,554
Total net assets		
Balance at March 31, 2009	176,812	159,659
Changes during the period		
New issue of stock	-	24,013
Distribution of retained earnings	(8,917)	(4,005)
Net income	(9,778)	(6,430)
Purchase of treasury stock	(281)	(13)
Disposal of treasury stock	276	4
Net changes in items other than shareholders'		
equity	1,548	3,957
Total changes during the period	(17,152)	17,526
Balance at March 31, 2010	159,659	177,185

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(4) Going Concern Assumption None

## 6. Others

- (1) Change of Officers
  - 1) Representative Officers None
  - 2) Other Officers (effective on June 25, 2010)

Candidates for Newly- appointed Officer

Fukumatsu Kometani (presently, Executive Officer and General Manager -Europe and Africa Region) Hitoshi Takai (Executive Officer in charge of Finance & Accounting Dept., and Budget Dept.) Shigeyoshi Takagi (Executive Officer in charge of Production Planning Dept., and Production Engineering Planning Dept.)

Yoshio Kato (Executive Officer and Corporate General Manager – Automotive Business Headquarters, also in charge of ASEAN, Pacific, India, and West Asia Region)

Hironori Inoue (Executive Officer and Deputy Corporate General Manager - Industrial Business Headquarters General Manager - Kuwana Works)

## **Retiring Officers**

Tadatoshi Kato (presently, Vice President) Osamu Kato (Managing Director) Kazuhiro Shigeta (Director) Masaharu Yoshikawa (Director)