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February 3, 2026

Consolidated Financial Results
for the Nine Months Ended December 31, 2025
[Under Japanese GAAP]
(Unaudited)

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Listing: Tokyo Stock Exchange
Securities code: 6472
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Scheduled date to commence dividend payments: –
Preparation of supplementary material of the financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted)

1. Consolidated financial results for the nine months ended December 31, 2025 (from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (Percentages indicate year-on-year changes)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2025	603,339	(2.0)	19,301	35.8	13,977	141.5	3,720	–
December 31, 2024	615,518	(0.8)	14,213	(7.7)	5,787	(40.8)	(8,251)	–

Note: Comprehensive income: For the nine months ended December 31, 2025: 29,702 million yen [–]
For the nine months ended December 31, 2024: (1,796) million yen [–]

	Net income per share	Diluted net income per share
Nine months ended	Yen	Yen
December 31, 2025	6.93	–
December 31, 2024	(15.56)	–

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
December 31, 2025	887,593	294,136	31.2
March 31, 2025	856,425	248,699	27.2

Reference: Equity (Shareholders' equity + Accumulated other comprehensive income)

As of December 31, 2025: 276,627 million yen
As of March 31, 2025: 232,886 million yen

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	5.50	—	5.50	11.00
Fiscal year ending March 31, 2026	—	5.50	—		
Fiscal year ending March 31, 2026 (forecast)				5.50	11.00

Note: Revision to the most recently published forecast of dividends: None

3. Forecast of consolidated earnings for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026) (Percentages indicate year-on-year changes)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	805,000	(2.5)	26,000	13.2	13,000	24.1	(4,000)	—	(7.27)

Note: 1. Revision to the most recently published forecast of dividends: None
2. The number of issued shares increased as a result of the exercise of share acquisition rights during the third quarter of the fiscal year. In the forecast of consolidated earnings for the fiscal year ending March 31, 2026, net income per share has been calculated taking into account the impact of the increase in the number of issued shares.

* Notes to consolidated financial statements

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting method specific to the preparation of quarterly consolidated financial statements: Yes
(Note) For further details, refer to "2. Quarterly Consolidated Financial Statements and Major Notes, (4) Notes to Quarterly Consolidated Financial Statements," (Notes to Accounting Method Specific to the Preparation of Quarterly Consolidated Financial Statements) on page 9 of the attached documents.

(3) Changes in accounting principles and accounting estimates and retrospective restatement

- 1) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- 2) Changes in accounting policies due to other reasons: None
- 3) Changes in accounting estimates: None
- 4) Restatements: None

(4) Number of issued shares (common stock)

1) Total number of issued shares at the end of the period (including treasury stock):

As of December 31, 2025: 597,533,017 shares

As of March 31, 2025: 532,463,527 shares

2) Number of treasury stock at the end of the period:

As of December 31, 2025: 3,026,556 shares

As of March 31, 2025: 3,038,095 shares

3) Average number of shares outstanding during the period:

Nine months ended December 31, 2025: 536,797,815 shares

Nine months ended December 31, 2024: 530,283,468 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Explanation on the appropriate utilization of earnings forecasts and other special notes

All descriptions about the future of the Company contained herein including earnings forecasts are prepared on the basis of data and information currently in our possession as well as certain assumptions that are deemed reasonable, and therefore are not meant to have us committed to their achievement. Various factors may cause actual results to substantially differ from those described herein. For matters related to the earnings forecasts, please refer to “1. Qualitative Information on Quarterly Consolidated Financial Results for the Nine Months Ended December 31, 2025, (3) Explanation Regarding Consolidated Earnings Forecasts and Other Forward-Looking Statements” on page 3 of the attached documents.

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1. Qualitative Information on Quarterly Consolidated Financial Results for the Nine Months Ended December 31, 2025

(1) Explanation Regarding Operating Results

The global economy during the first nine months of the current fiscal year (from April 1, 2025 to December 31, 2025) showed signs of standstill in some regions and continued its gradual recovery. The Japanese economy experienced a moderate recovery, with improvements in personal consumption and capital investments, although the influence of U.S. trade policy and other factors was seen mainly in the automobile industry. Overseas, the U.S. economy continued on a moderate expansion trend, although uncertainty remained due to tariff hikes and other factors. The Chinese economy remained flat, while other emerging Asian economies experienced a recovery. The European economy showed signs of improvement, with economic standstill in some countries such as Germany.

Under these circumstances, the Company will continue to accelerate the transformation of our business structure, set forth in the New Medium-term Management Plan “DRIVE NTN100” Final, which started in April 2024 and complete the revitalization of NTN, focusing on the implementation of business structure reforms, mainly production restructuring, and the enhancement of “earning power” through strengthening SQCCD*.

*Safety, Quality, Compliance, Cost & Cash, Delivery & Development

Net sales for the first nine months amounted to 603,339 million yen (down 2.0% year on year). Regarding profit and loss, operating income amounted to 19,301 million yen (up 35.8% year on year) mainly due to price pass-on measures and reductions in variable costs and fixed costs, despite the impact of a decrease in the scale of sales. Ordinary income amounted to 13,977 million yen (up 141.5% year on year). Profit attributable to owners of parent was 3,720 million yen (loss attributable to owners of parent of 8,251 million yen in the same period of the previous fiscal year).

Operating results by reporting segment (company location) were as follows.

(1) Japan

In the Bearing and Others business, sales in aftermarket applications increased. Sales in industrial machinery OEM applications increased, and sales in automotive OEM applications decreased. In the CVJ/Axle business, sales in automotive OEM applications decreased due to decreased customer demand. As a result, net sales amounted to 261,374 million yen (down 2.4% year on year). Segment income amounted to 6,104 million yen (down 31.6% year on year) mainly due to a decrease in the scale of sales, despite the impact of price pass-on measures.

(2) Americas

Sales in industrial machinery applications in the Bearing and Others business and sales in automotive aftermarket applications in the CVJ/Axle business increased on a local currency basis, but were impacted by the exchange rates and decreased customer demand in automotive OEM applications. As a result, both businesses faced declining sales, and on the whole, net sales amounted to 194,670 million yen (down 4.8% year on year). Segment income was 3,274 million yen (segment loss of 1,926 million yen in the same period of the previous fiscal year) mainly owing to reductions in variable costs and fixed costs, despite the impact of U.S. trade policy.

(3) Europe

In the Bearing and Others business, sales in industrial machinery applications increased. In the CVJ/Axle business, sales in automotive aftermarket applications decreased due to decreased customer demand. As a result, net sales amounted to 140,629 million yen (up 0.5% year on year) partly due to the impact of exchange rates. Segment loss was 2,310 million yen (segment loss of 4,587 million yen in the same period of the previous fiscal year) mainly due to reductions in variable costs and fixed costs, despite a decrease in the scale of sales.

(4) Asia and other areas

In the Bearing and Others business, sales in aftermarket applications and industrial machinery applications increased, but sales in automotive applications decreased. In the CVJ/Axle business, sales in automotive aftermarket applications increased, but sales in automotive OEM applications decreased due to decreased customer demand. As a result, net sales amounted to 123,257 million yen (down 3.8% year on year) partly due to the impact of exchange rates. Segment income was 12,678 million yen (up 12.2% year on year) mainly due to reductions in variable costs and fixed costs, despite a decrease in the scale of sales.

Operating results by business segment were as follows.

(1) Bearing and Others business

Net sales amounted to 251,827 million yen (up 0.3% year on year) due to recovered customer demand and the impact of exchange rates. Operating income amounted to 6,731 million yen (down 29.1% year on year) mainly due to a decrease in the scale of sales, despite price pass-on measures and reductions in variable costs.

(2) CVJ/Axle business

Net sales amounted to 351,512 million yen (down 3.6% year on year) due to decreased customer demand and the impact of exchange rates. Operating income amounted to 12,570 million yen (up 166.2% year on year) mainly due to reductions in variable costs and expenses, despite a decrease in the scale of sales and the impact of exchange rates.

(2) Explanation Regarding Financial Position

(Assets, liabilities, and net assets)

Current assets increased 26,531 million yen (up 5.0%) from the previous fiscal year end and amounted to 560,392 million yen. This is mainly due to an increase of 14,130 million yen in finished goods & purchased goods, and an increase of 12,939 million yen in cash and bank deposits. Fixed assets increased 4,637 million yen (up 1.4%) from the previous fiscal year end and amounted to 327,200 million yen. This is mainly due to an increase of 6,317 million yen in property, plant and equipment. As a result, total assets increased 31,168 million yen (up 3.6%) from the previous fiscal year end and amounted to 887,593 million yen.

Current liabilities decreased 9,063 million yen (down 2.1%) from the previous fiscal year end and amounted to 413,450 million yen. This is mainly due to a decrease of 22,035 million yen in current portion of convertible bonds, and an increase of 16,255 million yen in short-term loans. Fixed liabilities decreased 5,206 million yen (down 2.8%) from the previous fiscal year end and amounted to 180,007 million yen. This is mainly due to a decrease of 14,862 million yen in long-term loans, and an increase of 10,000 million yen in bonds. As a result, total liabilities decreased 14,269 million yen (down 2.3%) from the previous fiscal year end and amounted to 593,457 million yen.

Total net assets increased 45,437 million yen (up 18.3%) from the previous fiscal year end and amounted to 294,136 million yen. This is mainly due to an increase of 22,962 million yen in foreign currency translation adjustments, an increase of 11,000 million yen in common stock, and an increase of 11,000 million yen in additional paid-in capital.

(Cash flows)

Net cash provided by operating activities amounted to 35,629 million yen (up 13,778 million yen, or 63.1%, year on year). This was mainly due to the cash inflow factors of 30,121 million yen in depreciation and amortization, and a decrease of 11,496 million yen in trade receivables, which were offset by the cash outflow factor of 7,405 million yen in income taxes paid.

Net cash used in investing activities amounted to 22,992 million yen (up 6,827 million yen, or 42.2%, year on year). This was mainly due to the expenditure of 23,126 million yen in purchase of property, plant and equipment.

Net cash used in financing activities amounted to 5,544 million yen (down 2,006 million yen, or 26.6%, year on year). This was mainly due to the cash outflow factors of 19,866 million yen in repayment of long-term loans, 5,847 million yen in dividend payment, and 3,319 million yen in repayment of lease payable, which were offset by the cash inflow factors of 12,000 million yen in proceeds from long-term loans, and 10,000 million yen in proceeds from issuance of bonds.

After adjusting for the 7,256 million yen of the effect of exchange rate changes and a decrease of 11 million yen in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation, cash and cash equivalents as of December 31, 2025 was 142,049 million yen, an increase of 14,337 million yen (up 11.2%) from the previous fiscal year end.

(3) Explanation Regarding Consolidated Earnings Forecasts and Other Forward-Looking Statements

No revisions made to the consolidated earnings forecast announced on October 31, 2025.

2. Quarterly Consolidated Financial Statements and Major Notes

(1) Quarterly Consolidated Balance Sheets

(In million yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and bank deposits	131,517	144,456
Notes and accounts receivable-trade	111,962	104,778
Electronically-recorded monetary claims	7,583	10,149
Finished goods & purchased goods	127,160	141,290
Work in process	58,713	57,204
Raw materials and supplies	58,493	62,202
Short-term loans receivable	70	37
Other	39,283	40,955
Allowance for doubtful accounts	(923)	(681)
Total current assets	533,861	560,392
Fixed assets		
Property, plant and equipment		
Buildings and structures, net	86,030	88,473
Machinery, equipment and vehicles, net	112,609	111,641
Other, net	55,435	60,276
Total property, plant and equipment	254,074	260,391
Intangible assets	29,759	26,929
Investments and other assets		
Investment securities	23,235	22,679
Deferred tax assets	3,375	4,022
Assets for retirement benefits	7,211	8,050
Other	5,688	5,868
Allowance for doubtful accounts	(781)	(740)
Total investments and other assets	38,729	39,879
Total fixed assets	322,563	327,200
Total assets	856,425	887,593

(In million yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable-trade	59,104	59,964
Electronically-recorded monetary claims	69,239	68,117
Short-term loans	141,292	157,547
Current portion of bonds payable	50,000	50,000
Current portion of convertible bonds	22,035	–
Accrued income taxes	5,178	4,002
Accrued bonuses for directors and other officers	109	96
Other	75,554	73,721
Total current liabilities	422,513	413,450
Long-term liabilities		
Bonds	20,000	30,000
Long-term loans	120,665	105,803
Provision for product defect compensation	445	648
Liabilities for retirement benefits	19,748	19,037
Other	24,353	24,518
Total long-term liabilities	185,213	180,007
Total liabilities	607,726	593,457
Net assets		
Shareholders' equity		
Common stock	54,346	65,346
Additional paid-in capital	67,970	78,970
Retained earnings	46,387	45,579
Treasury stock	(1,202)	(1,199)
Total shareholders' equity	167,501	188,696
Accumulated other comprehensive income		
Net unrealized holding gain on other securities	97	169
Translation adjustments	55,544	78,506
Remeasurements of defined benefit plans	9,742	9,256
Total accumulated other comprehensive income	65,384	87,931
Non-controlling shareholders' equity	15,812	17,508
Total net assets	248,699	294,136
Total liabilities and net assets	856,425	887,593

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income
(Quarterly Consolidated Statements of Income)

(In million yen)

	Nine months ended December 31, 2024 (April 1, 2024–December 31, 2024)	Nine months ended December 31, 2025 (April 1, 2025–December 31, 2025)
Net sales	615,518	603,339
Cost of sales	510,829	494,570
Gross profit	104,689	108,768
Selling, general and administrative expenses	90,475	89,467
Operating income	14,213	19,301
Non-operating income:		
Interest income	1,381	1,198
Dividend income	80	71
Share of profit of entities accounted for using equity method	672	–
Gain on valuation of derivatives	–	743
Other	1,508	1,517
Total non-operating income	3,644	3,531
Non-operating expenses:		
Interest expenses	6,852	5,916
Share of loss of entities accounted for using equity method	–	101
Foreign exchange losses	2,424	272
Other	2,793	2,564
Total non-operating expenses	12,070	8,855
Ordinary income	5,787	13,977
Extraordinary income		
Gain on sale of property, plant and equipment	631	314
Total extraordinary income	631	314
Extraordinary losses		
Impairment losses	4,148	2,142
Loss on business restructuring	2,086	1,010
Loss on sale of shares of subsidiaries and associates	–	107
Total extraordinary losses	6,234	3,260
Income before income taxes and equity in earnings of affiliated companies	183	11,031
Income and other taxes	7,477	6,282
Net income (loss)	(7,293)	4,749
Profit attributable to non-controlling shareholders	957	1,028
Profit (loss) attributable to owners of parent	(8,251)	3,720

(Quarterly Consolidated Statements of Comprehensive Income)

	(In million yen)	
	Nine months ended December 31, 2024 (April 1, 2024–December 31, 2024)	Nine months ended December 31, 2025 (April 1, 2025–December 31, 2025)
Net income (loss)	(7,293)	4,749
Other comprehensive income		
Net unrealized holding gain on other securities	(58)	71
Translation adjustments	6,308	25,632
Remeasurements of defined benefit plans	(664)	(518)
Equity in equity-method affiliates	(87)	(231)
Total other comprehensive income	5,497	24,952
Comprehensive income	(1,796)	29,702
(Breakdown)		
Comprehensive income attributable to owners of parent	(3,165)	27,552
Comprehensive income attributable to non-controlling shareholders	1,368	2,149

(3) Quarterly Consolidated Statements of Cash Flows

(In million yen)

	Nine months ended December 31, 2024 (April 1, 2024–December 31, 2024)	Nine months ended December 31, 2025 (April 1, 2025–December 31, 2025)
Cash flows from operating activities		
Income before income taxes and equity in earnings of affiliated companies	183	11,031
Depreciation and amortization	31,884	30,121
Impairment losses	4,148	2,142
Goodwill depreciation	160	–
Loss (gain) on sale of shares of subsidiaries and associates	–	107
Loss on business restructuring	2,086	1,010
Increase (decrease) in allowance for doubtful accounts	(401)	(359)
Increase (decrease) in accrued retirement benefits for directors and statutory auditor	(38)	(13)
Increase (decrease) in provision for product defect compensation	(237)	202
Increase (decrease) in liabilities in retirement benefits	(456)	(1,993)
Decrease (increase) in assets for retirement benefits	(803)	(792)
Interest and dividend income	(1,462)	(1,270)
Interest expenses	6,852	5,916
Foreign currency translation adjustments / foreign exchange losses (gains)	(986)	(1,253)
Loss (gain) on valuation of derivatives	–	(743)
Share of loss (profit) of entities accounted for using equity method	(672)	101
Loss (gain) on sale of property, plant and equipment	(631)	(314)
Decrease (increase) in trade receivables	6,216	11,496
Decrease (increase) in inventories	1,095	(1,138)
Increase (decrease) in trade payables	(7,436)	(3,654)
Other	(2,693)	(4,335)
Subtotal	36,808	46,261
Interest and dividend income received	1,817	2,055
Interest paid	(7,257)	(5,281)
Income taxes paid	(9,516)	(7,405)
Net cash provided by operating activities	21,851	35,629
Cash flows from investing activities		
Increase in time deposits	(384)	(623)
Decrease in time deposits	177	2,186
Purchase of property, plant and equipment	(15,077)	(23,126)
Proceeds from sale of property, plant and equipment	1,046	707
Purchase of intangible assets	(2,047)	(1,989)
Proceeds from sale of shares of subsidiaries and associates	313	53
Decrease (increase) in short-term loans receivable, net	14	35
Other	(207)	(236)
Net cash used in investing activities	(16,165)	(22,992)
Cash flows from financing activities		
Increase (decrease) in short-term loans, net	17,152	1,975
Proceeds from long-term loans	15,000	12,000
Repayment of long-term loans	(29,459)	(19,866)
Proceeds from issuance of bonds	–	10,000
Dividend payment	(5,581)	(5,847)
Repayment of lease payable	(2,794)	(3,319)
Other	(1,867)	(485)
Net cash used in financing activities	(7,550)	(5,544)
Effect of exchange rate changes on cash and cash equivalents	2,782	7,256
Increase (decrease) in cash and cash equivalents	918	14,349
Cash and cash equivalents at beginning of the year	127,266	127,712
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	–	(11)
Cash and cash equivalents, at end of the quarter	128,185	142,049

(4) Notes to Quarterly Consolidated Financial Statements

(Notes to Going Concern Assumption)

Not applicable.

(Notes to Significant Changes in Shareholders' Equity)

During the nine months ended December 31, 2025, as the stock acquisition rights incorporated in the Zero Coupon Convertible Bonds due 2025 were exercised, common stock increased by 11,000 million yen, and additional paid-in capital increased by 11,000 million yen. As a result, as of December 31, 2025, common stock and additional paid-in capital were 65,346 million yen and 78,970 million yen, respectively.

(Notes to Accounting Method Specific to the Preparation of Quarterly Consolidated Financial Statements)

(Calculation of tax expenses)

Tax expenses are calculated by multiplying quarterly income before income taxes by an effective tax rate reasonably estimated based on income before income taxes for the full fiscal year, including the first nine months under review, after the application of tax effect accounting. However, in cases where calculating tax expenses using a reasonably estimated effective tax rate yields a result that is notably lacking rationality, then, tax expenses are calculated using the statutory effective tax rate.

(Notes to Quarterly Consolidated Balance Sheets)

Contingent liabilities

(Lawsuits)

A lawsuit has been filed against the Company and its two consolidated subsidiaries in Europe before the France Tribunal de Commerce de Lyon by Renault S.A. and its group companies, which are 15 in total (hereafter, "Renault"), seeking compensation for damages (amount claimed: 58.3 million euros as of April 2022). This lawsuit was filed by Renault alleging that they suffered damages in connection with the infringement of the European competition laws, which was subject of the decision adopted by the European Commission dated March 19, 2014. On November 10, 2023, the court rendered a judgment dismissing Renault's claim. On December 8, 2023, Renault appealed to the Court of Appeals of Paris (Cour d'appel de Paris) against the judgment. On September 5, 2024, Renault revised the claimed amount to 62.49 million euros (provisional).

(Notes to Quarterly Consolidated Statements of Income)

- 1 During the nine months ended December 31, 2024, the Company recorded gain on sale of property, plant and equipment of 631 million yen in extraordinary income. The breakdown is 506 million yen in gain on sale of land and buildings of the Company's consolidated subsidiaries in Americas and 125 million yen in other. During the nine months ended December 31, 2025, the Company recorded gain on sale of property, plant and equipment of 314 million yen in extraordinary income. The breakdown is 314 million yen in gain on sale of land and buildings of the Company's consolidated subsidiaries in Americas.
- 2 The NTN Group carries out grouping of assets. With regard to manufacturing assets, any plants etc. coming under managerial accounting business classifications are deemed to be the smallest unit creating cash flow. With regard to Head Office and business-use assets are grouped as corporate assets and the assets no longer used are grouped by individual asset.

In the case of the assets shown in the following table, no possibility of recovery was found for the estimated period of future cash flows due to deterioration in profitability in the nine months ended December 31, 2025 and the nine months ended December 31, 2024; and there was no prospect for future use due to production restructuring and the discontinuation of development, etc. For these reasons, the book value was reduced to the recoverable amount, and 2,142 million yen of impairment losses in the nine months ended December 31, 2025, and 4,148 million yen of impairment losses in the nine months ended December 31, 2024 were recorded as the extraordinary losses. The recoverable amount was measured by using the net realizable value, the value in use, or fair value, and set at zero for assets that could not be sold or otherwise converted. The net realizable value was estimated based on real estate appraisal standards, etc. The value in use is calculated by using a discount rate of mainly 7.1%, net of tax for future cash flows for each business segment. Fair value is measured by using either the cost approach or the income approach. Under the income approach, future cash flows are discounted by using a discount rate of 7.0%.

Location	Applications	Type of asset	Impairment losses (In millions of yen)	
			Nine months ended December 31, 2024 (April 1, 2024– December 31, 2024)	Nine months ended December 31, 2025 (April 1, 2025– December 31, 2025)
Japan	Manufacturing facilities and others	Buildings and structures	—	111
		Machinery, equipment and vehicles	—	0
		Property, plant and equipment (Other)	—	50
		Intangible assets	—	23
		Construction in progress	643	—
Americas	Manufacturing facilities and others	Machinery, equipment and vehicles	—	1,958
Europe	Manufacturing facilities and others	Machinery, equipment and vehicles	1,682	—
		Property, plant and equipment (Other)	2	—
Asia and other areas	Manufacturing facilities and others	Buildings and structures	1,326	—
		Machinery, equipment and vehicles	453	—
		Construction in progress	39	—
Total			4,148	2,142

- 3 The Company recorded a loss on business restructuring of 2,086 million yen such as dismissal costs in extraordinary losses in the nine months ended December 31, 2024. The breakdown is as follows: 1,830 million yen in the Americas region, 166 million yen in the Asian region, and 88 million yen in the European region. The Company recorded a loss on business restructuring of 1,010 million yen in extraordinary losses in the nine months ended December 31, 2025. This loss was mainly due to dismissal costs and a loss on disposal of products resulting from withdrawal. The breakdown is as follows: 541 million yen in the European region, 319 million yen in the Asian region, and 148 million yen in the Americas region.

(Notes to Segment Information, etc.)

I. Nine months ended December 31, 2024 (April 1, 2024 to December 31, 2024)

1. Information related to sales, income or losses for individual reporting segments

(In millions of yen)

	Reporting segment					Adjustments (Note) 1	Balance sheet amount
	Japan	Americas	Europe	Asia and other areas	Total		
Net sales							
Sales to external customers	159,730	202,405	136,326	117,056	615,518	–	615,518
Inter-segment sales or transfers	108,056	2,177	3,628	11,112	124,974	(124,974)	–
Total	267,787	204,582	139,954	128,168	740,493	(124,974)	615,518
Segment income (Operating income (loss))	8,925	(1,926)	(4,587)	11,301	13,713	500	14,213

(Notes) 1. “Adjustments” refers to elimination of all inter-segment transactions.

2. Major countries or regions in each segment:

Americas: U.S., Canada, South and Central America

Europe: Germany, France, United Kingdom, and others

Asia and other areas: China, Thailand, India, and others

2. Information related to impairment loss on fixed assets and goodwill, etc., by reporting segment

(Significant impairment loss related to fixed assets)

(In millions of yen)

	Japan	Americas	Europe	Asia and other areas	Adjustments	Total
Impairment loss	643	–	1,684	1,819	–	4,148

II. Nine months ended December 31, 2025 (April 1, 2025 to December 31, 2025)

1. Information related to sales, income or losses for individual reporting segments

(In millions of yen)

	Reporting segment					Adjustments (Note) 1	Balance sheet amount
	Japan	Americas	Europe	Asia and other areas	Total		
Net sales							
Sales to external customers	158,882	193,871	137,704	112,880	603,339	–	603,339
Inter-segment sales or transfers	102,491	798	2,925	10,376	116,592	(116,592)	–
Total	261,374	194,670	140,629	123,257	719,931	(116,592)	603,339
Segment income (Operating income (loss))	6,104	3,274	(2,310)	12,678	19,746	(445)	19,301

(Notes) 1. “Adjustments” refers to elimination of all inter-segment transactions.

2. Major countries or regions in each segment:

Americas: U.S., Canada, South and Central America

Europe: Germany, France, United Kingdom, and others

Asia and other areas: China, Thailand, India, and others

2. Information related to impairment loss on fixed assets and goodwill, etc., by reporting segment

(Significant impairment loss related to fixed assets)

(In millions of yen)

	Japan	Americas	Europe	Asia and other areas	Adjustments	Total
Impairment loss	184	1,958	–	–	–	2,142

(Notes on statements of cash flows)

Significant non-cash transactions

	(In millions of yen)	
	Nine months ended December 31, 2024 (April 1, 2024–December 31, 2024)	Nine months ended December 31, 2025 (April 1, 2025–December 31, 2025)
Increase in common stock resulting from exercise of share acquisition rights	–	11,000
Increase in additional paid-in capital resulting from exercise of share acquisition rights	–	11,000
Decrease in convertible-bond-type bonds with share acquisition rights resulting from exercise of share acquisition rights	–	22,000

(Significant Subsequent Events)

Not applicable

3. Supplementary Information

(1) Explanatory Materials

(In millions of yen, unless otherwise indicated)

			FYE3/2025						FYE3/2026			
			1Q	2Q	3Q	1Q-3Q	4Q	Full year	1Q	2Q	3Q	1Q-3Q
Consolidated operating results (Lower: Net sales ratio)	Net sales		210,809	203,138	201,571	615,518	210,069	825,587	199,039	203,216	201,083	603,339
			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	Operating income		4,532	5,417	4,264	14,213	8,745	22,959	6,977	5,887	6,436	19,301
			2.2%	2.7%	2.1%	2.3%	4.2%	2.8%	3.5%	2.9%	3.2%	3.2%
	Ordinary income		2,200	1,283	2,303	5,787	4,688	10,475	4,032	4,694	5,250	13,977
			1.0%	0.6%	1.1%	0.9%	2.2%	1.3%	2.0%	2.3%	2.6%	2.3%
Net sales by region (Lower: Net sales ratio)	Japan		49,142	53,043	54,131	156,317	54,358	210,675	50,762	52,285	52,439	155,487
			23.3%	26.1%	26.9%	25.4%	25.9%	25.5%	25.5%	25.7%	26.1%	25.8%
	Americas		74,473	66,816	63,402	204,691	68,716	273,407	65,358	69,021	62,988	197,369
			35.3%	32.9%	31.5%	33.3%	32.7%	33.1%	32.8%	34.0%	31.3%	32.7%
	Europe		44,835	38,773	38,858	122,466	44,798	167,265	41,726	39,314	42,232	123,274
			21.3%	19.1%	19.3%	19.9%	21.3%	20.3%	21.0%	19.3%	21.0%	20.4%
	Asia and other areas		42,358	44,505	45,178	132,042	42,196	174,239	41,191	42,594	43,421	127,207
			20.1%	21.9%	22.4%	21.5%	20.1%	21.1%	20.7%	21.0%	21.6%	21.1%
	Total		210,809	203,138	201,571	615,518	210,069	825,587	199,039	203,216	201,083	603,339
			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Net sales / Operating income by location	Japan	Net sales	86,830	88,984	91,972	267,787	86,693	354,480	83,717	89,098	88,558	261,374
		Operating income	3,048	1,998	3,878	8,925	2,281	11,207	478	1,425	4,201	6,104
		Operating margin	3.5%	2.2%	4.2%	3.3%	2.6%	3.2%	0.6%	1.6%	4.7%	2.3%
	Americas	Net sales	75,118	66,641	62,822	204,582	67,306	271,889	64,631	68,261	61,777	194,670
		Operating income	620	(1,598)	(948)	(1,926)	1,530	(395)	1,627	1,359	287	3,274
		Operating margin	0.8%	(2.4%)	(1.5%)	(0.9%)	2.3%	(0.1%)	2.5%	2.0%	0.5%	1.7%
	Europe	Net sales	50,623	44,364	44,965	139,954	50,563	190,517	47,264	45,173	48,192	140,629
		Operating income	(1,299)	(1,565)	(1,721)	(4,587)	423	(4,163)	(327)	(878)	(1,104)	(2,310)
		Operating margin	(2.6%)	(3.5%)	(3.8%)	(3.3%)	0.8%	(2.2%)	(0.7%)	(1.9%)	(2.3%)	(1.6%)
	Asia and other areas	Net sales	41,543	43,368	43,257	128,168	40,388	168,557	39,630	41,611	42,014	123,257
		Operating income	3,514	3,920	3,865	11,301	3,455	14,757	3,836	4,443	4,397	12,678
		Operating margin	8.5%	9.0%	8.9%	8.8%	8.6%	8.8%	9.7%	10.7%	10.5%	10.3%
	Deletion	Net sales	(43,306)	(40,220)	(41,446)	(124,974)	(34,882)	(159,857)	(36,204)	(40,928)	(39,460)	(116,592)
		Operating income	(1,351)	2,661	(809)	500	1,053	1,554	1,363	(462)	(1,345)	(445)
	Total	Net sales	210,809	203,138	201,571	615,518	210,069	825,587	199,039	203,216	201,083	603,339
		Operating income	4,532	5,417	4,264	14,213	8,745	22,959	6,977	5,887	6,436	19,301
		Operating margin	2.2%	2.7%	2.1%	2.3%	4.2%	2.8%	3.5%	2.9%	3.2%	3.2%

(In millions of yen, unless otherwise indicated)

			FYE3/2025						FYE3/2026			
						1Q-3Q	4Q	Full year	1Q	2Q	3Q	1Q-3Q
			1Q	2Q	3Q							
Net sales / Operating income by business applications	Bearing and Others	Net sales	84,342	83,794	82,812	250,949	89,754	340,703	82,987	84,672	84,166	251,827
		Operating income	3,299	3,338	2,852	9,491	4,189	13,680	2,263	2,291	2,177	6,731
		Operating margin	3.9%	4.0%	3.4%	3.8%	4.7%	4.0%	2.7%	2.7%	2.6%	2.7%
	CVJ/Axle	Net sales	126,466	119,343	118,758	364,569	120,314	484,883	116,051	118,544	116,916	351,512
		Operating income	1,233	2,078	1,411	4,722	4,556	9,279	4,714	3,596	4,258	12,570
		Operating margin	1.0%	1.7%	1.2%	1.3%	3.8%	1.9%	4.1%	3.0%	3.6%	3.6%
	Total	Net sales	210,809	203,138	201,571	615,518	210,069	825,587	199,039	203,216	201,083	603,339
		Operating income	4,532	5,417	4,264	14,213	8,745	22,959	6,977	5,887	6,435	19,301
		Operating margin	2.2%	2.7%	2.1%	2.3%	4.2%	2.8%	3.5%	2.9%	3.2%	3.2%
Capital expenditures / depreciation and amortization	Capital expenditures		5,129	6,309	4,282	15,721	16,440	32,162	5,015	8,027	8,058	21,101
	Depreci- ation and amorti- zation	Domestic	4,042	4,080	4,175	12,298	4,239	16,537	4,116	4,061	4,012	12,189
		Overseas	6,599	6,438	6,548	19,586	6,255	25,842	5,814	5,946	6,170	17,931
	Total		10,641	10,518	10,724	31,884	10,495	42,379	9,930	10,007	10,182	30,121
R&D expenditures			4,874	4,791	5,002	14,668	4,987	19,656	5,020	4,541	5,122	14,684
Ratio of R&D expenditures to net sales			2.3%	2.4%	2.5%	2.4%	2.4%	2.4%	2.5%	2.2%	2.5%	2.4%
Inventories			273,891	255,267	266,690	266,690	244,367	244,367	243,934	246,004	260,697	260,697
Inventory turnover ratio (times)			3.1	3.2	3.0	3.1	3.4	3.4	3.3	3.3	3.1	3.1
Interest-bearing debts	Loans		278,661	269,988	264,224	264,224	261,958	261,958	264,882	262,527	263,350	263,350
	Bonds		80,000	80,000	80,000	80,000	70,000	70,000	70,000	70,000	80,000	80,000
	Convertible-bond- type bonds with share acquisition rights		22,072	22,059	22,047	22,047	22,035	22,035	22,023	22,010	—	—
	Total		380,733	372,048	366,271	366,271	353,993	353,993	356,905	354,538	343,350	343,350
Major management indicators	Ordinary income ratio to total assets		1.0%	0.6%	1.0%	0.9%	2.2%	1.2%	1.9%	2.2%	2.4%	2.1%
	Return on assets (ROA)		0.1%	(1.0%)	(2.8%)	(1.2%)	(7.1%)	(2.8%)	0.6%	0.9%	0.3%	0.6%
	Return on equity (ROE)		0.3%	(3.5%)	(9.6%)	(4.2%)	(25.5%)	(9.6%)	2.1%	3.2%	1.0%	1.9%
	Shareholder's equity ratio		29.6%	28.5%	28.8%	28.8%	27.2%	27.2%	27.0%	27.9%	31.2%	31.2%
	Net assets per share (yen)		520.84	477.17	482.06	482.06	439.89	439.89	435.92	435.96	465.31	465.31
	Net income per share (yen)		0.32	(4.33)	(11.55)	(15.56)	(29.34)	(44.90)	2.25	3.61	1.13	6.93
Employees	Domestic (persons)		8,468	8,391	8,356	8,356	8,279	8,279	8,406	8,288	8,204	8,204
	Overseas (persons)		14,210	14,121	13,949	13,949	13,717	13,717	13,565	13,476	13,353	13,353
	Total (persons)		22,678	22,512	22,305	22,305	21,996	21,996	21,971	21,764	21,557	21,557
Exchange rates	Average	Dollar (yen)	155.73	149.22	152.32	152.42	152.48	152.44	144.61	147.42	154.10	148.71
		Euro (yen)	167.67	163.84	162.54	164.68	160.37	163.61	163.77	172.28	179.33	171.79
	At term end	Dollar (yen)	160.75	142.29	156.86	156.86	149.65	149.65	144.51	148.60	156.41	156.41
		Euro (yen)	172.09	158.79	163.24	163.24	161.88	161.88	169.53	174.26	183.76	183.76