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February 4, 2025

Consolidated Financial Results **for the Nine Months Ended December 31, 2024** **[Under Japanese GAAP]** **(Unaudited)**

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Listing: Tokyo Stock Exchange
Securities code: 6472
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Scheduled date to commence dividend payments: —
Preparation of supplementary material of the financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted)

1. Consolidated financial results for the nine months ended December 31, 2024 (from April 1, 2024 to December 31, 2024)

(1) Consolidated operating results (Percentages indicate year-on-year changes)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2024	615,518	(0.8)	14,213	(7.7)	5,787	(40.8)	(8,251)	—
December 31, 2023	620,545	9.0	15,393	55.6	9,781	32.0	7,682	—

Note: Comprehensive income: For the nine months ended December 31, 2024: (1,796) million yen [—]
For the nine months ended December 31, 2023: 26,363 million yen [135.7%]

	Net income per share	Diluted net income per share
Nine months ended	Yen	Yen
December 31, 2024	(15.56)	—
December 31, 2023	14.47	13.78

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
December 31, 2024	887,614	271,576	28.8
March 31, 2024	910,252	280,822	29.0

Reference: Equity (Shareholders' equity + Accumulated other comprehensive income)
As of December 31, 2024: 255,214 million yen
As of March 31, 2024: 264,330 million yen

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2024	—	5.00	—	5.00	10.00
Fiscal year ending March 31, 2025	—	5.50	—		
Fiscal year ending March 31, 2025 (forecast)				5.50	11.00

Note: Revision to the most recently published forecast of dividends: None

3. Forecast of consolidated earnings for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025) (Percentages indicate year-on-year changes)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	815,000	(2.5)	22,000	(21.8)	9,000	(55.0)	(16,000)	—	(30.18)

Note: Revision to the most recently published forecast of dividends: None

* Notes to consolidated financial statements

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting method specific to the preparation of quarterly consolidated financial statements: Yes
(Note) For further details, refer to “2. Quarterly Consolidated Financial Statements and Major Notes, (4) Notes to Quarterly Consolidated Financial Statements,” (Notes to Accounting Method Specific to the Preparation of Quarterly Consolidated Financial Statements) on page 9 of the attached documents.

(3) Changes in accounting principles and accounting estimates and retrospective restatement

- 1) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- 2) Changes in accounting policies due to other reasons: None
- 3) Changes in accounting estimates: None
- 4) Restatements: None

(4) Number of issued shares (common stock)

1) Total number of issued shares at the end of the period (including treasury stock):

As of December 31, 2024: 532,463,527 shares

As of March 31, 2024: 532,463,527 shares

2) Number of treasury stock at the end of the period:

As of December 31, 2024: 3,037,886 shares

As of March 31, 2024: 1,494,526 shares

3) Average number of shares outstanding during the period:

Nine months ended December 31, 2024: 530,283,468 shares

Nine months ended December 31, 2023: 530,945,239 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Explanation on the appropriate utilization of earnings forecasts and other special notes

All descriptions about the future of the Company contained herein including earnings forecasts are prepared on the basis of data and information currently in our possession as well as certain assumptions that are deemed reasonable, and therefore are not meant to have us committed to their achievement. Various factors may cause actual results to substantially differ from those described herein. For matters related to the earnings forecasts, please refer to “1. Qualitative Information on Quarterly Consolidated Financial Results for the Nine Months Ended December 31, 2024, (3) Explanation Regarding Consolidated Earnings Forecasts and Other Forward-Looking Statements” on page 3 of the attached documents.

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1. Quantitative Information on Quarterly Consolidated Financial Results for the Nine Months Ended December 31, 2024

(1) Explanation Regarding Operating Results

The global economy during the first nine months of the current fiscal year (from April 1, 2024 to December 31, 2024) continued to pick up, although some areas showed signs of a slowdown. The Japanese economy gradually recovered as personal consumption, capital investment, and the employment situation recovered or improved, although consumer spending remains sluggish in some areas. Overseas, the U.S. economy expanded despite concerns about the effects of future policy trends. The Chinese economy remained flat at a standstill despite an increase in supply due to policy effects, whereas other emerging Asian economies continued to show signs of gradual recovery despite some economic weakness in Thailand. The European economy showed signs of a recovery despite some areas experiencing a slowdown.

Under these circumstances, the Company will continue to accelerate the transformation of our business structure, set forth in the New Medium-term Management Plan “DRIVE NTN100” Final, which started in April 2024 and complete the revitalization of NTN, focusing on the implementation of business structure reforms, mainly production restructuring, and the enhancement of “earning power” through strengthening SQCCD.

Net sales for the first nine months amounted to 615,518 million yen (down 0.8% year on year). Regarding profit and loss, operating income amounted to 14,213 million yen (down 7.7% year on year) mainly due to the impact of a decrease in the scale of sales despite the impact of price pass-on measures and reductions in variable costs. Ordinary income amounted to 5,787 million yen (down 40.8% year on year) mainly due to the impact of foreign exchange losses. Loss attributable to owners of parent was 8,251 million yen (profit attributable to owners of parent of 7,682 million yen in the same period of the previous fiscal year) mainly due to extraordinary gains and losses and the impact of tax effects.

Operating results by reporting segment (company location) were as follows.

(1) Japan

In the Bearing and Others business, sales in aftermarket applications decreased. Sales in OEM applications also decreased in both industrial machinery applications and automotive applications. In the CVJ/Axle business, sales in OEM applications increased in automotive applications mainly due to recovered customer demand. As a result, net sales amounted to 267,787 million yen (down 3.2% year on year). Segment income amounted to 8,925 million yen (down 11.9% year on year) mainly due to the impact of a decrease in the scale of sales despite the impact of price pass-on measures and exchange rates.

(2) Americas

In the Bearing and Others business, sales in aftermarket applications increased. Sales in OEM applications increased in industrial machinery applications and decreased in automotive applications. In the CVJ/Axle business, sales in both aftermarket applications and OEM applications decreased in automotive applications mainly due to decreased customer demand. As a result, net sales amounted to 204,582 million yen (up 1.7% year on year) partly due to the impact of foreign exchange rates. Segment loss was 1,926 million yen (segment loss of 2,453 million yen in the same period of the previous fiscal year) despite price pass-on measures and the reduction of proportional expenses.

(3) Europe

In the Bearing and Others business, sales in aftermarket applications decreased. Sales in OEM applications also decreased in industrial machinery applications and automotive applications. In the CVJ/Axle business, sales in aftermarket applications increased, but OEM applications decreased in automotive applications mainly due to decreased customer demand. As a result, net sales amounted to 139,954 million yen (up 0.1% year on year), partly due to the impact of foreign exchange rates. Segment loss was 4,587 million yen (segment loss of 3,619 million yen in the same period of the previous fiscal year) mainly due to an increase in fixed costs and a decrease in the scale of sales, despite price pass-on measures and the reduction of proportional expenses.

(4) Asia and other areas

In the Bearing and Others business, sales in aftermarket applications decreased. Sales in OEM applications also decreased in both industrial machinery applications and automotive applications. In the CVJ/Axle business, sales in both aftermarket applications and OEM applications decreased in automotive applications mainly due to decreased customer demand. As a result, net sales amounted to 128,168 million yen (down 2.2% year on year). Segment income was 11,301 million yen (down 6.0% year on year) mainly due to a decrease in the scale of sales, despite the reduction of proportional

expenses and other factors.

Operating results by business sector were as follows.

(1) Bearing and Others business

Net sales amounted to 250,949 million yen (down 3.0% year on year) mainly due to decreased customer demand. Operating income amounted to 9,491 million yen (down 18.7% year on year) mainly due to a decrease in the scale of sales, despite price pass-on measures and a decrease in common expenses resulting from a review of the allocation of expenses.

(2) CVJ/Axle business

Net sales amounted to 364,569 million yen (up 0.8% year on year) mainly due to the impact of foreign exchange rates, despite decreased customer demand. Operating income amounted to 4,722 million yen (up 26.8% year on year) mainly due to price pass-on measures and the reduction of proportional expenses, despite the impact of a decrease in the scale of sales and an increase in common expenses resulting from a review of the allocation of expenses.

For more detailed analysis of operating results, etc., please refer to the presentation materials for the financial results briefing to be published on TDnet and our website on February 4, 2025.

(2) Explanation Regarding Financial Position

(Assets, liabilities, and net assets)

Current assets decreased 7,537 million yen (down 1.3%) from the previous fiscal year end and amounted to 555,391 million yen. This is mainly due to an increase of 11,209 million yen in electronically-recorded monetary claims, a decrease of 16,170 million yen in notes and accounts receivable-trade, and a decrease of 5,875 million yen in in other, including accounts receivable-other. Fixed assets decreased 15,101 million yen (down 4.3%) from the previous fiscal year end and amounted to 332,223 million yen. This is mainly due to a decrease of 12,573 million yen in property, plant and equipment. As a result, total assets decreased 22,638 million yen (down 2.5%) from the previous fiscal year end and amounted to 887,614 million yen.

Current liabilities increased 17,912 million yen (up 5.0%) from the previous fiscal year end and amounted to 377,818 million yen. This is mainly due to an increase of 22,047 million yen in current portion of convertible bonds, an increase of 12,873 million yen in short-term loans, and a decrease of 8,393 million yen in other, including accrued expenses. Fixed liabilities decreased 31,304 million yen (down 11.6%) from the previous fiscal year end and amounted to 238,219 million yen. This is mainly due to a decrease of 22,084 million yen in convertible-bond-type bonds with share acquisition rights and a decrease of 8,628 million yen in long-term loans. As a result, total liabilities decreased 13,393 million yen (down 2.1%) from the previous fiscal year end and amounted to 616,037 million yen.

Total net assets decreased 9,246 million yen (down 3.3%) from the previous fiscal year end and amounted to 271,576 million yen. This is mainly due to a decrease of 13,833 million yen in additional paid-in capital and an increase of 5,832 million yen in translation adjustments.

(Cash flows)

Net cash provided by operating activities amounted to 21,851 million yen (down 33,280 million yen, or 60.4%, year on year). This was mainly due to the cash inflow factor of 31,884 million yen in depreciation and amortization and the expenditure of 9,516 million yen in income taxes paid.

Net cash used in investing activities amounted to 16,165 million yen (up 1,092 million yen, or 7.2%, year on year). This was mainly due to the expenditure of 15,077 million yen in purchase of property, plant and equipment.

Net cash used in financing activities amounted to 7,550 million yen (down 627 million yen, or 7.7%, year on year). This was mainly due to the cash outflow factor of 29,459 million yen in repayment of long-term loans partially offset by an increase of 17,152 million yen in short-term loans.

After adding 2,782 million yen of the effect of exchange rate changes, cash and cash equivalents as of December 31, 2024 was 128,185 million yen, an increase of 918 million yen (up 0.7%) from the previous fiscal year end.

(3) Explanation Regarding Consolidated Earnings Forecasts and Other Forward-Looking Statements

No revisions made to the consolidated earnings forecast announced on October 31, 2024.

2. Quarterly Consolidated Financial Statements and Major Notes

(1) Quarterly Consolidated Balance Sheets

(In million yen)

	As of March 31, 2024	As of December 31, 2024
Assets		
Current assets		
Cash and bank deposits	130,035	131,205
Notes and accounts receivable-trade	120,554	104,384
Electronically-recorded monetary claims	7,334	18,543
Finished goods & purchased goods	136,103	138,452
Work in process	65,046	63,267
Raw materials and supplies	63,645	64,970
Short-term loans receivable	61	46
Other	41,287	35,412
Allowance for doubtful accounts	(1,140)	(892)
Total current assets	562,928	555,391
Fixed assets		
Property, plant and equipment		
Buildings and structures	91,207	87,176
Machinery, equipment and vehicles, net	123,805	119,188
Other, net	56,054	52,130
Total property, plant and equipment	271,068	258,495
Intangible assets		
Goodwill	1,554	1,393
Other	33,878	30,747
Total intangible fixed assets	35,432	32,140
Investments and other assets		
Investment securities	22,270	22,086
Deferred tax assets	7,336	7,441
Assets for retirement benefits	6,304	7,130
Other	5,881	5,749
Allowance for doubtful accounts	(969)	(820)
Total investments and other assets	40,823	41,586
Total fixed assets	347,324	332,223
Total assets	910,252	887,614

(In million yen)

	As of March 31, 2024	As of December 31, 2024
Liabilities		
Current liabilities		
Notes and accounts payable-trade	65,462	59,887
Electronically-recorded monetary claims	73,245	71,975
Short-term loans	125,714	138,587
Current portion of bonds payable	10,000	10,000
Current portion of convertible bonds	—	22,047
Accrued income taxes	7,148	5,417
Accrued bonuses for directors and other officers	116	78
Other	78,218	69,825
Total current liabilities	359,906	377,818
Long-term liabilities		
Bonds	70,000	70,000
Convertible-bond-type bonds with share acquisition rights	22,084	—
Long-term loans	134,264	125,636
Provision for product defect compensation	743	506
Liabilities for retirement benefits	21,577	21,775
Other	20,853	20,300
Total long-term liabilities	269,523	238,219
Total liabilities	629,430	616,037
Net assets		
Shareholders' equity		
Common stock	54,346	54,346
Additional paid-in capital	67,970	67,970
Retained earnings	75,770	61,937
Treasury stock	(834)	(1,202)
Total shareholders' equity	197,253	183,052
Accumulated other comprehensive income		
Net unrealized holding gain on other securities	211	152
Translation adjustments	57,533	63,365
Remeasurements of defined benefit plans	9,332	8,644
Total accumulated other comprehensive income	67,076	72,162
Non-controlling shareholders' equity	16,491	16,361
Total net assets	280,822	271,576
Total liabilities and net assets	910,252	887,614

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income
(Quarterly Consolidated Statements of Income)

(In million yen)

	Nine months ended December 31, 2023 (April 1, 2023–December 31, 2023)	Nine months ended December 31, 2024 (April 1, 2024–December 31, 2024)
Net sales	620,545	615,518
Cost of sales	517,548	510,829
Gross profit	102,997	104,689
Selling, general and administrative expenses	87,603	90,475
Operating income	15,393	14,213
Non-operating income:		
Interest income	1,044	1,381
Dividend income	251	80
Share of profit of entities accounted for using equity method	483	672
Derivative transaction gains	1,271	–
Other	1,923	1,508
Total non-operating income	4,975	3,644
Non-operating expenses:		
Interest expenses	6,244	6,852
Foreign exchange losses	1,621	2,424
Other	2,722	2,793
Total non-operating expenses	10,587	12,070
Ordinary income	9,781	5,787
Extraordinary income		
Gain on sale of property, plant and equipment	–	¹ 631
Gain on contribution of securities to retirement benefit trust	1,540	–
Gain on sale of investment securities	521	–
Total extraordinary income	2,061	631
Extraordinary losses		
Impairment loss	–	² 4,148
Loss on business restructuring	³ 828	³ 2,086
Total extraordinary losses	828	6,234
Income before income taxes and equity in earnings of affiliated companies	11,014	183
Income and other taxes	2,049	7,477
Net income (loss)	8,965	(7,293)
Profit attributable to non-controlling shareholders	1,283	957
Profit (loss) attributable to owners of parent	7,682	(8,251)

(Quarterly Consolidated Statements of Comprehensive Income)

	(In million yen)	
	Nine months ended December 31, 2023 (April 1, 2023–December 31, 2023)	Nine months ended December 31, 2024 (April 1, 2024–December 31, 2024)
Net income (loss)	8,965	(7,293)
Other comprehensive income:		
Net unrealized holding gain on other securities	(974)	(58)
Translation adjustments	16,469	6,308
Remeasurements of defined benefit plans	494	(664)
Equity in equity-method affiliates	1,407	(87)
Total other comprehensive income	17,397	5,497
Comprehensive income	26,363	(1,796)
(Breakdown)		
Comprehensive income attributable to owners of parent	24,636	(3,165)
Comprehensive income attributable to non-controlling shareholders	1,726	1,368

(3) Quarterly Consolidated Statements of Cash Flows

(In million yen)

	Nine months ended December 31, 2023 (April 1, 2023–December 31, 2023)	Nine months ended December 31, 2024 (April 1, 2024–December 31, 2024)
Cash flows from operating activities		
Income before income taxes and equity in earnings of affiliated companies	11,014	183
Depreciation and amortization	31,083	31,884
Impairment losses	–	4,148
Goodwill depreciation	160	160
Loss on business restructuring	828	2,086
Increase (decrease) in allowance for doubtful accounts	617	(401)
Increase (decrease) in accrued retirement benefits for directors and statutory auditor	(31)	(38)
Increase (decrease) in provision for product defect compensation	1	(237)
Increase (decrease) in liabilities in retirement benefits	(430)	(456)
Decrease (increase) in assets for retirement benefits	(613)	(803)
Interest and dividend income	(1,296)	(1,462)
Interest expenses	6,244	6,852
Foreign currency translation adjustments / foreign exchange losses (gains)	(2,428)	(986)
Loss (gain) on derivative transactions	(1,271)	–
Share of loss (profit) of entities accounted for using equity method	(483)	(672)
Loss (gain) on sale of property, plant and equipment	–	(631)
Loss (gain) on contribution of securities to retirement benefit trust	(1,540)	–
Loss (gain) on sale of investment securities	(521)	–
Decrease (increase) in trade receivables	27,794	6,216
Decrease (increase) in inventories	(8,029)	1,095
Increase (decrease) in trade payables	4,365	(7,436)
Other	203	(2,693)
Subtotal	65,667	36,808
Interest and dividend income received	1,909	1,817
Interest paid	(6,488)	(7,257)
Income taxes paid	(5,957)	(9,516)
Net cash provided by operating activities	55,131	21,851
Cash flows from investing activities		
Increase in time deposits	(2,249)	(384)
Decrease in time deposits	2,990	177
Purchase of property, plant and equipment	(15,145)	(15,077)
Proceeds from sale of property, plant and equipment	–	1,046
Purchase of intangible assets	(1,681)	(2,047)
Proceeds from sale of investment securities	1,300	–
Proceeds from sale of shares of subsidiaries and associates	–	313
Decrease (increase) in short-term loans receivable, net	(4)	14
Other	(284)	(207)
Net cash used in investing activities	(15,073)	(16,165)
Cash flows from financing activities		
Increase (decrease) in short-term loans, net	(2,577)	17,152
Proceeds from long-term loans	44,000	15,000
Repayment of long-term loans	(61,919)	(29,459)
Dividend payment	(3,987)	(5,581)
Repayment of lease payable	(2,987)	(2,794)
Proceeds from issuance of convertible-bond-type bonds with share acquisition rights	22,110	–
Other	(2,815)	(1,867)
Net cash provided by (used in) financing activities	(8,177)	(7,550)
Effect of exchange rate changes on cash and cash equivalents	3,188	2,782
Increase (decrease) in cash and cash equivalents	35,069	918
Cash and cash equivalents at beginning of the year	110,675	127,266
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	184	–
Cash and cash equivalents, at end of the quarter	145,929	128,185

(4) Notes to Quarterly Consolidated Financial Statements
(Notes to Going Concern Assumption)
Not applicable.

(Notes to Significant Changes in Shareholders' Equity)
Not applicable.

(Notes to Accounting Method Specific to the Preparation of Quarterly Consolidated Financial Statements)
(Calculation of tax expenses)

Tax expenses are calculated by multiplying quarterly income before income taxes by an effective tax rate reasonably estimated based on income before income taxes for the full fiscal year, including the first nine months under review, after the application of tax effect accounting. However, in cases where calculating tax expenses using a reasonably estimated effective tax rate yields a result that is notably lacking rationality, then, tax expenses are calculated using the statutory effective tax rate.

(Notes to Quarterly Consolidated Balance Sheets)

1 Contingent liabilities, etc.
(Guarantee, etc.)

The Company provides the following debt guarantees for loans from financial institutions of companies other than consolidated subsidiaries.

(In million yen)

	As of March 31, 2024	As of December 31, 2024
PT. Astra NTN Driveshaft Indonesia	140	—

(Lawsuits, etc.)

(1) A lawsuit was filed against the Company and its two consolidated subsidiaries in Europe before the France Tribunal de Commerce de Lyon (hereafter "Lyon Tribunal") by Renault S.A. and its group companies, which are 15 in total (hereafter, "Renault"), alleging that they suffered damages in connection with the infringement of the European competition laws, which was subject of the decision adopted by the European Commission dated March 19, 2014, and seeking compensation of 58.3 million euros for damages as of April 2022. On November 10, 2023, the Lyon Tribunal issued a judgment rejecting Renault's claim and dismissing the lawsuit. On December 8, 2023, Renault appealed against the judgment to the Cour d'appel de Paris. On September 5, 2024, Renault changed the claiming amount for damages to 62.5 million euros (provisional amount).

(2) The NTN Group may be subject to claims for compensation for damages in connection with the violation of competition laws and continue to address these claims. However, it is currently difficult to make reasonable estimates of the future possible effects on the results of operations and financial position of the NTN Group.

(Notes to Quarterly Consolidated Statements of Income)

*1 For the nine months ended December 31, 2024, gain on sale of property, plant and equipment of 631 million yen was recorded as an extraordinary income. This consists of gain on sales of land and buildings of 506 million yen at the Company's consolidated subsidiary in the Americas and other of 125 million yen.

*2 The NTN Group carries out grouping of assets. With regard to manufacturing assets, any plants etc. coming under managerial accounting business classifications are deemed to be the smallest unit creating cash flow. With regard to Head Office and business-use assets are grouped as corporate assets and the assets no longer used are grouped by individual asset.

In the case of the assets shown in the following table, the book value was reduced to the recoverable amount because their recoverability was not recognized over the estimated period of future cash flows in the nine months ended December 31, 2024, due to deterioration in profitability and other factors, and because there was no prospect for future use due to the restructuring of production and the discontinuation of development, etc. As a result, 4,148 million yen of impairment losses were recorded as the extraordinary loss in the nine months ended December 31, 2024. The recoverable amount was measured by using fair value for overseas subsidiaries and net realizable value for other companies, and set at zero for assets that could not be sold or otherwise converted. The fair value of foreign subsidiaries was measured using either the cost approach or the income approach. Under the income approach, future cash flows were discounted at a discount rate of 7%.

approach, future cash flows were discounted at a discount rate of 7%.			
Location	Applications	Type of asset	Impairment losses (In millions of yen)
			As of December 31, 2024
Japan	Manufacturing facilities and others	Construction in progress	643
Europe	Manufacturing facilities and others	Machinery, equipment and vehicles	1,682
		Property, plant and equipment (Other)	2
Asia and other areas	Manufacturing facilities and others	Buildings and structures	1,326
		Machinery, equipment and vehicles	453
		Construction in progress	39
Total			4,148

- *3 The Company's consolidated subsidiaries recorded extraordinary losses of 2,086 million yen in the nine months ended December 31, 2024 and 828 million yen in the nine months ended December 31, 2023, respectively, as loss on business restructuring, regarding losses associated with business restructuring, among others.

(Notes to Segment Information, etc.)

I. Nine months ended December 31, 2023 (April 1, 2023 to December 31, 2023)

1. Information related to sales, income or losses for individual reporting segments

(In millions of yen)

	Reporting segment					Adjustments (Note) 1	Balance sheet amount
	Japan	Americas	Europe	Asia and other areas	Total		
Net sales							
Sales to external customers	165,048	198,148	135,753	121,595	620,545	—	620,545
Inter-segment sales or transfers	111,512	2,949	4,073	9,494	128,030	(128,030)	—
Total	276,560	201,098	139,826	131,089	748,576	(128,030)	620,545
Segment income (Operating income (loss))	10,131	(2,453)	(3,619)	12,017	16,076	(682)	15,393

(Notes) 1. "Adjustments" refers to elimination of all inter-segment transactions.

2. Major countries or regions in each segment:

Americas: U.S., Canada, South and Central America

Europe: Germany, France, United Kingdom, and others

Asia and other areas: China, Thailand, India, and others

II. Nine months ended December 31, 2024 (April 1, 2024 to December 31, 2024)

1. Information related to sales, income or losses for individual reporting segments

(In millions of yen)

	Reporting segment					Adjustments (Note) 1	Balance sheet amount
	Japan	Americas	Europe	Asia and other areas	Total		
Net sales							
Sales to external customers	159,730	202,405	136,326	117,056	615,518	—	615,518
Inter-segment sales or transfers	108,056	2,177	3,628	11,112	124,974	(124,974)	—
Total	267,787	204,582	139,954	128,168	740,493	(124,974)	615,518
Segment income (Operating income (loss))	8,925	(1,926)	(4,587)	11,301	13,713	500	14,213

(Notes) 1. "Adjustments" refers to elimination of all inter-segment transactions.

2. Major countries or regions in each segment:

Americas: U.S., Canada, South and Central America

Europe: Germany, France, United Kingdom, and others

Asia and other areas: China, Thailand, India, and others

2. Information related to impairment loss on fixed assets and goodwill, etc., by reporting segment

(Significant impairment loss related to fixed assets)

(In millions of yen)

	Japan	Americas	Europe	Asia and other areas	Adjustments	Total
Impairment loss	643	—	1,684	1,819	—	4,148

(Significant Subsequent Events)

Not applicable

3. Supplementary Information

(1) Explanatory Materials

(In millions of yen, unless otherwise indicated)

			FY2023						FY2024			
							Full year					
			1Q	2Q	3Q	1Q-3Q			1Q	2Q	3Q	1Q-3Q
Consolidated operating results (Lower: Net sales ratio)	Net sales		200,768 100.0%	208,878 100.0%	210,898 100.0%	620,545 100.0%	215,739 100.0%	836,285 100.0%	210,809 100.0%	203,138 100.0%	201,571 100.0%	615,518 100.0%
	Operating income		1,490 0.7%	5,273 2.5%	8,630 4.1%	15,393 2.5%	12,755 5.9%	28,149 3.4%	4,532 2.2%	5,417 2.7%	4,264 2.1%	14,213 2.3%
	Ordinary income		1,925 1.0%	2,957 1.4%	4,897 2.3%	9,781 1.6%	10,219 4.7%	20,001 2.4%	2,200 1.0%	1,283 0.6%	2,303 1.1%	5,787 0.9%
	Extraordinary income		— —	(404) (0.2%)	1,637 0.8%	1,233 0.2%	(4,682) (2.2%)	(3,449) (0.4%)	— —	(643) (0.3%)	(4,959) (2.5%)	(5,603) (0.9%)
	Profit attributable to owners of parent		1,641 0.8%	2,482 1.2%	3,557 1.7%	7,682 1.2%	2,886 1.3%	10,568 1.3%	170 0.1%	(2,296) (1.1%)	(6,125) (3.0%)	(8,251) (1.3%)
Net sales by region (Lower: Net sales ratio)	Japan		50,808 25.3%	53,857 25.8%	55,652 26.4%	160,318 25.8%	49,707 23.0%	210,025 25.1%	49,142 23.3%	53,043 26.1%	54,131 26.9%	156,317 25.4%
	Americas		64,919 32.3%	68,301 32.7%	66,710 31.6%	199,930 32.2%	74,795 34.7%	274,726 32.9%	74,473 35.3%	66,816 32.9%	63,402 31.5%	204,691 33.3%
	Europe		43,033 21.4%	41,134 19.7%	39,720 18.8%	123,888 20.0%	47,571 22.1%	171,460 20.5%	44,835 21.3%	38,773 19.1%	38,858 19.3%	122,466 19.9%
	Asia and other areas		42,007 20.9%	45,585 21.8%	48,814 23.1%	136,407 22.0%	43,666 20.2%	180,074 21.5%	42,358 20.1%	44,505 21.9%	45,178 22.4%	132,042 21.5%
	Total		200,768 100.0%	208,878 100.0%	210,898 100.0%	620,545 100.0%	215,739 100.0%	836,285 100.0%	210,809 100.0%	203,138 100.0%	201,571 100.0%	615,518 100.0%
Net sales / Operating income by company location	Japan	Net sales	86,111	93,968	96,480	276,560	87,896	364,457	86,830	88,984	91,972	267,787
		Operating income	1,543	2,638	5,948	10,131	5,091	15,222	3,048	1,998	3,878	8,925
		Operating margin	1.8%	2.8%	6.2%	3.7%	5.8%	4.2%	3.5%	2.2%	4.2%	3.3%
	Americas	Net sales	65,119	68,736	67,242	201,098	75,312	276,411	75,118	66,641	62,822	204,582
		Operating income	(1,983)	(397)	(71)	(2,453)	2,254	(198)	620	(1,598)	(948)	(1,926)
		Operating margin	(3.0%)	(0.6%)	(0.1%)	(1.2%)	3.0%	(0.1%)	0.8%	(2.4%)	(1.5%)	(0.9%)
	Europe	Net sales	47,542	45,108	47,175	139,826	53,677	193,504	50,623	44,364	44,965	139,954
		Operating income	(1,001)	(1,144)	(1,473)	(3,619)	1,392	(2,227)	(1,299)	(1,565)	(1,721)	(4,587)
		Operating margin	(2.1%)	(2.5%)	(3.1%)	(2.6%)	2.6%	(1.2%)	(2.6%)	(3.5%)	(3.8%)	(3.3%)
	Asia and other areas	Net sales	40,515	45,001	45,571	131,089	42,972	174,061	41,543	43,368	43,257	128,168
		Operating income	2,562	4,478	4,977	12,017	3,778	15,796	3,514	3,920	3,865	11,301
		Operating margin	6.3%	10.0%	10.9%	9.2%	8.8%	9.1%	8.5%	9.0%	8.9%	8.8%
	Deletion	Net sales	(38,521)	(43,936)	(45,572)	(128,030)	(44,119)	(172,150)	(43,306)	(40,220)	(41,446)	(124,974)
		Operating income	369	(301)	(750)	(682)	238	(444)	(1,351)	2,661	(809)	500
	Total	Net sales	200,768	208,878	210,898	620,545	215,739	836,285	210,809	203,138	201,571	615,518
		Operating income	1,490	5,273	8,630	15,393	12,755	28,149	4,532	5,417	4,264	14,213
		Operating margin	0.7%	2.5%	4.1%	2.5%	5.9%	3.4%	2.2%	2.7%	2.1%	2.3%

(In millions of yen, unless otherwise indicated)

			FY2023						FY2024			
								Full year				
			1Q	2Q	3Q	1Q-3Q	4Q		1Q	2Q	3Q	
Net sales/ Operating income by business applications	Bearings and other	Net sales	87,513	88,169	83,089	258,773	88,004	346,777	84,342	83,794	82,812	250,949
		Operating income	3,831	3,341	4,496	11,669	6,030	17,699	3,299	3,338	2,852	9,491
		Operating margin	4.4%	3.8%	5.4%	4.5%	6.9%	5.1%	3.9%	4.0%	3.4%	3.8%
	CVJ/axle	Net sales	113,255	120,708	127,808	361,772	127,735	489,508	126,466	119,343	118,758	364,569
		Operating income	(2,341)	1,932	4,133	3,724	6,725	10,449	1,233	2,078	1,411	4,722
		Operating margin	(2.1%)	1.6%	3.2%	1.0%	5.3%	2.1%	1.0%	1.7%	1.2%	1.3%
	Total	Net sales	200,768	208,878	210,898	620,545	215,739	836,285	210,809	203,138	201,571	615,518
		Operating income	1,490	5,273	8,630	15,393	12,755	28,149	4,532	5,417	4,264	14,213
		Operating margin	0.7%	2.5%	4.1%	2.5%	5.9%	3.4%	2.2%	2.7%	2.1%	2.3%
Capital expenditures /Depreciation and amortization	Capital expenditures		4,446	6,026	4,923	15,396	11,193	26,589	5,129	6,309	4,282	15,721
	Depreciation and amortization	Domestic	4,071	3,966	3,948	11,986	4,104	16,090	4,042	4,080	4,175	12,298
		Overseas	6,258	6,398	6,440	19,097	6,614	25,711	6,599	6,438	6,548	19,586
	Total		10,330	10,364	10,388	31,083	10,719	41,802	10,641	10,518	10,724	31,884
R&D expenditures			4,738	4,192	4,694	13,625	4,609	18,234	4,874	4,791	5,002	14,668
Ratio of R&D expenditures to net sales			2.4%	2.0%	2.2%	2.2%	2.1%	2.2%	2.3%	2.4%	2.5%	2.4%
Inventories			255,016	256,104	259,151	259,151	264,794	264,794	273,891	255,267	266,690	266,690
Inventory turnover ratio (times)			3.1	3.3	3.3	3.2	3.3	3.2	3.1	3.2	3.0	3.1
Interest-bearing debts	Loans		290,908	285,459	276,549	276,549	259,979	259,979	278,661	269,988	264,224	264,224
	Bonds		80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
	Convertible-bond-type bonds with share acquisition rights		—	22,108	22,096	22,096	22,084	22,084	22,072	22,059	22,047	22,047
	Total		370,908	387,568	378,645	378,645	362,064	362,064	380,733	372,048	366,271	366,271
Major management indicators	Ordinary income ratio to total assets		0.9%	1.3%	2.1%	1.5%	4.5%	2.2%	1.0%	0.6%	1.0%	0.9%
	Return on assets (ROA)		0.7%	1.1%	1.6%	1.2%	1.3%	1.2%	0.1%	(1.0%)	(2.8%)	(1.2%)
	Return on equity (ROE)		2.9%	4.1%	5.8%	4.4%	4.6%	4.4%	0.3%	(3.5%)	(9.6%)	(4.2%)
	Shareholder's equity ratio		26.7%	26.8%	26.7%	26.7%	29.0%	29.0%	29.6%	28.5%	28.8%	28.8%
	Net assets per share (yen)		451.65	465.72	454.55	454.55	497.83	497.83	520.84	477.17	482.06	482.06
	Net income per share (yen)		3.09	4.68	6.70	14.47	5.44	19.91	0.32	(4.33)	(11.55)	(15.56)
Employees	Domestic (persons)		8,522	8,428	8,378	8,378	8,285	8,285	8,468	8,391	8,356	8,356
	Overseas (persons)		14,221	14,287	14,406	14,406	14,332	14,332	14,210	14,121	13,949	13,949
	Total (persons)		22,743	22,715	22,784	22,784	22,617	22,617	22,678	22,512	22,305	22,305
Exchange rates At term end	Average	Dollar (yen)	137.20	144.48	147.85	143.18	148.35	144.47	155.73	149.22	152.32	152.42
		Euro (yen)	149.39	157.22	159.04	155.22	161.10	156.69	167.67	163.84	162.54	164.68
		Dollar (yen)	144.76	149.29	141.42	141.42	151.39	151.39	160.75	142.29	156.86	156.86
		Euro (yen)	157.27	157.72	156.44	156.44	163.33	163.33	172.09	158.79	163.24	163.24