Net sales by business sector

- Automotive applications: 437.0 billion yen (67%)
- Aftermarket applications: 109.4 billion yen (17%)
- Asia and Others: 138.4 billion yen (21%)
- Japan: 198.0 billion yen (30%)

Net sales by region

- Industrial machinery applications: 105.1 billion yen (16%)
- Europe: 140.8 billion yen (22%)
- Americas: 174.3 billion yen (27%)
- Asia and Others: 138.4 billion yen (21%)
- Japan: 198.0 billion yen (30%)

Aftermarket applications

- Mining machinery
- Metal industry equipment
- Paper-making machinery
- Food processing machinery
- Cement equipment

Automotive applications

- Splined needle roller bearings
- Automotive applications

Industrial machinery applications

- Construction machinery
- Gearboxes
- Agricultural machinery
- Wind turbines
- Aerospace
- Machine tools
- Rolling stock
- Office equipment
- Electronic devices
- Medical equipment

Automotive applications

- (Engines) High-density, high-strength sintered gear for starter motors
- (Accessories) Polley bearings for high-speed rotation
- (Steering components) Mechanical clutch units for next-generation steering systems
- (Seats) Clutches for seat lifters
- (Brakes) Ball screw drive modules for electric/hydraulic brakes
- (Transmissions) CVT: Needle roller and cage assembly bearings for planetary gear

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