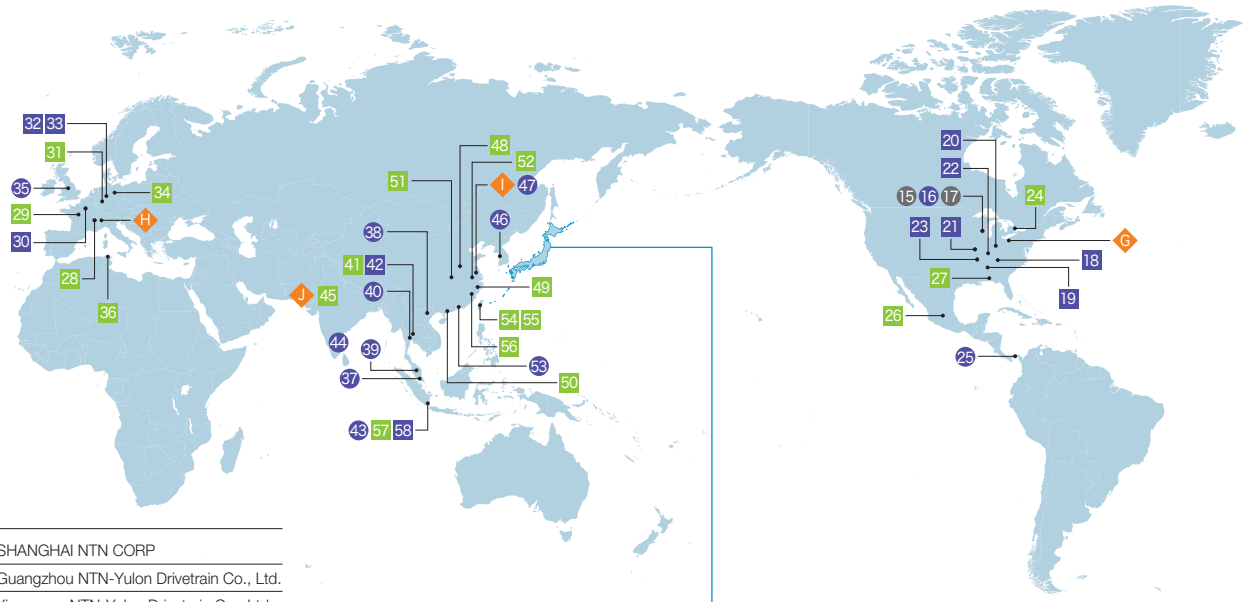
Global Network (As of March 31, 2026)

● Sales ■ Production ■ Production and sales ◆ R&D base ● Others

Europe

- 28 NTN Europe S.A.
- 29 NTN TRANSMISSIONS EUROPE
- 30 NTN TRANSMISSIONS EUROPE CREZANCY
- 31 NTN Wälzlager (Deutschland) GmbH
- 32 NTN Kugellagerfabrik (Deutschland) GmbH
- 33 NTN Mettmann (Deutschland) GmbH
- 34 NTN Antriebstechnik GmbH
- 35 NTN BEARINGS(UK)LTD.
- 36 La Tunisie Mecanique S.A.
- H NTN Europe R&D Center

Six consolidated subsidiaries in addition to the Group companies above



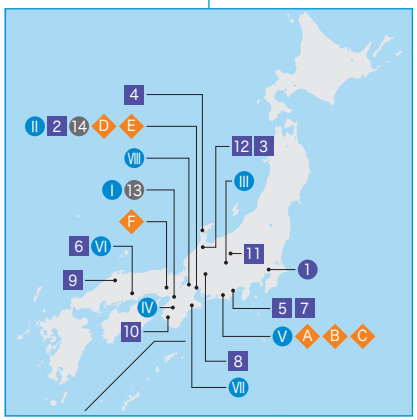
Americas

- 15 NTN USA CORP.
- 16 NTN BEARING CORP.OF AMERICA
- 17 NBCA Asset Finance LLC.
- 18 NTN DRIVESHAFT,INC.
- 19 NTN DRIVESHAFT ANDERSON,INC.
- 20 AMERICAN NTN BEARING MFG.CORP.
- 21 NTN-BOWER CORP.
- 22 NTK PRECISION AXLE CORP.
- 23 NTA PRECISION AXLE CORP.
- 24 NTN BEARING CORP.OF CANADA LTD.
- 25 NTN-SUDAMERICANA,S.A.
- 26 NTN MANUFACTURING DE MEXICO,S.A.DE C.V.
- 27 Seohan-NTN Driveshaft USA CORP.
- G NTN Automotive Center

One consolidated subsidiary in addition to the Group companies above

Asia and Others

- 37 NTN BEARING-SINGAPORE(PT) LTD.
- 38 NTN BEARING VIETNAM CO.,LTD.
- 39 NTN BEARING-MALAYSIA SDN.BHD.
- 40 NTN BEARING-THAILAND CO.,LTD.
- 41 NTN MANUFACTURING (THAILAND) CO.,LTD.
- 42 NTPT CO.,LTD.
- 43 PT. NTN BEARING INDONESIA
- 44 NTN BEARING INDIA PRIVATE LTD.
- 45 NTN NEI Manufacturing India Private LTD.
- 46 NTN KOREA CO.,LTD.
- 47 NTN (CHINA) Investment Corporation
- 48 NANJING NTN CORP.
- 49 SHANGHAI NTN CORP
- 50 Guangzhou NTN-Yulon Drivetrain Co., Ltd.
- 51 Xiangyang NTN-Yulon Drivetrain Co., Ltd.
- 52 NTN-RAB (CHANGZHOU) CORP.
- 53 NTN CHINA LTD.
- 54 TUNG PEI INDUSTRIAL CO., LTD.
- 55 TAIWAY LTD.
- 56 Shanghai Tung Pei Enterprise Co., Ltd.
- 57 PT. TPI MANUFACTURING INDONESIA
- 58 PT.Astra NTN Driveshaft Indonesia
- I NTN China Technical Center
- J NTN India Technical Center



Japan

- I NTN Corporation (parent company)
- II Bearing Business HQ. Kuwana Works
- III Bearing Business HQ. Nagano Works
- IV Bearing Business HQ. Wakayama Works
- V CVJ & Axle Bearing Business HQ. Iwata Works
- VI CVJ & Axle Bearing Business HQ. Okayama Works
- VII CVJ & Axle Bearing Business HQ. Mikumo Works
- VIII Composite Material Product Division Engineering Plastics Works
- 1 NTN SALES JAPAN CORP.
- 2 NTN MIE CORP.
- 3 NTN HOUDATSU SHIMIZU CORP.
- 4 NTN NOTO CORP.
- 5 NTN FUKUROI CORP.
- 6 NTN AKAIWA CORP.
- 7 NTN OMAEZAKI CORP.
- 8 NTN Advanced Materials Corp.
- 9 NTN CASTING CORP.
- 10 NTN KINAN CORP.
- 11 NTN KAMIINA CORP.
- 12 Taira Forging Co.,Ltd.
- 13 NTN TECHNICAL SERVICE CORP.
- 14 NTN LOGISTICS CO., LTD.
- A Iwata Engineering Center
- B Production Engineering HQ.
- C CVJ & Axle Bearing Engineering Center
- D Kuwana Engineering Center
- E Advanced Technology R&D Center
- F NTN Next Generation Research Alliance Laboratories

Related information on the website

Please see the securities report for information on capital and voting rights ratio.
https://www.ntn.co.jp/japan/investors/pdf/securities/fsj127.pdf

NOTES 1. The scope of consolidation consists of NTN Corporation and 58 consolidated subsidiaries (14 domestic and 44 overseas subsidiaries). A total of 12 affiliates (9 overseas affiliates) were accounted for by the equity method.
The following changes to the scope of consolidation and application of the equity method were made during the fiscal year under review.
◆ Consolidated subsidiaries: 3 additions/2 removal
◆ Affiliates: No additions/ No additions

2. Of the above subsidiaries, the following companies are specified subsidiaries: NTN USA CORP., NTN DRIVESHAFT,INC., NTN DRIVESHAFT ANDERSON,INC., AMERICAN NTN BEARING MFG.CORP., NTN-BOWER CORP., NTN do Brasil Produção de Semi-Eixos Ltda., NTN Europe S.A.("NTN-EU"), NTN TRANSMISSIONS EUROPE, NTN NEI Manufacturing India Private LTD., NTN (CHINA) INVESTMENT Corporation, NANJING NTN CORP., and SHANGHAI NTN CORP.
3. None of the companies has submitted a securities registration statement or securities report.
4. Of the above companies, NTN-BOWER CORP. had negative net worth of ¥30,656 million as of March 31, 2026.
5. Of the above subsidiaries, NTN BEARING CORP.OF AMERICA and NTN-EU have sales (excluding internal sales between consolidated companies) accounting for more than 10% of consolidated sales. Figures for NTN-EU are consolidated figures encompassing nine NTN-EU subsidiaries.
6. Of the above subsidiaries, 1 to 26, 28 to 35 and 37 to 53(in symbols ●●■■) are consolidated subsidiaries, and 27, 36, and 54 to 58 (in symbols ●■■) are affiliates subject to the equity method.