

# Editorial Policy

## Editorial policy

The NTN Group believes that building relationships of trust with shareholders and investors, customers, business partners, the international community, local communities, and employees, as well as contributing to the global environment, will lead to enhance our corporate value. In order to inform stakeholders of the NTN Group’s business activities and sustainability activities, we have been issuing the NTN Report (integrated report) since FY2009. We utilize this report as a dialogue tool with stakeholders to deepen their understanding of the Company, thereby contributing to realizing a “NAMERAKA Society.”

## Period and scope of coverage

**Period of coverage** FY2024 (April 1, 2024 to March 31, 2025)  
Includes some activities from FY2025

**Scope of coverage** NTN Group  
Includes some non-consolidated reporting on NTN

## Reference guidelines

We are working to enhance our information disclosures by referring to the following guidelines.

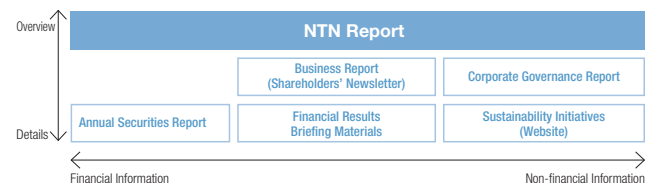
- IFRS Foundation “International Integrated Reporting Framework”
- Ministry of Economy, Trade and Industry “Guidance on Integrated Disclosure and Dialogue for Value Creation”.
- SASB (U.S. Sustainability Accounting Standards Board) Standards
- FGRI (Global Reporting Initiative)

Sustainability Reporting Standards  
<https://www.ntnglobal.com/en/csr/gri.html>

## Disclaimer

This report contains forecasts and projections regarding NTN’s future plans, strategies, and business performance. Note that actual business performance may materially differ from the forecasts discussed in this report.

## NTN communication



This report focuses on the most important financial and non-financial information. For more detailed financial information, refer to NTN’s annual securities reports and financial results presentation materials. Additionally, more detailed information about NTN’s sustainability activities is provided on the NTN website.

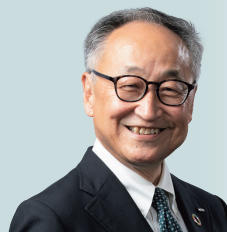
### Inquiries

Corporate Communications Dept.  
Group Management HQ.  
E-mail: [irmanager@ntn.co.jp](mailto:irmanager@ntn.co.jp)

### NTN’s website

NTN’s website provides a variety of information, including the latest NTN Report and NTN’s financial results.  
<https://www.ntnglobal.com>

## Editor’s Note



Executive Officer  
Deputy Corporate  
General Manager,  
Group Management HQ.  
Corporate  
Communications  
Department

**Koji Takahashi**

Thank you for reading NTN Report 2025.

This report focuses on the management team’s resolve and passion toward completing the Medium-term Management Plan “DRIVE NTN100” Final launched last year, key initiatives and their progress, and our efforts to enhance economic value as well as environmental and social value as NTN pursues the vision of a “NAMERAKA Society”. We have endeavored to communicate these initiatives to you in an easy-to-understand manner driven by storytelling.

We would be pleased if all stakeholders could make full use of this report as a communication tool to understand the NTN Group.

Going forward, we will continue to seek ways to improve this report and pursue increased corporate value through proactive communication with you. We sincerely appreciate your feedback and support.



“NTN Report 2025” production team members